



**CITY OF  
PERTH**  
*City of Light*

2023



*Annual Report*  
**2022-2023**



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## Acknowledgement

The City of Perth acknowledges the traditional custodians of the land we are situated on, the Whadjuk people of the Nyoongar nation and Aboriginal people from other lands. We celebrate the continuing traditions, living culture, and the spiritual connection to Boorloo and the Derbal Yerrigan. We offer our respects to Elders past and present.





# ABOUT THIS ANNUAL REPORT

This Annual Report meets the requirement under the *Local Government Act 1995* for local governments to adopt an annual report by 31 December or within two months of the Auditor General's report on the City's financial statements being made available.

Delivering this detailed Annual Report is much more than a legislative requirement; it tells the story of what we have achieved on behalf of the community in the 2022/23 financial year.

Everything we do at the City of Perth is guided by our Strategic Community Plan 2022/32, which was developed in consultation with the community. The community's aspirations for our City of Light are captured in the three strategic pillars that guide our operations: Liveable, Sustainable and Prosperous. A fourth foundational pillar of 'A Well-Governed City' underpins how we operate, always striving for excellence and professionalism, with a workforce committed to accountability, integrity and respect.

In telling our story of the year that was, this Annual Report details our performance against our strategic pillars, as well as insights on the City's outlook for the future.

In line with the City's sustainability goals, limited numbers of this Annual Report were printed. The publication can be downloaded electronically at [perth.wa.gov.au](https://perth.wa.gov.au).

For any enquiries, contact the City of Perth on (08) 9461 3333 or [email info@cityofperth.wa.gov.au](mailto:info@cityofperth.wa.gov.au)



## LORD MAYOR'S MESSAGE

It's my absolute pleasure to present our 2022/23 City of Perth Annual Report, which delivers one message loud and clear — what a year it has been in the City of Light!

In putting our community first and meeting our responsibilities as a capital city, we led from the front to invigorate works to secure the sustainability and prosperity of our City, and champion Perth's status as one of the most liveable cities in the world. It was reward for plenty of effort to see our beloved City of Light named in Forbes' top 10 places to visit in 2023.

Our diverse action-packed events program kept people coming into the City to support our businesses throughout the year. Our six City of Light shows during the Summer were a standout, drawing in more than 130,000 spectators. We also helped to bring the internationally renowned spectacle of Lightscape to Perth in June, contributing \$200,000 to an event that wowed thousands of Western Australians. And we celebrated our heritage with the month-long Boorloo Heritage Festival.

In May, we demonstrated our commitment to sustainability through a range of actions, including a clear focus on promoting and preserving our precious trees. The City is committed to improving our tree canopy as we fight to counter the effects of climate change on our health and wellbeing. During our inaugural Tree Month alone, the City facilitated the planting of more than 300 trees at multiple community events.

We're also continually showcasing our city to our international partners and visitors, including winning the bid to host the World Energy Cities Partnership AGM right here in Perth in November 2023 — what an opportunity to showcase our city and Western Australia's expertise in the energy sector to an international audience!

During the year, we worked hard to lay the foundations to boost our City's residential population. We're striving towards our ambitious goal of 55,000 residents by 2036 as outlined in our newly-endorsed Local Planning Strategy. To support our vision, we announced incentives for residential developers and buyers to accelerate student housing, build-to-rent and build-to-sell development opportunities in the heart of the city.

We also improved our streetscapes, roads, paths and cycleways, with a prime example being the enhancement of Roe Street to create a vibrant city hub to be enjoyed by motorists, cyclists and pedestrians. This work, which forms part of the Perth City Deal, provides a blueprint for how infrastructure upgrades can create better linkages between city areas, generate economic activity by making alfresco dining possible, and improve liveability through new street lighting, street furniture and public Wi-Fi.

On top of this, we've embraced technology, launching a two-year trial of an E-scooter Share Scheme, and introducing a parking payment app across the city. We've also continued to commit to free parking initiatives to the tune of several million dollars, ensuring it's never been easier to visit the city!

I'm proud of the work we achieved this financial year for the City and our community, and proud to present that work in this Annual Report.

**Basil Zempilas**  
Lord Mayor





*“It was reward for plenty of effort to see our beloved City of Light named in Forbes’ top 10 places to visit in 2023.”*





*“As a result of this hard work,  
by year's end we had completed  
90 per cent of our committed  
projects for the year...”*







## CEO'S MESSAGE

What an exciting and productive year at the City of Perth! Our 2022/23 Annual Report stands as testament to what our dedicated team has completed on behalf of our community to meet the needs of today and lay the groundwork for a successful year ahead.

Through considered consultation and careful decision making, we've worked hard to deliver for the residents who choose to call the city home, as well as the businesses and workers who collaborate and connect here, and the visitors who come to our streets to explore and enjoy all that the City has to offer. As a result of this hard work, by year's end we had completed 90 per cent of our committed projects for the year, which is an outstanding result given the inflationary pressures and supply chain constraints that are being applied to project costs and timeframes across the nation.

Having delivered one of the lowest rate-rises in the metropolitan area, we got to work putting every cent of our \$261.9 million budget to good effect to improve on our 'business as usual' services, while also funding critical capital works and a comprehensive events program that gave a year-round boost to vibrancy and showcased our City's strengths in diversity, culture and heritage. This included consolidating our City as the Christmas and events capital of Western Australia through a spring and summer events program loaded with highlights that reinforced the City of Light brand.

We retained a keen focus on sustainable city initiatives, like our new solar project on the roof of the CPP Pier Street carpark. It's the City's largest solar project to date and makes CPP Pier Street the first City-owned building to produce more energy than it uses. The project contributes to the decarbonisation of City operations, saving an estimated 114 tons of CO<sup>2</sup> from entering the environment annually. It's just one of the latest project rollouts under our Smart Cities program which uses technology and data to solve City challenges.

This year saw business continue to prosper in Perth, with our city maintaining the highest office occupancy of all states according to the Property Council of Australia, completely bucking the national trend in a post-covid context. We also furthered the groundwork for greater things to come for our city, with the progression of game-changing Perth City Deal initiatives such as the development of the Edith Cowan University's new campus in the heart of the CBD, and the announcement of our city living incentives to increase residential development in central Perth.

We also maintained our focus on strong governance which includes continuing to complete actions in response to the recommendations of the Inquiry. In reimagining the way our systems, processes and practices support our work, the completion of the final recommendations will not form a conclusion, but rather the beginning of a new era of excellence in performance where we continue to reflect, refine and renew the way we deliver on the community's aspirations for our City.

I'm pleased to present this Annual Report, and look forward to witnessing how the decisions made today will improve our City's already bright future.

**Michelle Reynolds**  
Chief Executive Officer



# A CITY WITH A CAPITAL CONTEXT

The City of Perth is the dynamic and diverse heart of Western Australia’s capital city, Perth/Boorloo. Our local government area sits on Whadjuk Nyoongar land and includes the neighbourhoods of Crawley-Nedlands, East Perth, Northbridge, Central Perth, Claisebrook and West Perth. The City is known locally as the ‘City of Light’ thanks to the affectionate name given by American astronaut John Glenn after he spotted the sparkling city lights from space back in 1962.



## Our city consistently ranks as one of the most **liveable** in the world.

We’re home to more than 30,000 residents. And we expect up to 55,000 will live here by 2036, as the City acts on our inaugural Local Planning Strategy, released this financial year.

Our local government area also encompasses many key entertainment/ event precincts and public spaces including Kings Park/Kaarta Koomba, the Swan River/Derbarl Yerrigan and Elizabeth Quay/Gumap.

## Today the City is a **prosperous** hub where business is done.

We represent the interests of more than 12,377 businesses, which in turn supports more than 215,995 workers.

Each day the City’s daytime population swells further as people converge to live, work and play.

## We’re committed to being a **sustainable** City.

Our neighbourhoods are home to 43 spectacular parks and green spaces, that cover more than 116 hectares of land (excluding Kings Park). And our tree canopy is growing rapidly.

That’s just a snapshot. Read on to see everything we did behind the scenes to make our City more prosperous, liveable and sustainable this financial year.







## Our global partners

### Sister Cities

Kagoshima	Japan (1974)
Houston	United States (1984)
Megisti, Kastellorizo	Greece (1984)
Rhodes	Greece (1984)
San Diego	United States (1987)
Vasto	Italy (1989)
Nanjing	China (1998)
Chengdu	China (2012)

### Charters of Mutual Friendship

Taipei	Taiwan (1999)
Perth	Scotland (2006)
Seocho	Republic of Korea (2008)

### Memorandum of Understanding

Denpasar	Indonesia (2020)
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With the international borders now fully open, our Sister City relationships were able to flourish in the 2022/23 financial year.

2022 marked our 10-year anniversary with Chengdu. We marked the occasion with a Virtual Mayor's Meeting, a special reception with members of the Chengdu expat community, and the celebratory lighting of Council House. We were gifted a colourful panda, which is now on display at the City of Perth Library.

We continued our tradition of welcoming students from the Minami Academy IBS Foreign Language School in Kagoshima with a welcome reception at Council House in November 2022.

We also received delegates from Seocho, South Korea and Nanjing, China, engaging with our partners and exchanging ideas.

# A LEADING LOCAL COUNCIL



**Basil Zempilas**  
Lord Mayor

Basil Zempilas was elected as the 18th Lord Mayor of the City of Perth in October 2020, entering Local Government after a successful and ongoing broadcasting career in television and radio.

Basil is also a regular columnist in *The West Australian* which is Australia's second oldest newspaper.

As the Lord Mayor, Basil works with Council to provide strategic leadership to the City of Perth. He is committed to a City with more residents, more visitors and more workers, a greener City and a City for everyone, achieved through the framework of a liveable, sustainable and prosperous strategic vision.

Basil is the chair of the Lord Mayor's Distress Relief Fund which, under his stewardship, has raised almost \$40 million in three separate appeals for communities impacted by natural disasters up to the end of financial year.

Since 2010 Basil has been host of Channel Seven Perth's Telethon, the world's most successful television charity fundraiser. Since its inception, Telethon has raised more than \$600 million for sick children and medical research.

Basil is a member of the City of Perth Committee, the WALGA State Council and the Capital City Planning Committee. He also chairs the City's CEO Performance Review Committee and is a member of the Audit and Risk Committee. In 2022 he was the chair of the Australian Council of Capital City Lord Mayors.

Basil was educated in Western Australia at Hale School and gained a Bachelor of Arts Degree and a Graduate Diploma of Journalism from Murdoch University.



**Liam Gobbert**  
Deputy Lord Mayor

Liam Gobbert was elected to the City of Perth Council in October 2020. He served as the inaugural Chair of the Policy Committee and as a member of the Audit and Risk Committee. He is the City's delegate to the Mindarie Regional Council, the WALGA Central Zone, Deputy Member to the Local Development Assessment Panel, and the Metropolitan (Deputy) Local Government Representative to the Western Australian Planning Commission.

Liam is an East Perth resident and is passionate about creating vibrant and liveable communities. He is focused on improving safety and security, lighting, cultural experiences, public amenities, and attracting residents and businesses into Perth.

Apart from Council, Liam works in rail infrastructure project management, is Vice-President of the Independent Theatre Association of WA, and is also a Justice of the Peace. He holds qualifications in urban planning, project management, music, and retail.

Liam previously served as a Councillor from 2009–2017 at the City of Joondalup with a term as Deputy Mayor. His previous volunteer involvement has included serving as the Secretary for urban think tank FuturePerth, as a committee member for the Cancer Council's Relay for Life, and as Musical and Orchestral Director for multiple community theatres. He has also volunteered with Open House Perth, Propel Youth Arts, and the YMCA's Youth Parliament.



**Di Bain**  
Councillor\*

Di Bain is a company director, business founder and communications industry professional. Following her journalism career with the Australian Broadcasting Corporation, Di established her own successful marketing agency, Bain Media. Her firm developed communication strategies and delivered cross-platform brand campaigns for high-profile clients in government, property development, cybersecurity and tourism.

Di is a Commissioner of Tourism Western Australia and was a founding member of Activate Perth. She also helped establish the fundraising committee at the Perth Zoo following her tenure on the board. She personally champions the arts scene and has been a director of Perth's contemporary dance company Co3, a trustee of the Perth Theatre Trust and sits on the advisory board of the Black Swan State Theatre Company.

She has earned producer credits for the Australian motion picture *Red Dog: True Blue* and the documentary film *Yagan*. Di is a graduate of the Western Australian Academy of Performing Arts and a member of the Australian Institute of Company Directors.

Di is also an aviator holding both fixed wing and helicopter pilot licences.

\* Councillor Bain was Deputy Lord Mayor from October 2021 to October 2022.





**Sandy Anghie**  
**Councillor**

Elected to the City of Perth Council in October 2020, Sandy Anghie (LLB, BCom, BEnvDes) holds degrees in law, commerce, design and architecture, and has 25 years' experience across these fields.

Starting her career as a corporate tax lawyer in 1997, Sandy was admitted to the Supreme Court as a Barrister and Solicitor in 1999. She worked in Australia's leading law and accounting firms, before returning to the University of Western Australia in 2006 to become an architect.

Now a registered architect, Sandy has her own residential architecture practice and is actively involved in WA's architecture community, with current roles including President of the Australian Institute of Architects WA, co-founder Perth Design Week, editor of The Architect magazine, and contributor to CO-architecture and the Property Tribune.

Sandy has served on a number of not-for-profit boards for the past decade, including the Constable Care Child Safety Foundation and the West Australian Ballet. She is currently a member of the Law Society's Old Court House Law Museum Foundation Committee and represents the City of Perth on the State Library Board.



**Catherine Lezer**  
**Councillor**

Catherine Lezer was elected to the City of Perth Council in October 2020. Born and raised in Perth, Catherine lives in the heart of Perth in postcode 6000.

After various finance positions and property directorships, in Perth and Sydney, Catherine developed a passion for adding value to apartments and apartment buildings. Catherine is a passionate advocate for strata living with practical experience in environmental sustainability, EV charging and embedded networks, community building, asset management and aesthetic improvements.

Keen to see the CBD stay vibrant, Catherine is committed to its evolution from a CBD to a Central Experience District with events, art and new technology playing a role alongside business and increased residential development.

Catherine chairs City of Perth's Audit and Risk Committee and represents City of Perth on the Local Development Assessment Panel, Development WA's Land Redevelopment Committee, and WALGA's Central Zone. Externally, she is a council member of Heritage Council WA and President of Strata Community Association WA, serving on both Audit and Risk Committees.

Catherine completed a Bachelor of Business and Master of Business Administration, and is a graduate of the Australian Institute of Company Directors.



**Rebecca Gordon**  
**Councillor**

Rebecca Gordon was elected to City of Perth Council in October 2020. Rebecca is a member of the CEO Performance Review Committee, Policy Committee and Deputy Member of the Audit and Risk Committee.

Rebecca possesses a Bachelor of Laws, Bachelor of Commerce and Master of Business Administration. She is also a graduate of the Australian Institute of Company Directors course and is a Certified Information Privacy Manager.

As a lawyer and company secretary, Rebecca's day job focuses on the governance and compliance of a global group of more than 100 entities.

She is also the chairperson for the professional standards panels for health practitioners, Australia-wide.

Rebecca was a member of the Mindarie Regional Council, a deputy mayor at the City of Melville (one of Western Australia's largest and most awarded councils), a member of the Local Government Standards Panel and a member of the Metro Central Development Assessment Panel.

Rebecca is committed to ensuring the good governance of the City of Perth. Having owned an apartment in Perth for more than a decade, she is also passionate about making Perth an attractive city to live, work and play.



**Clyde Bevan**  
**Councillor**

Clyde Bevan was elected to the City of Perth Council in October 2020.

He has spent more than 30 years owning and running restaurants with his wife — including Friends Restaurant for more than two decades.

Clyde has won seven national awards, including Best Restaurant with Entertainment in Australia three times, Best Fine Dining Restaurant in Australia twice, and Best New Restaurant in Australia.

Further national recognition came when he was inducted into the Restaurant and Catering Association Hall of Fame for contributions to the hospitality industry.

He has regularly commented on food, wine and entertainment in the media and judged for numerous wine and food awards.

Clyde has worked as a Senior Policy Advisor for the WA Office of Premier and Cabinet.

He has been a Board Member and Chief Executive Officer of the WA Restaurant and Catering Association, the State Supply Commission and the Kalamunda and Districts Hospital Board. He was President of the Swan Valley Tourism Council for four years.

Clyde also served as Chairman of the Board for Lotterywest from 2004 to 2010.



**Dr Viktor Ko**  
**Councillor**

Dr Viktor Ko is an Australian-born Chinese medical doctor who was elected to the City of Perth Council in October 2020 and was successfully re-elected in October 2021.

Viktor earned his Bachelor of Medicine, Bachelor of Surgery at University of Notre Dame Fremantle (UNDF), is a graduate of the Rural Clinical School of Western Australia (RCSWA) and was a John Flynn Scholarship holder (JFPP). He is a Fellow of the Royal College of General Practitioners (FRACGP) and worked as a GP caring for homeless and low-income individuals through not-for-profit; 'Homeless Healthcare' between Feb 2022 to Feb 2023.

Professionally, Viktor has worked in Geraldton, Albany and Kalgoorlie, and has worked in all three major tertiary centers: Fiona Stanley, Sir Charles Gairdner and Royal Perth hospital. He currently is a trauma registrar, working at Royal Perth Hospital's State Trauma Unit.

He currently serves on the Perth Local Development Assessment Panel, the Metropolitan Regional Road Group.



**Brent Fleeton**  
**Councillor**

Brent Fleeton was re-elected to the City of Perth Council in October 2021 for a four-year term.

As a resident of Crawley, he has focused on protecting residents and ratepayers from adverse impacts stemming from centralised reforms to the WA planning system. Throughout 2022/2023 he also represented the City of Perth on the Tamala Park Regional Council and served as a Deputy Member of the Development Assessment Panel.

Outside of his council duties, Brent is an experienced public relations consultant leading the WA office of GT Communications. He also serves as a Non-Executive Director of Perth Racing and has previously worked at NBN, the Chamber of Commerce & Industry, and the Chamber of Minerals & Energy. He completed the UWA Business School Advanced Management Program in 2018 and the AICD Company Directors Course in 2017.



## Elected Member attendance

Member	Ordinary Council Meetings	Special Council Meetings	Agenda Briefing Sessions	Audit and Risk Committee	Policy and Legislation Committee	CEO Performance Review Committee	AGM
	11 Held	3 Held	11 Held	4 Held	2 Held	3 Held	1 Held
Lord Mayor Basil Zempilas	11	3	11	3	0	3	1
Deputy Lord Mayor Liam Gobbert	11	2	11	3	1	0	1
Councillor Sandy Anghie	9	3	9	3	1 <sup>1</sup>	0	1
Councillor Di Bain	10	2	7	Non-member	Non-member	Non-member	0
Councillor Clyde Bevan	10	3	9	Non-member	0	3	1
Councillor Brent Fleeton	11	3	9	1 <sup>2</sup>	2	Non-member	1
Councillor Rebecca Gordon	11	3	11	Non-member	1	2	1
Councillor Dr Viktor Ko	9	1	7	Non-member	0	Non-member	1
Councillor Catherine Lezer	8	3	7	4	Non-member	Non-member	1

### Register of complaints

One complaint was included on the City of Perth's Register of Complaints, made under Section 5.121 of the *Local Government Act 1995* during the 2022/23 financial year.

The Local Government Standards Panel found that a Minor Breach of regulation 20 and regulation 34D of the *Local Government (Administration) Regulations 1996* had occurred, but ordered no sanction be imposed.

**More information can be found in the City of Perth Register of Complaints, available on the City's website.**

<sup>1</sup> Attended on 15 August, but was not a member of the committee at the time of the 14 November meeting

<sup>2</sup> Attended 12 September meeting, but was not a member for the following meetings

# A CITY HARD AT WORK

## Our leaders

The Chief Executive Officer (CEO) is responsible for the management of the City of Perth's Administration. It is the CEO's role to provide overall strategic direction, leadership and coordination of the organisation's day-to-day operation. Along with the general managers and staff, the CEO acts on Council decisions by developing and putting into practice the Council's policies and resolutions..

Supporting the CEO is the Executive Leadership Team (ELT). On 30 June 2023, the ELT comprised the following:

### Office of the Chief Executive

Chief Executive Officer  
**Michelle Reynolds**

The Office of the Chief Executive develops and implements strategic plans that enable the City to deliver its vision. It is responsible for Elected Member liaison, establishing inter-governmental frameworks and facilitating partnerships with key stakeholders. The Office of the Chief Executive includes Audit and Risk, Executive Services, Council Governance and Policy, Strategy, Council and Civic Support, and Corporate Communications and Marketing.

### Commercial Services

General Manager  
**Steve Holden**

The Commercial Services Alliance brings property leasing, development, management and maintenance functions together with the City's parking business. This commercially focused area aims to maximise the City's valuable property assets and income-generating services.

### Community Development

General Manager  
**Kylie Johnson**

The Community Development Alliance works to ensure a community that is safe, socially cohesive, inclusive and activated. The Alliance comprises City Events, Arts and Culture, Community Safety and Amenity, Customer Experience, and Community Services.

### Planning and Economic Development

General Manager  
**Dale Page**

The Planning and Economic Development Alliance strategically plans, designs and provides the necessary support and guidance for the growth and future development of the city. Teams within this Alliance include City Planning, Development Approvals, Transport and Urban Design, Sustainability, Economic Development and City Future.

### Infrastructure and Operations

General Manager  
**Allan Mason**

The Infrastructure and Operations Alliance designs, constructs, manages and maintains public realm infrastructure and City buildings, fleet assets, parks and gardens, and provides waste and cleaning services. The alliance includes Project Design, Project Delivery, Civil Maintenance, Asset Management, Waste and Cleaning, Fleet and Depot, Container Deposit Services and Parks and Environment service units.

### Corporate Services

General Manager  
**Melissa Murphy**

The Corporate Services Alliance has responsibility for all corporate matters and provides services to internal teams. The alliance includes Financial Services, Corporate Planning and Performance, People and Culture, ICT Services, Procurement and Information and Records Management.



## Business Statistics

### WORKFORCE



Female  
Employees

**46%**

Managers

**47.5%**

Age range

**19-78**

Employees

**662**



Male  
Employees

**54%**

Managers

**52.5%**

Average age

**45**

Approved FTE

**700**



Non-Binary  
Employees

**0.6%**

Managers

**0%**

Nationalities/cultures

**60+**

Average tenure

**6.15**

### RATES



Rates revenue

**\$103.8M**

Commercial rateable properties

**5,029+**

Residential rateable properties

**15,744+**

### SOCIAL MEDIA



Social media followers

**776,987**

Social platforms

**6**

### CITY SERVICES



Waste recycled

**3,951 t**

Library visits

**287,228**

Graffiti removed

**12,219m<sup>2</sup>**

Street cleaning

**18,255km**

Footpath cleaning

**9,240km**

Busker permits processed

**266**

Feature lighting bookings

**339**

Animal registrations

**224**

Visitors to concierge

**5,363**

Phone calls handled

**46,488**

## Residential Statistics



### MEDIAN AGE

33



### HOUSEHOLDS

15,744+

### BORN OVERSEAS

54%

### HOUSEHOLD SIZE

1.74 Persons

### POPULATION

30,466

## Economic Statistics



### WORKFORCE

215,995



### BUSINESSES

12,377

### OFFICE FLOOR SPACE

2.25M m<sup>2</sup>

### GROSS PRODUCT

\$79.9B

(Regional)

### TOP ECONOMIC OUTPUT SECTORS



1

Mining



2

Professional,  
Scientific &  
Technical Services



3

Financial &  
Insurance  
Services





## Environmental Statistics



### PUBLIC OPEN SPACES

43



### LENGTH OF ROADS

110km

### RIVER FRONTAGE

13.3km

### PARKING BAYS

19,176

### NUMBER OF TREES

16,000

### BIKE & FOOT PATHS

564,440m<sup>2</sup>

### NEW TREES PLANTED

1058+



## Good governance

### Disclosure of annual salaries

Disclosure of Annual Base Salaries for Employees on Negotiated Salaries and the City's Enterprise Agreements:

Salary Range	No of employees
\$130,000 – \$139,999	20
\$140,000 – \$149,999	7
\$150,000 – \$159,999	8
\$160,000 – \$169,999	14
\$170,000 – \$179,999	3
\$180,000 – \$189,999	2
\$190,000 – \$199,999	1
\$200,000 – \$209,999	1
\$210,000 – \$219,999	0
\$220,000 – \$229,999	2
\$230,000 – \$239,999	0
\$240,000 – \$249,999	1
\$250,000 – \$259,999	5
\$260,000 – \$269,999	0
\$270,000 – \$279,999	0
\$280,000 – \$289,999	0
\$290,000 – \$299,999	0
\$300,000 – \$309,999	0
\$310,000 – \$319,999	0
\$320,000 – \$329,999	0
\$330,000 – \$339,999	0
\$340,000 – \$349,999	0
\$350,000 – \$359,999	1

The CEO remuneration package inclusive of super is \$404,186.02; excluding super it is \$376,686.02.

### Record Keeping

The City of Perth is committed to the reliable and systematic management of government records in accordance with legislative requirements and best practice standards.

#### Evaluation of Business and Recordkeeping Systems

The City Records team assessed or re-assessed the following systems and provided advice on the compliant management of records:

- BigRedSky (Recruitment software)

### Recordkeeping Training Program

New users are provided system training on the recordkeeping systems, Content Manager and CEDREC (City Electronic Documents, Records and Collaboration).

A new Content Manager Advanced Searching group training course was introduced to familiarise users with advanced search functions and to assist them with the use of more effective and efficient searching techniques. A group training process was developed for Content Manager training, facilitating the organisation and delivery of CM training (new user, refresher, and topic-specific) to larger groups.

#### Evaluation of the Recordkeeping Training Program

Training materials (checklists and quick help guides) were reviewed and updated for accuracy and currency.

The Content Manager training program was reviewed. A training plan for new users was developed and a 'user journey' diagram plotted to assist with tracking the training path of new City staff. A process was also introduced for advertising training services to new users. Training effectiveness is reviewed regularly via monitoring survey responses from the online course and survey links sent after training sessions.

### Recordkeeping Induction Program

All new staff to the City are required to complete Recordkeeping Awareness training using the online learning platform as part of the onboarding process. The course covers staff responsibilities, the Recordkeeping Policy and the Recordkeeping Plan.

### Freedom of Information Statement

In accordance with Sections 96 and 97 of the Freedom of Information Act 1992, the City is required to publish an annual Information Statement which details the process for applying for information under the Act, as well as information that the City provides outside the Act. This document is available on the City of Perth website.

### National Competition Policy

In 1995, the Council of Australian Governments entered into a number of agreements, collectively known as the National Competition Policy. Local government is affected mainly where it operates significant business activities which compete, or could compete, with private sector businesses. Local governments will also be affected where local laws unnecessarily affect competition.



## Evolution to Excellence

Between 2015 and late 2020, the City of Perth experienced a period of significant change, growth and disruption. In 2018, the City's Council was suspended and the Minister for Local Government announced there would be a formal inquiry into the City of Perth.

The inquiry, conducted under the *Local Government Act 1995*, was the largest and most complex conducted in Western Australia so far. In June 2020, the inquiry concluded and the Findings Report was released publicly. This outlined 341 recommendations, 215 of which were assigned to the City of Perth for action.

As at 30 June 2023, the City had completed 208 (96.7 per cent) of those 215 recommendations.

### 7 recommendations remain in progress.

A number of the inquiry's recommendations require the City to report on certain metrics and outcomes within its Annual Report. These outcomes are provided here.

#### Recommendation

#### Progress

##### 37.

If Recommendation 34 is not adopted, the City is to publish in its Annual Report its percentage of compliance for the financial year with the Code training requirement, according to the specified categories (as described in Recommendation 33).

As of 30 June 2023, 97 per cent of the City's employees completed Code of Conduct refresher training through an online learning and development module.

#### For reference

Recommendations 33 and 34 state the following:

- 33. The Department to consider the inclusion of reporting against compliance with the Code training requirement in a local government's compliance audit return, split by category, namely, council members, committee members, candidates, the CEO, "senior employees" 1 or equivalent and employees.
- 34. Local governments be required to publish in their Annual Report their percentage of compliance for the financial year with the Code training requirement, according to the specified categories (as described in Recommendation 33)

#### Recommendation

#### Progress

##### 322.

The City publish in its Annual Report the findings of the audit described in Recommendation 321, along with the City's trend and outcome reporting on complaints and grievances.

The results of the audit were not concluded in 2022/23. These will be reported in 2023/24, alongside the City's trend data on complaints and grievances.

#### For reference

Recommendations 319 and 321 state the following:

- 319. Trend and outcome reporting on complaints and grievances be reported in writing and at least quarterly to the City's executive and the Council.
- 321. The results of the audit are to be reported to the Audit and Risk Committee and the Council. (See recommendation 322).

# REPORT ON OPERATIONS

The work we have completed this year on behalf of our community is grouped against our strategic pillars of 'liveable', 'sustainable', 'prosperous', and 'a well-governed City'.

*Supporting a community that is safe, socially cohesive, inclusive and activated.*





# A LIVEABLE CITY

## Reinforcing why we're the City of Light

### Rio Tinto Christmas Lights Trail

From 18 November 2022 to 2 January 2023 the Rio Tinto sponsored Christmas Lights Trail illuminated the City with hundreds of thousands of lights that dazzled across two trails through Central Perth and Northbridge during the festive period.

A giant Sporty Santa, bright Boab Tree and Perth's City Skyline were some of the 35 installations that brought Perth's streets to life with Christmas cheer and wonder. Crowd favourites such as the Christmas Projections at St Georges Cathedral, Council House Kangaroos (Mooditj Yongas) and the Constellation Tunnel presented by Lotterywest at Northbridge Piazza were also on display.

The event was made possible through a partnership with Rio Tinto and support from Lotterywest, WA Museum Boola Bardip, RAC Arena, Kings Square, Development WA, Raine Square, Piccadilly Arcade, 140 Perth, Perth Cultural Centre, Central Park, Hibernian Place, Forrest Chase, Enex and Brookfield Place.

The Trail drew 384,600 visitors to the CBD over the 46 days and 838 hours of roving entertainment. 84 per cent of visitors surveyed through Culture Counts reported they would not have been in the city if not for the event.

### Lightscape

The City put \$200,000 towards supporting the transformation of Kings Park into a winter wonderland when the internationally acclaimed light festival, Lightscape, came to town. The brilliant installation took visitors on a 1.8km journey of light, colour and sound.

Commencing on 16 June, 184,000 ticket holders experienced Lightscape for the first time, with the event proudly presented by the City of Perth with support from the WA Government, Botanic Gardens and Parks Authority, and Sony Music.

### Light it Up Project

The Light it Up project aimed to enhance vibrancy and safety in key laneway locations across the City. The five new illuminated public artworks by Western Australian artists were installed in the East End, West Perth, Retail Core, Northbridge and Wolf Lane.



### City of Light Shows

The City shone over the summer with six special light shows between November and February, drawing a total attendance of 89,845.

The City of Perth's summer event season kicked off with two spectacular Christmas-themed drone shows at Elizabeth Quay on 19 and 20 November 2022.

The event on 31 December was a New Year's Eve festival for all ages, including a sideshow alley and dodgem cars, and impressive fireworks display for families at 9pm. The City closed roads to welcome crowds for the midnight fireworks display in Northbridge.

Fireworks lit up the sky again on 18 and 19 February for the wrap-up and finale of the City of Light Show series.

### Twilight Food Market

Forrest Place became the place for delicious cuisine and Friday night fun during the warmer months once again thanks to the City of Perth Twilight Food Markets.

The Markets ran each Friday from 14 October 2022 until 31 March 2023 drawing in almost 54,000 visitors. Each Friday saw a wide variety of food trucks and live entertainment, encouraging an influx of visitors and city workers keen to sample international street food in the brilliant twilight air.



## Acknowledging our history

### Anzac Day

On 25 April, RSLWA's traditional service returned to the streets of Perth with the Kings Park Dawn Service, the Gunfire Breakfast at Government House, the Commemorative Service at Perth Concert Hall and the march down St Georges Terrace.

As part of Boorloo Heritage Festival, the City was honoured to support an Indigenous Anzac Day Service at the Supreme Court Gardens. The commemorative event included a special corroboree and haka to honour both Aboriginal and Māori service men and women.

For the first time ever, Kings Park hosted an inclusive Sunset Service on 24 April, for people who find the traditional Dawn Service a challenge to attend. The inclusive service included audio description, wheelchair access and ACROD parking, AUSLAN interpretation and quiet space facilities.

### Freedom of Entry

The 10th Light Horse Regiment was granted Freedom of Entry to the City of Perth in March 2023. It was a ceremonial spectacle that saw 120 soldiers march in full military attire, complete with weapons, horses and armored tanks.

Whilst events like these are steeped in history, a Freedom of Entry no longer conveys legal rights but it remains the highest honour a city can bestow on the Australian Defence Force.

### Australia Day

The City of Perth's Australia Day celebrations in 2023 culminated in the City of Light Show presented by Hancock Prospecting.

The annual Birak Concert was also held at Supreme Court Gardens, celebrating Aboriginal and Torres Strait Islander culture. This year's Birak Concert featured a stellar stage program consisting entirely of WA talent, including a traditional Welcome to Country and headline acts by Red Ochre Band, Pipeline and Phil Walleystack.

### Sailani Avenue

In May, the City teamed up with the Federal and State Governments to rename Nelson Avenue in East Perth to Sailani Avenue, in honour of the sacrifices made by Anzacs from the Indian community during World War One.

Private Nain Singh Sailani was one of 12 known Anzacs from the Indian community who enlisted with the Australian Imperial Forces in 1916, and one of two who were killed in the Belgian campaign.



## Celebrating our heritage and diversity

### NAIDOC Week

During NAIDOC Week 2022 Council House hosted Community Arts Network's Ngaluk Waangkiny exhibition. Ngaluk Waangkiny is Whadjuk Nyoongar for 'us talking', and is a landmark multimedia storytelling project designed to honour and preserve the legacy of the City of Perth's Elders Advisory Group.

The City further partnered with Community Arts Network, ABC Perth and the Aesop Foundation to produce a documentary, podcast and book that shines a light on how the Elders' lived experiences have influenced their contribution to the City's Reconciliation Action Plan.

### Boorloo Heritage Festival

The City of Perth Boorloo Heritage Festival reimagined how we celebrate heritage in the City, turning what was once a weekend event into a full month of celebrations. The new event, held across April, embraced Perth's built, natural, and cultural heritage, paying special homage to the traditional Nyoongar landowners.

To deliver a diverse program, the City partnered with several heritage, cultural and community groups and organisations. Events included open house and walking tours, Whadjuk Nyoongar cultural experiences, the Boorloo Family Fun Day, an LGBTQIA+ silent disco walking tour, and performances and talks. Boorloo Heritage Festival attracted more than 30,400 visitors to 96 events.

The Festival was supported by Lotterywest, the Department of Local Government, Sports and Cultural Industries CBD Revitalisation Grant Program, and the Heritage Council of WA.

### PrideFEST

The annual Pride Parade returned to Northbridge this year for an almighty party, and City staff proudly joined the fray to march alongside the LGBTQIA+ community. In a City first, the Northbridge Piazza was also informally renamed as Pride Piazza for the entire month of November.

### Support for arts and culture

More than \$2 million in sponsorship grants were approved by the City for programs in the arts and creative cultural space. Thirteen local arts and cultural organisations were supported to encourage growth of the City's vibrant events calendar. Crowd favourite, Fringe World, was approved for a total of \$1.2 million from the City over the next three years.

Separate to this, at the June 2022 Ordinary Council Meeting, a Notice of Motion was passed to investigate options to create a permanent gallery space in the Council House Foyer. As a result, our Foyer has been transformed into a gallery space with ongoing exhibitions.

Between 4 January and 15 March Council House welcomed Statigraphy in collaboration with Art Collective WA. Then from 24 March to 24 April it hosted *Icons / Australian Design* with the Design Institute of Australia, and between 15 May to 16 June it hosted Wonders of the World, an exhibition of art from Tony Windberg.

### Samantha Kerr awarded keys the city

At a Special Council Meeting on 14 June 2022, the City of Perth Council voted to grant the Keys to the City to Sam Kerr, the West Australian-born international soccer superstar and current captain of the Australian women's soccer team, the Matildas.

The Keys to the City were awarded to Ms Kerr at a special event on 8 July 2022, with Ms Kerr remarking that it was the "biggest honour" to become the first WA-born female to be bestowed the Keys to the City of Perth. The honour is ours Sam!



## The capital for community events

### HBF Fun Run

The City of Perth supported the HBF Run for a Reason which made its return back to Central Perth and West Perth for the first time since 2019. Approximately 42,161 people attended the 4km, 12km and Half Marathon. The event raised \$1,217,071 for 229 charities.

### Telethon

In support of one of WA's leading charities, Council waived more than \$50,000 in event and parking fees for Telethon's inaugural return to the City at the 15 August 2022 Special Council Meeting. As a proud supporter of Telethon, the City of Perth helped to paint the town red when Telethon weekend kicked off on Saturday, 22 October. Wellington Street was closed on Sunday 23 October for the Family Fun Day event.

## Support for homelessness

The City continued to implement its Homelessness Action Plan during the year, which included support of the Moore Street Accreditation Site; an open-air facility where people experiencing homelessness can have a shower, a meal, see a doctor and do their laundry. The site has 25 service providers who offer food, donated clothing and sleeping bags, and health and hygiene services such as the mobile laundry, showers and haircuts. There is also a street doctor, visits from allied health services and outreach engagement for advice and referrals to other services. During 2022/23, the City supported providers and clients of this site by providing contracted security staff as well as utilities such as electricity and water, totalling \$180,000 for the year.

On average, 18 women experiencing homelessness or fleeing domestic violence found shelter at the City's Safe Night Space for women in East Perth every night during the 22/23 financial year. Operated by Ruah Community Services, and funded by \$4 million in Perth City Deal funding, the Safe Night Space has provided an interim measure for up to 30 women a night to rest, access basic facilities, seek support and connect to other services in a safe and secure environment.

The Service was due to close in May 2023, but at the February Ordinary Council Meeting Council voted to extend the Safe Night Space operation for a further six months, filling a critical need until the State Government opens a new crisis accommodation centre in West Perth.



## Supporting safer streets

### Strengthening CCTV infrastructure

The City further expanded and upgraded its CCTV network this year in the interest of safety and security, with the renewal of 35 cameras and the installation of 6 new cameras in strategic areas. The state-of-the-art system, which includes 700 cameras across West Perth, Northbridge, the CBD, and East Perth, is monitored around the clock by the City's surveillance team.

Surveillance operators collaborate closely with WA Police to discourage offenders, gather evidence for prosecution, shorten response times to priority situations, and monitor City-owned assets.

### Lighting upgrades

New LED street lighting was installed in various locations across the city. The new lights replace ageing Western Power assets with state-of-the-art City assets to meet current compliance lighting standards for footpaths and roads, improve energy efficiency, and additionally enhance safety and security.

Functional lighting was also installed on several prominent city trees, adding colour and interest to the streetscape.





### See it Say it

As part of our commitment to making the City of Perth a safe and liveable city, the City launched a community campaign to raise awareness of our Safe City initiatives, including our 24/7 surveillance centre.

See it. Say it. encourages people to ring the City of Perth surveillance centre at any time of the day or night to report issues and behaviours impacting the community.

The East Perth Community Group highlighted the need for more awareness around the service in February 2023, prompting a follow-up survey of the wider community, showing 85 per cent of respondents did not know about the 24/7 phone number.

The campaign launched on 20 June 2023 and included an awareness video promoted on the City's Social Media channels as well as various marketing materials distributed around the City.

Following the campaign, another survey was held and 80 per cent of respondents knew about the surveillance centre and more than 58 per cent knew the correct number to call.

## Enhancing our streets, cycleways and paths

### Roe Street Enhancement

The Roe Street Enhancement project, a \$24 million investment as part of the \$1.5 billion City Deal, upgraded the infrastructure on Roe Street from Stirling Street to Fitzgerald Street. The upgrades include 200 new street trees and irrigated median island planting, segregated bike paths in both directions, widened footpaths, new street furniture, lighting enhancements, safe mid-block pedestrian crossings and a new signalised intersection at Lake Street, improving connectivity and amenity for local businesses and residents.

### John Oldham Bridge Replacement

The City replaced the existing timber bridge at John Oldham Park, which was falling into disrepair. Similar materials were used to maintain the 'rustic charm' of the bridge and timber boards recycled from Trafalgar Bridge were used in the new structure. The project renewed an important City asset, whilst making it compliant with current standards.

### Wayfinding signage rollout

New wayfinding signage has commenced a staged roll-out across the City's neighbourhoods, starting in Central Perth. This addresses the issue of aging infrastructure and brings the City's signage in line with best practice wayfinding. The rollout will continue over the coming years.

### Focus on shared paths

The Mounts Bay Road Shared Path received some much-needed TLC this year, with the City reconstructing the balustrading and river wall elements in a section east of the Matilda Bay Brewery site. The completed works ensure the shared path remains safe for all users for this very popular and heavily trafficked City asset.

Works also began on the Winthrop Avenue shared path to replace the degrading shared path in Kings Park from Stirling Highway through to Aberdare Road. The second stage is planned to continue along Thomas Street to Mitchell Freeway, with the project receiving 50/50 shared funding with the Department of Transport (DoT), and involving input from the DoT, the Botanic Gardens and Parks Authority, and Main Roads.

### Stirling Gardens Boardwalk

Some of the footpaths in Stirling Gardens were looking a little worse-for-wear, becoming damaged by the enormous root system of the park's heritage-listed trees. As a result, some damaged sections were removed and replaced with raised timber boardwalks, ensuring the paths remain safe and accessible, while also protecting the root systems from further damage.

## Welcoming our visitors

### iCity Kiosk

The City of Perth's iCity Kiosk was established in 2001, to welcome, educate and inform the increasing number of visitors to our capital city and today it is a leading tourism service. The iCity Kiosk is manned by 70 hard-working volunteers and holds the Golden 'i' Accreditation, which is a higher level of tourism accreditation for Visitor Centres.

Our 15 Volunteer Tour Guides provide engaging educational information to new and returning visitors. 363 guided walking tours were conducted by our Guides in the 22/23 financial year, delivering 82 more tours than the previous year.

### Love for our Library

The City of Perth Library holds a special place in many of our visitors' and residents' hearts. Visitation to the Library was at a three year high this financial year, with attendance in May 2023 up by 94 per cent on May 2022. This included program attendance for adults increasing by 180 per cent, and children by 35 per cent, whilst attendance at Baby Rhymetime exceeded pre-covid levels.

Programs were also delivered as part of the Boorloo Heritage Festival, with 12 held for adults and 11 for children, with the children's events fully booked out. The most popular was an interactive performance of Goldilocks and the Three Bears. Other popular events included Traditional Stories by Djurandi Dreaming and Akwaaba African Drumming.

Library memberships also increased significantly during the year to 6,181 members, up from 4,428 the previous year, with 53 per cent of City residents now members of the Library.

Satisfaction with our Library services was also high, with the March 2023 Customer Survey reporting that 93 per cent of Library patrons and visitors felt safe and welcome when using the Library, and almost 90 per cent agreed or strongly agreed that they receive a high standard of customer service when they visit the Library online or in person.

### Venues in demand

The bookable event spaces at the Library and the Town Hall were in high demand this year, resulting in:

- 92 library sessions
- more than 4,000 bookings
- more than 100 venue hires
- 2,397 people attending programmed events
- More than \$30,000 in revenue from meeting room and venue hire at the Library
- \$245,240 in revenue for the Town Hall, which was 25 per cent more than predicted.

The outcomes underline how school holiday programming has been successfully refined, with repeat sessions organised with the same presenter, targeting different audiences and age-groups resulting in booked out sessions.

To further emphasise the demand, November 2022 recorded the highest number of venue hire bookings for the Library since October 2018. This income reflects both a return to pre-COVID levels, and the high level of service received by hirers of these spaces.

Town Hall also hosted exhibitions and events for 299 days of the financial year, which means the venue was booked for 81 per cent of the year.









# A SUSTAINABLE CITY

## A strong vision for sustainability

### Sustainability Strategy Implementation Plan

The Sustainability Strategy Implementation Plan is a City-wide initiative that identifies the first steps towards improving the City's sustainability, ensuring buy-in across the organisation and setting actions for the coming year. The Plan is intended to be read alongside the City of Perth's Sustainability Strategy 2022 – 2023. The Sustainability Strategy has eight themes aligned to the United Nations Sustainable Development Goals. Within the eight themes are 45 initiatives. The Sustainability Implementation Plan contains projects and actions that respond to all 45 initiatives in the Strategy.

### Integrated Water Management Plan

The Integrated Water Management Plan was developed in recognition that water is a scarce and vital resource to the City. It identifies the City's approach to not just managing its water assets, but also celebrates its importance to ratepayers and highlights the services the City provides. A draft plan that sets the vision of a water-sensitive City was taken through public consultation and provided to Elected Members for consideration.

## Sustainable City Report

The Sustainable City Report was developed to analyse opportunities to support the building sector. The Report focused on existing commercial and residential buildings to determine how the City can support a transition towards net zero at a community level. Further work is being undertaken to evaluate sustainability options for new builds.

## Putting plans into action

### Tree Month

During the month of May 2023, the City celebrated its inaugural Tree Month. The purpose was to increase the City's tree canopy and promote greening in City neighbourhoods. The month included four community planting days, four community information sessions centered around greening, 11 City of Perth staff plantings across the six neighborhoods, and two verge transformations. In total, 317 trees (ranging from 25L to 300L in size) and 480 Western Australian shrubs and groundcovers were planted as part of the verge transformations.





*Supporting a healthy environment where nature, social and economic systems are in balance.*

### **Urban forest tree infill program**

The City's Infill Street Tree Planting Program is a priority under the Urban Forest Plan, helping to increase the level of canopy cover across the public realm. The program provides a targeted annual delivery of new plantings to fill tree gaps in streets within each of the City's neighbourhoods.

In previous years, the program focused on one specific location, but in 2022/23 new trees were planted across all of the City's six neighbourhoods in support of our Neighbourhood Place Plans. During the 2022/23 financial year, 150 new trees were planted on 11 key streets.

### **Containers for Change**

In 2023, the City marked its third anniversary supporting Containers for Change in the City. The team has processed more than 24 million containers through the Aberdeen Street and Roe Street collection points in Northbridge. The Aberdeen Street facility provides employment opportunities for long term unemployed and/or socially disadvantaged people.

### **Play spaces renewal program**

The Point Fraser Playground was constructed in 2005 and for almost 20 years has provided hours of fun for kids across Perth. As part of our play spaces renewal program, the playground was upgraded this year, providing new nature-based play spaces and increased accessibility.

### **Thomas Street/Winthrop Avenue Upgrade**

As part of a multi-year project to increase the visual amenity of medians along Thomas Street/Winthrop Ave, work in 2022/23 focused on the medians between Saw Avenue and Onslow Road, and Monash Avenue and Stirling Highway. Mulch was applied to the medians, followed by the installation of plants and trees. In total, the team installed 53 trees and 10,500 plants. Plant selection will work to create year-round colourful displays across the Nyoongar six seasons.







## Planning for the future

### East Perth inner-city primary school

Through the preparation of the Local Planning Strategy, the City of Perth had been advocating for a public primary school in the eastern end of the city to meet the needs of a growing residential community. The City's first public primary school is now one step closer after the State Government announced a preferred location for the school on City-owned freehold land in April 2023. The City is now preparing a business case.

### UWA & QEII Precinct Plan

The precinct around UWA and QEII has more than 5,000 residents. Add to that, the 20,000 workers, students and visitors who come to the area daily and you have a precinct that needs careful planning for a sustainable future. Following early community engagement on the future of the area, the City of Perth undertook key technical studies, including transport modelling, to understand the strategic technical issues that need to be addressed in the future planning of the precinct. Preparation of a Precinct Plan will be progressed in 2023/24, which will see further engagement with the community and key stakeholders on the future growth of the area.

### Local Heritage Survey

The Local Heritage Survey was adopted by Council in March 2023 after undergoing a general review between 2012 and 2022. This was the first review undertaken in 20 years and provides a significant update on the breadth and detail of heritage places within the City. The purpose of the Local Heritage Survey is to identify and record information on places of cultural heritage significance, including more than 700 places.

## Using technology and data to help the environment

### Pier Street solar panels

The City switched on its largest ever solar project on the roof of the CPP Pier Street carpark in early 2023, making the building the first City of Perth owned property to produce more electrical power than it consumes.

The system will save a calculated 115.34 tonnes of CO<sub>2</sub> every year. Calculated annual savings in electricity are \$33,678, which will return the project capital of \$180,000 in under six years. The project represents a practical example of urban energy transition and demonstrates an upgrade of existing buildings to improve energy efficiency and return on investment.

## Annual Road Safety and Network Improvement Program

During 2022/23, the following improvements were made to City streets under the program:

- Via Torre Lane — conversion to a one-way street
- Mounts Bay Road — principal shared path repaired
- William Street & The Esplanade — traffic signal modifications
- Terrace Road Concept Design — proposed speed reduction measures
- Hay Street and Harvest Terrace intersection — installation of pedestrian lanterns

### Bin audit and waste stream analysis

As a capital city, the City's Waste and Cleaning (WAC) team face unique challenges when striving to provide sustainable waste management solutions and divert waste from landfill.

The City is further unique in its housing stock, having the reverse apportionment of housing stock to most local governments (LG) with the Perth metropolitan area. Most LG have a high proportion of Single Unit Dwellings (SUDS) and a lower proportion of Multi-Unit Dwellings (MUDS). The City however has 6 per cent SUDS and 94 per cent MUDS.

In September 2022, the City completed a material source separation trial, to better understand what residents are disposing of, how much waste could be recovered from landfill, and contamination levels from the residential General Waste stream.

The audit team sorted the contents of the bins into recyclable, organic and non-recyclable components.

Packaged food waste was identified as 17.1 per cent with food waste, accounting for 19.5 per cent of all organic material.

The SUDs within the areas of East Perth, Nedlands and Crawley bins contained 16.5 per cent recyclables and 64.2 per cent organics, presenting the opportunity to recover 80.7 per cent of waste material.

The materials audited from MUDs composed 15.3 per cent recyclables and 66.1 per cent organics, presenting the opportunity to recover 81.4 per cent of waste materials.

The comprehensive waste audits provide evidence that our community and local businesses would benefit from further engagement and education surrounding the circular economy and waste management.

*Supporting a  
successful, flourishing  
and thriving City.*

## A PROSPEROUS CITY

### Perth on the world stage

#### MIT REAP in Perth

The City of Perth was part of the prestigious REAP program (run by the world-renowned MIT University in Boston, USA), and along with fellow Team WA members successfully bid to host one of the key workshops from the two-year program right here in Perth.

Over 80 International delegates came to Perth including MIT staff and faculty members for a week of events, tours of Perth's innovation and technology ecosystem and MIT REAP program workshops.

Hosting the workshop contributed to our local economy through accommodation and hospitality bookings, and showcased our city's entrepreneurial and business scene to international delegates, MIT staff and faculty members.

#### World Energy Cities Partnership

In March 2023, the City of Perth was announced as the host city for the next Annual General Meeting of the World Energy Cities Partnership which includes 19 member cities from across the world. The Lord Mayor and CEO were on hand in Houston, where the announcement was made, to make our pitch to host the event, securing the AGM for November 2023. The international event will allow the City to showcase Perth's energy and resources sector to a global audience, allowing the exchange of ideas, insights and learnings from the energy transition journeys of attendees, as well as the facilitation of opportunities to further the global shift to a more sustainable energy future.



## Encouraging growth

### Business Improvement Grants

A record number of matched funding grants were provided to 21 businesses to improve facilities, boost commercial activity, and directly benefit the City of Perth community.

We awarded \$351,961 in funds to businesses from a diverse range of industries including retail, food and beverage, tourism, commercial property, entertainment, beauty, and telecommunication. The recipients were based in Central CBD, Northbridge, East Perth and West Perth, and the grants will contribute to an additional \$1 million spend by recipients on their projects.

Collectively the grants improve the city for our community and visitors across all-hours, from creating vibrant urban parklets for morning coffee-goers, funding refreshed retail displays that catch the eyes of eager shoppers or improving lighting to make for a more enjoyable night time environment.

### New city living incentives

The City of Perth established incentives for residential developers and buyers to accelerate student housing, build-to-rent and build-to-sell development opportunities in the inner city.

Council adopted the following initiatives on 3 May 2023, to support the acceleration of residential development in Central Perth:

- A three-year 50 per cent residential rate reimbursement for new apartments approved between 1 July 2023 and 30 June 2027 in the Central Perth neighbourhood.
- A three-year 50 per cent residential rate reimbursement for single ownership buildings (e.g. Build-to-Rent) for buildings approved between 1 July 2023 and 30 June 2027.
- Waiving of all City fees for new residential development applications lodged between 1 July 2023 and 30 June 2026.
- Waiving the City's fee component for building and occupancy permit for new residential development applications lodged between 1 July 2023 and 30 June 2026.

### Overseeing development in the City

In 2022/23, the City continued to administer statutory planning and building control considerations, resulting in:

- 354 Planning Applications, with 99 per cent of these applications determined within Statutory Timeframes
- 784 Building Applications, with 99 per cent of these applications determined within Statutory Timeframes

Some key planning approvals granted during the year include:

- Adaptive re-use of existing heritage buildings and construction of 23 level office development – 95-99 Barrack Street, Perth (Value \$160 Million)
- Adaptive re-use of existing office building and construction of 20 storey office development – 197 St Georges Terrace, Perth (Value \$174 Million)
- Additions and alterations to existing building for use as St Georges College – 441-445 Murray Street, Perth (Value \$53 Million)
- 21 storey mixed use development comprising 117 multiple dwellings, 84 serviced apartments and 2 commercial tenancies – 581-583 Murray Street, West Perth (Value \$52 Million)
- 22 level mixed use development comprising 73 serviced apartments and 12 multiple dwellings – 7 Forrest Avenue and 52-56 Bennett Street, East Perth (Value \$21.5+ million)

Key building permits were also issued for:

- Stage 1 and 2 Works: ECU Campus – 500 Wellington Street, Perth (Value \$850 million)
- Stage 2 Works: RUAH Centre for women and children 29-35 Shenton Street, Northbridge (Value \$26 million)
- Additions and alterations to Yagan Square Food and Beverage Venue – 420 Wellington Street, Perth (Value \$5 million)
- Additions and alterations to existing office building – 186 St Georges Terrace, Perth (Value \$18 million)
- Stage 2 Works: 21 Storey Office development – 9 The Esplanade, Perth (Value \$105 million)

The City also provided a recommendation on the Causeway Pedestrian and Cycle Bridge to the value of \$100 million.

## Preserving and improving our City

### Town Hall Restoration

Large-scale heritage maintenance works continued this financial year on Perth's historic Town Hall, built in 1870, to protect and extend the life of its façade, roof and clocktower. Works completed on the building included cleaning, replacement, and re-oiling of the sheoak timber roof shingles, mortar joint repairs, repair of cracking rendered elements, and addressing water ingress issues. Cracked glazing teardrops on the hall's clock face were replaced and the original gold finishes to the clock were reinstated. The restoration works are now completed, helping to preserve this precious landmark for the enjoyment of future generations.

## Parking in the City

The City implemented several free parking initiatives to make it easier to visit the City post-covid. Free night parking was offered at all CPP-operated car parks from 6pm, three-hour free parking was available on weekends at CPP Pier Street, CPP Cultural Centre and CPP His Majesty's car parks, and one-hour free parking on Hay Street in East Perth and West Perth, and Royal Street in East Perth. The initiatives were embraced by more than 1.89 million drivers in the 2022/23 financial year, at an estimated revenue loss of \$10.9 million.

Toward the end of the financial year the City embraced technology to help make parking easier. The EasyPark phone app allows drivers to pay for their parking using their phone, rather than walking to the nearest parking meter. The City worked hard behind the scenes to ensure a smooth rollout of the app across more than 9,000 City parking bays in the new financial year.

## Managing our property portfolio

### Property portfolio project

Work related to the 2022 Property Portfolio Review report was carried out during the year which included the completion of a business case for 36-38 Thomas Street and a feasibility study for a retail cluster on Pier Street. The lease of level 3 at Council House was also progressed during the year with a tenant to be announced in the new financial year.

### Annual property classifications review

An annual review of our property classifications is a requirement of Council Policy 2.7. During the financial year, this policy requirement was reviewed, updated and adopted by Council at the November 2022 Ordinary Council Meeting. The annual review of the property classifications was also completed and approved at the same meeting.

## Recognition of our plans for a prosperous future

### Local Planning Strategy

On 13 December 2022, the Council adopted the City's first Local Planning Strategy. The Strategy was the result of years of careful consultation and drafting, and sets a vision for the planning and development of the city over the next 10 to 15 years.

The Strategy identifies our ambitious target to increase the City's residential population to 55,000 residents by 2036, and will guide the City in its decision making over the coming years to meet that goal. The Strategy was ultimately endorsed by the State Government's Western Australian Planning Commission in May 2023.



### Recent Awards

#### 2023

##### PIA Planning Excellence Award

Moort-ak Waddiny / Wellington Square

##### PIA Planning Excellence Award

Smart City Open Data For Planners and Decision Makers

#### 2022

##### PIA WA President's Award

Moort-ak Waddiny / Wellington Square

##### PIA WA Planning Excellence Award

Moort-ak Waddiny / Wellington Square

##### PIA WA Planning Excellence Award

Smart City Open Data For Planners and Decision Makers

##### Australian Institute of Management Pinnacle Awards

Perdaman Asian Engagement Excellence

##### Australian Institute of Landscape Architects National Awards | Parks & Open Space category

Moort-ak Waddiny / Wellington Square

##### Australian Institute of Landscape Architects National Awards | Play Spaces category

Moort-ak Waddiny / Wellington Square

##### Institute of Public Administration Australia (WA) | Leader of the Year in Local Government

City of Perth CEO Michelle Reynolds



*A City renowned for its excellence and professionalism, with a workforce committed to accountability, integrity and respect.*



## A WELL-GOVERNED CITY

### An inclusive City for a diverse community

#### Reconciliation Action Plan 2022-2024

The City's second Reconciliation Action Plan (RAP) was approved by Council on 31 May 2022 and endorsed by the City's Elders Advisory Group in the next step on the City's reconciliation journey.

It builds on the historic Yacker Danjoo Ngala Bidi commitment, which was one of the key actions of the City's first Reconciliation Action Plan that focused on working together.

The City's second RAP, which was developed after extensive internal and external stakeholder engagement, addresses the innovation stage of the reconciliation process and outlines the actions the City will take.

The RAP provides the framework to continually grow the relationships between Aboriginal and non-Aboriginal people, increase respect for Aboriginal culture and people, and enable Aboriginal people to access hope and opportunity available to all Australians.

Actions by the City that progressed reconciliation during the year included:

- Aboriginal showcase and interactive events in the Boorloo Heritage Month 2023, including the Bush Medicine Walk and Talk, and Interactive Nyoongar Storytelling.
- Aboriginal Art Exhibitions at Council House, including the Ngaluk Waangkiny (Us Talking) exhibition and the Djinong Djina Boodja exhibition of Shane Pickett's artwork.
- City of Perth sponsorship of the NAIDOC week event at Moort-ak Waadiny/Wellington Square.
- Engaging an Employee Assistance Program provider to offer staff and their family free counselling, including specialist advice and support regarding Indigenous issues and referrals to Aboriginal and Torres Strait Islander Peoples services.

## Equity, diversity & inclusion

The City's Equity, Diversity and Inclusion Framework outlines our commitment to celebrating diversity, championing equity and promoting inclusion in the Perth community.

The City measures community and staff perceptions regarding equity, diversity and inclusion in an annual survey. Demonstrating the effectiveness of the City's actions, responses to all questions saw a marked improvement from the previous year. Notable results are included below.

### Community Survey

- 24 per cent increase in the participants agreeing with the statement: 'the City of Perth (the local council) shows visible leadership regarding equity, diversity and inclusion'
- 19 per cent increase in the participants agreeing with the statement: 'I feel included in the City of Perth community (the place)'

### Staff survey

- 23 per cent increase in the participants agreeing with the statement; 'The City of Perth fosters a workplace that allows me to be myself at work without fear'
- 26 per cent increase in the participants agreeing with the statement: 'The City of Perth respects individuals and values their differences'

## LGBTQIA+ Plan 2021-2024

The City's LGBTQIA+ Plan outlines the City's role as a service provider, partner and facilitator in increasing the visibility, social inclusion and health and wellbeing of the LGBTQIA+ community.

The three-year plan was developed in collaboration with the City of Perth's LGBTQIA+ Advisory Group, and with input from the community across 523 engagements.

During the 2022/23 financial year, the City executed numerous actions from the plan, including opening our first all-gender bathroom at the Citiplace Rest Centre, inclusion of LGBTQIA+ history in the Boorloo Heritage Festival, staff participation in 2022 Pride Month events, and the introduction of Gender Affirmation Leave for staff (up to four weeks paid leave and up to 48 weeks unpaid leave).

## Disability Access & Inclusion Plan 2021-2025

The Disability Access & Inclusion Plan 2021- 2025 outlines the City's commitment to meeting the seven outcomes under the Disability Services Act.

They include, among other outcomes, giving people with disability the same access and opportunities as other people to the City's services, events, buildings and facilities.

Examples of the City's actions during the year included:

- Hosting the world's first international Para Dance Sport coaching course at the Perth Town Hall.
- Providing free training for Perth CBD Hotel operators in disability awareness, access and inclusion.
- Commencing the 'Next Chapter Book Club' at the City of Perth Library; a book club for adolescents and adults living with intellectual and developmental disabilities.
- Creating accessible events like Boorloo Heritage Festival 2023, which included Auslan interpreters, audio descriptions and a variety of wheelchair accessible events.

## Supporting our workforce

### Workforce Learning and Development Framework

A Learning and Development Framework was championed by the Executive Leadership Team and launched in June. The Framework outlines the requirements and process for employee onboarding, training and professional development. Implementation of the Framework includes:

- identifying mandatory and non-mandatory training needs for high-risk roles at the City
- creating and delivering a training calendar with a variety of skill development, work health and safety, and legislative training
- streamlining and updating training processes to make it easier for employees to access and record training and certifications.

### Graduate Program

The City launched its inaugural graduate program in 2023, welcoming six graduates. The program included a one-month orientation, five rotations in different service units and 10 professional development training sessions. Graduates are supported by People and Culture, line managers, and regular catch ups with the CEO.

### Code of Conduct Refresher Training

As of 30 June 2023, 97 per cent of the City's employees completed Code of Conduct refresher training through an online learning and development module. This work also forms part of the response to Recommendation 37 of the inquiry, see page 19 for more information.



## Improving our systems

### Historic Record Review Program

The City completed the first year of its Historic Record Review Program, which involved reviewing 1,890 boxes of records for disposal or longer-term retention. Following the review 1,302 boxes and 3,158 files were destroyed, 55 boxes and 193 files were earmarked for a longer retention period, and 49 files were transferred to another Local Government Agency. The City was recognised for its delivery of the program with a WA Records Information Management Australasia Excellence Award.

### Gold Safety Certificate

In December 2022, the City's insurer (LGIS) conducted an independent assessment of the City's WHS Framework. The City achieved a Gold Diligence in Safety Certificate. This outstanding result put the City in a select group of local governments to achieve this high standard of practice – and we plan to get even better!

### Corporate Governance Framework

In June 2023, the City adopted a new Corporate Governance Framework. This high-level document consolidates and articulates the City's Corporate Governance processes, policies and procedures. The Framework details the critical components of good Corporate Governance at the City through four foundations:

1. City of Perth Vision and Employee Code of Conduct
2. Roles and Responsibilities
3. Decision-Making
4. Accountability

## Acknowledging our progress

In a wonderful acknowledgement of how far the City has progressed since the Inquiry, our CEO Michelle Reynolds received the Institute of Public Administration Australia WA Award for Leader of the Year in Local Government in December 2022. This was awarded for Michelle's leadership in transforming the City through the Evolution to Excellence program, resetting the City in all facets to drive a sustained period of excellence.



# KEY CHALLENGES AND OPPORTUNITIES

## A unique location

### Timezone

More than half the world's population sits in the same time zone as Perth. The city's unique geographic location means we are well placed to connect with the high-growth emerging economies in the Indo-Pacific region. Perth also has an average of eight hours of sunshine per day year-round — the most sunshine of any Australian capital city — making the city a highly liveable location.

### Abundant biodiversity

Perth is located within the Southwest Australia Ecoregion. One of only 36 recognised biodiversity hotspots in the world with flora and fauna that does not exist anywhere else on the planet.

### Home to the world's oldest living culture

Boorloo/Perth sits on the traditional lands of the Whadjuk people of the Nyoongar nation whose history and rich culture spans more than 45,000 years. The City is surrounded by significant geographical features such as Kaarta Koomba/Kings Park and the Derbarl Yerrigan/Swan River. These are culturally significant places for the Traditional Owners. The City is learning more every day from the culture of the Traditional Owners including through the Elders Advisory Group. The City's City of Light brand celebrates and recognises the history and culture of the Traditional Owners. Through the Reconciliation process, the City is on a journey that will help to heal the past and create a more diverse, inclusive and culturally informed future for all who live, work or visit our streets.

## Changing local dynamics

### Role of local government

The original scope of local government in Australia was the "three Rs": roads, rates and rubbish. Over time, local government has been legally required by State and Federal governments to provide additional services and infrastructure. Evolving community needs and expectations have also created pressure to deliver additional services at the discretion of each local government. The challenge of providing services across a community highlights the need for strategic deliberation and proactive planning to ensure that services and infrastructure can continue to meet the needs of its current and future communities while taking resource constraints into account.

### New technology

Technology continues to bring new opportunities and changes to public expectation of 'anytime access' to services. This includes changes to traditional methods of communication, management of assets and delivery of services. The City continues to invest in its systems and services as a result.

### Population and demographics

The city's annual population growth tracks higher than state and national averages and is expected to increase further over the coming years. In addition, the composition of the community continues to change. With these changes come increased community demands for services, programs, amenity and infrastructure.

## Global pressures

### Climate change

Dependency on limited natural resources and changes to world climate continue to affect communities and local governments. The City is continuing to build resilience to environmental changes through ongoing and planned initiatives such as urban greening, mobility and active transport improvements, less energy and resource consumption, and an overall reduction in greenhouse gas emissions.

### Economic cycles and international trade

Perth is one of the world's major resources hubs and is subject to the 'boom and bust cycle' of this sector. This has cyclical impacts on office space occupation, workforce skills, city vibrancy, social equity, investment and overall economic prosperity. In addition, the geopolitical environment at the national level has the potential to affect WA's international trading relationships.

### Resourcing

Governments and businesses around the world are experiencing challenges in obtaining the resources they need to operate at their full potential. In Western Australia we face our own unique challenges. A strong economy, a thriving mining sector and a high employment rate have created a highly competitive job market as government and private organisations compete for skilled and talented staff. As the world's economic outlook continues to rebalance following the global pandemic, we are also facing inflationary pressures and supply chain constraints that are driving up costs, and impacting the progress of key projects.







# FINANCIAL SUMMARY

## Financial Philosophy

The City has continued to strategically re-position our capital city's financial management approach during the 2022/23 year. The City's transition to a more transparent, accountable and sustainable financial management approach has been informed by examining service and project delivery outcomes, value for money and understanding financial trends.

Fundamental to the financial management approach are:

- rigorous budgeting and financial reporting models that support informed decision making
- customer-centric financial processes
- an ongoing financial transformation program targeting best value from the City's financial resources
- enhanced accountability for the use of those financial resources.

Rigorous forward financial planning activities informed by a contemporary policy framework and meaningful engagement with our community neighbourhoods, helps align community aspirations with a realistic assessment of our organisational delivery capacity.

Well-articulated methodology statements reflecting our philosophy on rating, budgeting, forward financial planning, overhead allocations and carry forward

works, supplemented by an enhanced project management framework provide clear, accountable and transparent representations of how the City delivers value for money outcomes to our community.

Together, these financial management initiatives provide a structured framework that delivers effective stewardship of our financial and community assets into the future. This approach supports the City's strategic aspirations of our City being livable, prosperous and sustainable.

Table 1 (below) shows that the value of community assets (our net asset position) has remained consistent over the previous four years but was boosted significantly in 2022/23 when our infrastructure assets were revalued (upwards) to fair value — reflecting ongoing capital investment in enhancing important community infrastructure.

The City continues to re-position its finances in support of a more sustainable financial model through ongoing service reviews, value engineering, reviewing service delivery models and rigorous assessment of discretionary project initiatives to ensure that our community is receiving best value for its rates.

Responsible, sustainable financial management and effective stewardship of financial and community assets is a core responsibility of local government.

TABLE 1: Five Year Financial Trends

Financial Performance – Trends	2018/19	2019/20	2020/21	2021/22	2022/23
Operating Revenue – \$M	206.66	191.36	192.89	196.78	210.18
Non Operating Revenue – \$M	1.84	1.86	6.39	13.90	9.35
Total Operating Expenditure – \$M	194.40	192.42	193.50	184.65	195.87
Non Operating / FV Adjustments – \$M	6.59	(12.41)	2.79	(3.51)	(0.27)
Comprehensive Income – \$M	7.87	13.21	8.57	21.63	23.39
Total Assets – \$M	1,319.00	1,287.31	1,299.76	1,301.59	1,568.43
Total Liabilities – \$M	52.21	48.44	52.32	40.24	42.62
Equity / Net Assets – \$M	1,266.79	1,238.87	1,247.44	1,261.35	1,525.81
Net Cash from Operating Activities – \$M	52.63	35.92	48.60	41.58	52.39



TABLE 2: Key Financial Ratios – Trends

Key Financial Ratios – Trends	2018/19	2019/20	2020/21	2021/22	2022/23
Current Ratio <i>(ideally should be greater than 1.00)</i>	1.52	1.97	1.64	1.65	1.86
Operating Surplus Ratio <i>(ideally positive between 0% and 15%)</i>	5.0%	(2.0%)	4.0%	5.0%	7.4%
Own Source Revenue Ratio <i>(ideally greater than 40%)</i>	101.0%	98.0%	98.0%	103.0%	103.7%
Debt Service Ratio <i>(ideally greater than 5.00)</i>	5.02	6.67	8.84	11.52	54.60
Asset Consumption Ratio <i>(ideally between 50% and 70%)</i>	58.0%	55.0%	53.0%	54.8%	60.3%
Asset Sustainability Ratio <i>(ideally greater than 90%)</i>	55.0%	48.0%	69.0%	82.0%	96.4%
Asset Renewal Funding Ratio <i>(ideally between 95% and 100%)</i>	99.0%	100.0%	100.0%	100.0%	111.0%
Financial Health Indicator <i>(ideally 70 or above out of 100)</i>	84	67	84	87	93

The community is entitled to expect rigorous, strategically focused financial planning that ensures that community expectations are met and that the services and capital projects delivered to our community are properly funded and appropriately resourced.

These annual financial statements provide a perspective on how the City has performed against those expectations. Whilst this report focusses specifically on the 2022/23 financial year results, it is important to view those results within the context of financial trends over a period of at least five years. These tables provide summarised data and key financial ratio trends that indicate how the City has improved its financial performance over that period.

As shown in Table 2 (above), the trends in most financial ratios are consistent with, or better than, industry benchmarks. The Long-Term Financial Plan provides a forward focused financial blueprint to sustain these key financial indicators at or above industry benchmarks.

Table 3 (right) provides a high-level snapshot of the City's financial position as at June 2023.

TABLE 3: Financial Snapshot FY2020/21

Description	\$Million
Operating Revenue	210.18
Profit on Sale of Assets	0.20
Other Non Recurrent Revenue	9.15
Operating Expenditure	(195.87)
Loss on Disposal of Assets	(6.42)
Asset Revaluation Adjustments	1.72
Assets initially recognised/Assets contributed by the City	4.42
<b>Operating Result</b>	<b>23.38</b>
Capital Program Delivered	36.80
Cash Reserves – Discretionary & Quarantined	<b>143.11</b>
<b>Net Assets</b>	<b>1,525.81</b>

The composition of the annual operating revenue of \$210M and the operating expenditure of \$195M is shown in Graph 1 & 2 (below) under the heading Funding & Expenditure Profile. Comments on significant financial variances are provided under the heading 'Financial Performance'. Overall the City delivered a \$23.4M operating result for 2022/23.

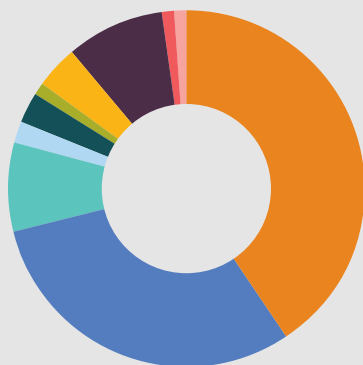
The 2020/23 Statement of Financial Position shows total assets increasing to \$1.5 billion with significant improvement in the value of both the current asset and non-current asset components during the year.

Current assets have increased from \$185M to \$210M largely due to higher balances of Reserve Fund investments as the City currently has quarantined \$29M in cash backed reserves to meet its capital contribution commitments towards the WACA aquatic facility and the Perth Concert Hall. These funds have yet to be called by the state government and will remain with the City until the payment milestones are achieved.

Non-current assets have increased by \$242M due to the independently validated revaluation of all infrastructure assets (roads, paths, drainage network, paths, lighting assets) during the 2022/23 year – occurring as part of the five yearly revaluation cycle. The value of property, plant and equipment remained consistent over the year. This reflects an appropriate level of renewal investment in these asset classes – matching the depreciation value for these assets.

Total liabilities have remained fairly consistent with prior years at \$42.6M. Trade payables increased by \$2.7M year on year, but this reflects a year end timing difference only – as City creditors are paid within 15 days of invoice. Employee entitlements for leave decreased by \$0.8M (around an 8% reduction). During the 2022/23 the City extinguished the final loan borrowings in its loan portfolio.

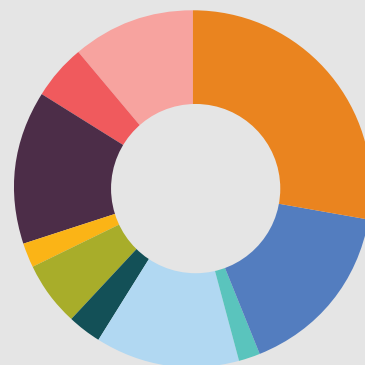
GRAPH 1:  
Funding Sources  
2022/23



### Funding Sources

Rates Revenue	100,880,516	41%
Parking Revenue	75,585,457	31%
Fees & Charges	18,385,069	8%
Grants – Operational	4,839,344	2%
Interest Revenue	7,728,245	3%
Other Revenue	2,765,794	1%
Proceeds on Disposal of Assets	205,032	0%
Grants – Asset Acquisition	9,146,113	4%
Borrowings	-	0%
Opening Balance	22,176,454	9%
Investment Distribution	1,855,928	1%
Non Cash Adjustments	1,302,644	1%
	<b>244,870,596</b>	<b>100%</b>

GRAPH 2:  
Fund Uses  
2022/23



### Fund Uses

Employee Costs	79,902,455	28%
Material & Contracts	47,133,359	16%
Utilities & Insurances	5,138,396	2%
Depreciation & Amortisation	38,707,023	13%
Interest Expense	123,129	0%
Other Expenses	8,796,473	3%
Parking Levy	16,069,146	6%
Loss on Disposal	6,419,954	2%
Assets Created	41,506,325	14%
Net Reserve Funds Created	14,110,400	5%
Repayment of Borrowings	969,349	0%
Other Financing Activities	102,167	0%
Closing Balance	31,019,397	11%
	<b>289,997,573</b>	<b>100%</b>
Add back Non Cash Items	(45,126,977)	
<b>Net Cash Expenses</b>	<b>244,870,596</b>	



TABLE 4: Capital Program Delivered by Year

Capital Works	2018/19	2019/20	2020/21	2021/22	2022/23
Assets Acquired / Created – \$M	30.02	18.27	38.19	25.34	43.36
Increase / (Decrease) in Work in Progress – \$M	(2.83)	(4.65)	8.53	10.97	(10.98)
Contributed Assets – \$M	0.18	14.33	2.97	0.08	0.24
Assets – Initial Recognition \$M	0.02	0.00	1.01	0.25	4.18
<b>Total – \$M</b>	<b>27.39</b>	<b>27.95</b>	<b>50.70</b>	<b>36.64</b>	<b>36.80</b>
Budget – \$M	56.29	50.08	62.90	48.63	47.78
<b>% of Capital Budget Delivered</b>	<b>48.7%</b>	<b>55.8%</b>	<b>80.6%</b>	<b>75.4%</b>	<b>77.0%</b>

## Financial Performance 2022/23

Annual operating revenue for the year reached \$210.1M against an adopted annual budget of \$196.9M.

The overall favourable variance of 6.7% against the original adopted budget was attributable to a very strong investment revenue performance due to substantially higher investment rates following RBA decisions and much higher cash holdings due to deferral of \$21.5 of capital contributions to Perth City Deal projects.

Operating grants and contribution revenues were disclosed as being 71% ahead of adopted budget, partly due to the WA Local Government Grants Commission deciding to prepay half of the 2023/24 general purpose grant prior to June 2023, and partly because the City was successful in securing additional external grants and contributions to support City events. Revenues from fees and charges were around 4% above budget with parking revenues out-performing budget expectations.

Rates revenue was \$100.8M at year end after including \$1.5M interim rates for several large new developments.

In each of the areas noted above, the adopted budget was proactively amended throughout the year to ensure that the City was demonstrating dynamic treasury management.

Capital revenue of \$9.4M was 36% below adopted budget expectations — although this was largely due to cash inflow timing differences on multi-year capital projects.

Operating expenditure was \$195.8M against a budget target of \$196.9M (excluding the \$17.5M abnormal expense for the deferred capital contribution towards the WACA Aquatic Facility and the \$4.0M contribution for Perth Concert Hall redevelopment) representing a 0.6% underspend overall.

Employee costs were around 5% over the adopted budget whilst materials and contracts were disclosed as 6% under budget at year end.

This was attributable to a changed accounting treatment whereby day labour contractors previously disclosed as contractors are now treated as employee costs. When combined, the aggregate totals were very close to budget.

Utilities expenses were slightly over budget due to increased power tariffs whilst insurance costs were on budget. Other expenses were some \$6.9M under budget largely due to \$1.6M credits against the parking levy for unused bays and \$2.0M for awarded, but not yet acquitted sponsorships. Monies relating to these sponsorships have been quarantined in the Sponsorship Reserve until they can be released.

In each of the expenditure areas noted above, the adopted budget was proactively amended throughout the year to ensure that the City was demonstrating dynamic treasury management.

The deferred capital contributions were returned to cash reserves until called for by the State Government. Underspent operating savings noted above were also quarantined to cash backed reserves to be used in future.

## Capital Program

The City's capital expenditure program reflects the acquisition / creation of new assets as well as renewal of existing ones. Despite the supply chain and cost escalation challenges, 2022/23 was a successful year for program delivery.

From the proposed capital works program, some \$36.8M worth of projects were completed. Capital projects completed represented 77.0% of budget expectations at year end.

At that time, there were also some in progress (but incomplete) capital works that are being carried forward into the 2023/24 year. These projects totaled around \$13.5M in value. Currently, \$17.8M is recorded as Capital Work in Progress (from previous years plus 2022/23) and will subsequently be capitalised upon commissioning of the new assets.

## Rates

The City of Perth uses a Differential Rating Model consisting of six differential rate categories in setting its rates. That is, it may apply a different rate in the dollar for each different property category. This can help to distribute responsibility for contributing to the rates yield more equitably.

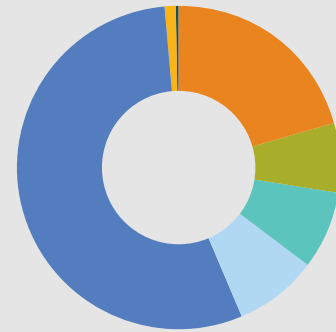
The differential rating categories used are:

- Commercial
- Hotel & short Stay
- Retail
- Office
- Residential
- Vacant Land

The data shown in Table 5 (below) provides a concise summary of the City's 2022/23 differential rating model. It shows the respective revenue contributions from each rating property classification and then, by contrasting the revenue generated from each property class with the available gross rental values (GRV) from each property class; it derives a relative rating effort (RRE) co-efficient for each property classification.

By contrasting the revenues generated from each property class in this way, you can derive a comparative measure of how each property class is contributing relatively to the total rates revenue.

GRAPH 3:  
Rates Contribution by Property Type 2022/23



Rates \$M	
Residential	21.04
Commercial	7.05
Hotel	7.78
Retail	8.48
Office	55.56
Vacant Land	1.32
Ex Gratia & Back Rates	0.01
	<b>101.24</b>

\* Relative Rating Effort refers to a comparable indicator of the rates revenue return generated from the available Gross Rental Values of a particular property category.

TABLE 5: Rates Information for 2022/23

Property Type	No. of Properties	GRV \$M	Rates \$M	Revenue Contribution	Relative Rating Effort *
Residential	15,730	321	21.04	20.8%	6.56%
Commercial	724	108	7.05	7.0%	6.51%
Hotel & Short Stay	1,347	118	7.78	7.7%	6.59%
Retail	524	128	8.48	8.4%	6.60%
Office	2,373	981	55.56	54.9%	5.67%
Vacant Land	76	14	1.32	1.3%	9.31%
Interim & Back Rates	-	-	0.01	0.0%	
Sub Total	20,774	1,670	101.24	100%	
Adjust for Rates Concession			(0.36)		
<b>Net Rates Revenue</b>			<b>100.88</b>		<b>6.04%</b>



## Financial Ratios

The long-term strength of the City's financial position is reflected in its key financial ratios. The financial ratios show that the City meets or better the preferred industry benchmarks for all seven key measures in 2022/23. The headline financial ratios evidence the City's solid statutory financial position, although it should be noted that these ratios do not specifically reflect measures such as value for money or efficiency of operations.

The current ratio of 1.86 demonstrates the City's effective day to day management of its cash liquidity, ensuring that it has the financial capacity to meet its financial obligations as and when they become due. This ratio shows a consistent short-term liquidity ratio trend that exceeds industry benchmarks. The own source revenue ratio of 104% reflects the City's continuing financial autonomy.

The City's debt service ratio of 54.6 times coverage better the industry benchmark level of 5.0. Existing loan borrowings were fully extinguished in July 22. Lease payment obligations are the City's only current debt financing arrangements

The outstanding rates ratio of 1.9% reflects another very good debtor management performance for 2022/23 which is important to ensure that the City has reliable cash inflows to support its planned expenditure programs.

The operating surplus ratio is disclosed as 7.0%, in line with industry preferred benchmarks. The trend in this ratio over recent years and indicative ratios in the Long-Term Financial Plan moving forward, highlight the positive results of the City taking a more strategic, long term financial planning perspective to improve this financial indicator in the medium term.

The asset consumption, asset sustainability and asset renewal ratios are all within the preferred industry ranges. There has been significant improvement in these ratios over the last two years — reflecting the success of the City's efforts to increase its focus on its asset stewardship responsibilities. The ideal industry benchmark reflects a balanced combination of all three asset ratios.

Despite current supply chain disruptions and construction cost escalations, the more sophisticated approaches towards project management and project delivery outcomes implemented by the City over the last three years have ensured that our community continues to see steady delivery of new and renewal infrastructure programs.

Successfully implementing these approaches helps ensure that Council's stewardship of its community assets will result in appropriate and sustainable levels of funding being allocated and deployed to deliver on this important local government responsibility.

TABLE 6: Key Financial Indicator

Key Financial Indicator	2022/23	Benchmark	Achieved
Current Ratio	1.86	1.00	●
Rates Outstanding Ratio	1.9%	Less than 5%	●
Operating Surplus Ratio	7%	0% - 5.0%	●
Own Source Revenue Ratio	104%	More than 40%	●
Debt Service Ratio	54.60	5.00	●
Asset Consumption Ratio	60%	50%	●
Asset Sustainability Ratio	96%	90%	●
Asset Renewal Funding Ratio	111%	95%	●



## Financial Health Indicator (FHI)

Each of the above ratios are then 'standardised' and used to calculate a Financial Health Indicator (FHI) score which is a composite assessment of a local government's financial health. The FHI score is derived using a specialised model developed by the Western Australian Treasury that allows comparison of the financial health of all local governments.

A FHI score of at least 70 is required to demonstrate sound financial health for a local government. The City's FHI score calculated at 30 June 2023 is 93.

This score reflects a very good performance in all key financial ratios – with modest improvement in all ratios relative to the previous year.

It is most pleasing that the City has achieved such a well-rounded and sustainable financial model, successfully balancing each of the components of the financial health indicator.

## Cash Reserves

Cash backed reserves, which play an important role in ensuring the long-term financial sustainability of local governments, are used to responsibly accumulate funds for projects in future years. Without these cash reserves, major community building projects and other important community infrastructure projects such as the Roe Street

Enhancement, Laneway Revitalisation, Major Streets Enhancement, Public Open Space Strategy Implementation and Foreshore Redevelopment would not be able to be delivered without significant impost on ratepayers.

At 30 June 2023, a total of \$143.1M was held in cash backed reserves. Of this, \$25.0M is quarantined for the capital contribution to the WACA Aquatic Facility and \$4.0M for the Perth Concert Hall redevelopment. \$24.3M is quarantined in reserves relating to parking management, waste management and specific facility reserves. A further \$8.0M for technology initiatives. \$8.1M is quarantined for sponsorships, activations and neighbourhoods

The remainder represents prudently accumulated funds in the major infrastructure, strategic property and community facility reserves as well as several smaller tactical reserves. These cash reserves are specifically identified as contributing to the funding models for major discretionary projects in the Long-Term Financial Plan.

## Accountability for Use of Financial Resources

The audited financial statements shown on pages 47 to 139 of this annual report include disclosures that meet all statutory requirements and demonstrate the City's ongoing commitment to financial accountability to our community.

GRAPH 3: Radar Graph of FHI Scores

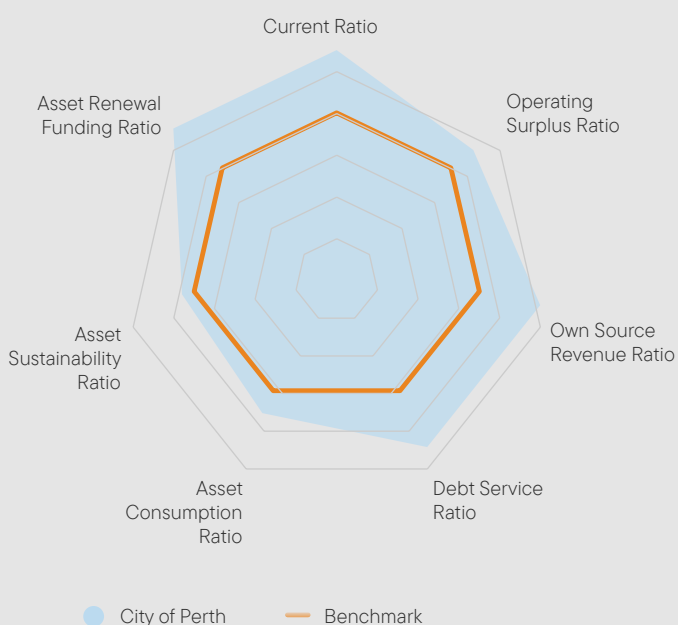


TABLE 7: Financial Health Indicator (FHI)

Data for Ratio	Raw Ratio	Standardised
Current Ratio	1.86	10
Operating Surplus Ratio	7%	8.37
Own Source Revenue Ratio	104%	1.00
Debt Service Ratio	54.60	10
Asset Consumption Ratio	60%	8.2
Asset Sustainability Ratio	96%	7.6
Asset Renewal Funding Ratio	111%	10
<b>Financial Health Indicator Score</b>		<b>93</b>



An aerial photograph of a city skyline at sunset. The sun is low on the horizon, casting a warm orange glow over the buildings and water. In the foreground, a large, modern bridge with two prominent arches spans across a body of water. Several boats are docked at a pier on the left. The city skyline is composed of various high-rise buildings, some with glass facades reflecting the sunset. A large, semi-transparent '2023' is overlaid on the top half of the image.

2023

*Financial Report*  
2022-2023

# UNDERSTANDING OUR FINANCIAL STATEMENTS

A guide to some of the terminology contained in the statutory financial statements and the financial report.

## Statement of Comprehensive Income (Pg 52)

The 'Statement of Comprehensive Income' demonstrates whether the City's operations were in surplus or deficit for the year. It shows the revenue and expenditure items grouped by local government program and by nature & type classification. The net result is calculated as Total Revenue less Total Expenditure.

The 'Statement of Comprehensive Income' includes non-cash entries in our accounts to reflect the increase in value of community assets (buildings, roads, paths, land etc) held by the City.

A positive result does not necessarily mean that there are extra funds available for spending — nor does a negative result mean that there are insufficient funds, providing the shortfall is made up from other sources such as existing cash reserves or borrowings.

## Statement of Financial Position (Pg 54)

The 'Statement of Financial Position' shows what the City owns (our Assets) and what we owe (our Liabilities).

'Current Assets' are items that can be readily converted into cash within 12 months. Any other assets such as infrastructure, property and equipment are classified as 'Non-Current' as it would generally take longer than 12 months to convert them to cash.

Liabilities that are expected to be paid within the next 12 months are classified as 'Current Liabilities' whilst all other liabilities are 'Non-Current'.

## Statement of Changes in Equity (Pg 56)

The 'Statement of Changes in Equity' shows how much our investment in community assets is worth. Our 'Net Worth' is calculated as Total Assets less Total Liabilities.

Some of this 'Net Worth' is represented by 'Cash Backed Reserves' whilst the remainder (Retained Surplus and Asset Revaluation Surplus) is backed by other fixed assets rather than by cash.

## Statement of Cash Flows (Pg 47)

The 'Statement of Cash Flows' indicates how cash flows into the City and what the cash outflows are over the year. It indicates our ability to pay our debts when they are due and have money left for the future.

Cash flows can occur through:

- Operating Activities (receipt of rates, fees, interest, operating grants or other revenue)
- Investing Activities (sale, purchase or construction of property, plant or equipment, capital grants)
- Financing Activities (repayment of borrowings or proceeds of new loans)

## Statement of Financial Activity (Pg 59)

The 'Statement of Financial Activity' demonstrates how the City arrived at the amount of money required to be derived from Rates. In effect, it looks at the proposed expenditures then allows for funding from all sources other than rates. The remaining portion then represents the cash required to be raised from Rates.

Each of these major financial statements will have cross references to the 'Notes to the Accounts' which provide more detail on how a particular number shown on the statements is made up.





## Financial Ratios (pg 45)

A good way to get an understanding of the City's financial health is to look at the 'Financial Ratios'. These demonstrate the relationships between key numbers in the financial reports. Each ratio has an industry benchmark that indicates a preferred measure if a local government is to be financially sustainable. It is important to look at the trends indicated by the ratios and not just at a single year in isolation.

The major financial ratios include:

### Current Ratio:

This indicates our capacity to meet our short term (current) financial obligations. The preferred ratio is a number greater than 1.00

### Operating Surplus Ratio:

This is an indicator of how well the revenue raised covers operational expenses and provides available cash for capital expenditures. Ideally the ratio should be positive and between 0% and 15% — but it is not fatal if the ratio is less than zero providing there are cash reserves or borrowings to fund the deficit.

### Own Source Revenue Coverage Ratio:

This indicates the extent of the City's financial autonomy. That is, it our capacity to generate revenues to meet operating costs from our own sources. The preferred ratio is a number greater than 40.0%

### Debt Service Ratio:

This ratio indicates our capacity to meet our debt obligations (loan repayments) as they become due and payable. Ideally the ratio should be a number larger than 5.00.

### Rates Outstanding Ratio:

This indicates the effectiveness of our rates collection processes. That is, how much of the rates revenue raised has been collected and converted to cash. The smaller the number indicated by this ratio — the better, but it should always be less than 5%.

### Asset Consumption Ratio:

This ratio indicates the aged condition of our fixed assets. It shows the written down (depreciated) value of our assets today as compared to the cost of replacing them with brand new ones. The preferred ratio is between 50.0% and 75.0% of their new asset costs.

### Asset Sustainability Ratio:

This indicates the extent to which assets are being either replaced or renewed as they reach the end of their useful lives. Ideally the expenditure on asset renewal and replacement should be more than 90.0% of the amounts the assets depreciate by each year.

### Asset Renewal Funding Ratio:

The ratio shows the relationship between what the City plans to spend on renewing its assets (from the Long Term Financial Plan) and what is required to be spent on renewing its assets (from its Asset Management Plans). The preferred ratio is between 95.0% and 100.0%

### Financial Health Indicator (FHI)

The results from calculating each of the above ratios are then 'standardised' and used to calculate a Financial Health Indicator (FHI) score which is a composite assessment of a local government's financial health. This is derived using a standard model developed by Western Australian Treasury.

A FHI score of at least 70 is required to demonstrate sound financial health.

# Financial Report

for the year ended 30 June 2023

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The City of Perth conducts the operations of a local government with the following community vision:

- Liveable** - A community that is safe, socially cohesive, inclusive, and activated.
- Sustainable** - A healthy environment with social and economic systems in balance.
- Prosperous** - A successful, flourishing and thriving City.

## Principal Place of Business

27 St Georges Terrace  
Perth



# Financial Report

for the year ended 30 June 2023

Local Government Act 1995  
Local Government (Financial Management) Regulations 1996

## Statement by Chief Executive Officer

The accompanying financial report of the City of Perth has been prepared in compliance with the provisions of the Local Government Act 1995 from proper accounts and records to present fairly the financial transactions for the reporting period ended 30 June 2023 and the financial position as at 30 June 2023.

At the date of signing this statement the particulars included in the financial report are not misleading or inaccurate.

Signed on the 28 day of November 2023



Chief Executive Officer

Michelle Reynolds

Name of Chief Executive Officer

## Statement of Comprehensive Income

For the year ended 30 June 2023

Detail	Note	2023 Actual \$	2023 Budget \$	2022 Actual \$
<b>Revenue</b>				
Rates	2 (a), 25	100,880,516	99,401,428	97,860,060
Grants, Subsidies & Contributions	2 (a)	4,839,344	2,794,870	5,846,254
Fees & Charges	2 (a)	93,970,526	90,285,826	88,956,410
Interest Revenue	2 (a)	7,728,245	3,153,172	1,621,039
Other Revenue	2 (a)	2,765,794	1,271,670	2,496,374
<b>Total Operating Revenue</b>		<b>210,184,425</b>	<b>196,906,966</b>	<b>196,780,137</b>
<b>Expenses</b>				
Employee Costs	2 (b)	(79,902,455)	(76,168,080)	(70,489,990)
Materials & Contracts		(47,133,359)	(50,199,305)	(47,071,573)
Utility Charges		(3,694,523)	(3,544,518)	(3,455,959)
Depreciation & Amortisation		(38,707,023)	(37,493,726)	(38,600,231)
Finance Costs	2 (b)	(123,129)	(112,302)	(244,839)
Insurance		(1,443,873)	(1,417,862)	(1,293,000)
Other Expenses	2 (b)	(24,865,619)	(49,457,172)	(23,500,012)
<b>Total Operating Expense</b>		<b>(195,869,981)</b>	<b>(218,392,965)</b>	<b>(184,655,604)</b>
<b>Net Operating Result</b>		<b>14,314,444</b>	<b>(21,485,999)</b>	<b>12,124,534</b>
<b>Non-Operating Items</b>				
Capital Grants, Subsidies and Contributions	2(a)	9,146,113	14,188,903	13,420,147
Profit on Asset Disposals		205,032	384,293	481,737
(Loss) on Asset Disposals		(6,419,954)	(1,996,630)	(3,726,387)
Fair Value Adjustments to Financial Assets at Fair Value through Profit and Loss	4 (b), 26 (a)	452,440	0	(1,022,744)
Share of Net Profit of Associates accounted for using the Equity Method	21 (d)	506,606	0	(1,111,708)
Revaluation of Investment Land	12	240,500	0	(431,800)
Revaluation of Investment Buildings	12	(677,264)	0	285,927
Assets Contributed to the City		236,980	0	85,433
Assets Contributed by the City		0	0	(670,472)
Disposal of Development Land - Tamala Park		1,164,944	0	1,866,417
Fair Value Adjustments to Financial Assets at Amortised Cost	4 (b)	37,396	0	86,551
Initial Recognition of Assets	9 (a)	4,181,348	0	249,837
<b>Total Non-Operating items</b>		<b>9,074,141</b>	<b>12,576,566</b>	<b>9,512,938</b>



## Statement of Comprehensive Income

For the year ended 30 June 2023

Detail	Note	2023 Actual \$	2023 Budget \$	2022 Actual \$
Net Result for the Period	24 (b)	23,388,585	(8,909,433)	21,637,472
<b>Other Comprehensive Income</b>				
Items that will not be reclassified to the Profit & Loss				
Changes in Asset Revaluation Surplus	17	241,072,043	0	(7,728,946)
Total Other Comprehensive Income for the Period	17	241,072,043	0	(7,728,946)
Total Comprehensive Income for the Period		264,460,628	(8,909,433)	13,908,526

This statement is to be read in conjunction with the accompanying notes.

## Statement of Financial Position

As at 30 June 2023

Detail	Note	2023 Actual \$	2022 Actual \$
<b>Current Assets</b>			
Cash & Cash Equivalents	3	8,454,013	27,372,229
Trade & Other Receivables	5	12,502,748	11,047,657
Other Financial Assets	4 (a)	183,500,000	143,000,000
Inventories	6	2,242,083	1,644,714
Other Assets	7	3,512,218	2,261,913
<b>Total Current Assets</b>		<b>210,211,062</b>	<b>185,326,513</b>
<b>Non-Current Assets</b>			
Trade & Other Receivables	5	69,862	51,842
Other Financial Assets	4 (b)	8,520,584	8,132,916
Inventories	6	41,986	188,067
Investment in Associates	21 (a)	14,958,469	14,320,992
Property, Plant & Equipment	8	658,405,921	666,483,345
Infrastructure	9	656,791,848	409,414,323
Right of Use Assets	11 (a)	4,671,916	3,454,365
Investment Property	12	14,763,000	14,218,400
<b>Total Non-Current Assets</b>		<b>1,358,223,586</b>	<b>1,116,264,250</b>
<b>Total Assets</b>		<b>1,568,434,648</b>	<b>1,301,590,763</b>
<b>Current Liabilities</b>			
Trade & Other Payables	13	23,539,540	20,808,590
Other Liabilities	14	61,941	65,000
Lease Liabilities	11 (b)	284,605	217,827
Borrowings	15	0	705,433
Employee Related Provisions	16	11,338,881	12,313,297
<b>Total Current Liabilities</b>		<b>35,224,967</b>	<b>34,110,147</b>
<b>Non-Current Liabilities</b>			
Other Liabilities	14	1,425,000	1,505,000
Lease Liabilities	11 (b)	4,550,466	3,357,586
Employee Related Provisions	16	1,424,732	1,269,175
Borrowings	15	0	0
<b>Total Non-Current Liabilities</b>		<b>7,400,198</b>	<b>6,131,761</b>



## Statement of Financial Position

As at 30 June 2023

Detail	Note	2023 Actual \$	2022 Actual \$
Total Liabilities		42,625,165	40,241,908
Net Assets		<u>1,525,809,483</u>	<u>1,261,348,855</u>
Equity			
Retained Surplus		711,674,179	703,716,215
Reserve Accounts	28	143,107,784	128,997,384
Revaluation Surplus	17	671,027,520	428,635,256
Total Equity		<u>1,525,809,483</u>	<u>1,261,348,855</u>

This statement is to be read in conjunction with the accompanying notes.

## Statement of Changes in Equity

For the year ended 30 June 2023

Detail	Note	Retained Surplus	Reserve Accounts	Revaluation Surplus	Total Equity
Balance as at 1 July 2021		\$ 703,693,113	\$ 106,502,287	\$ 437,244,929	\$ 1,247,440,329
Comprehensive Income for the Period					
Net Result for the Period		21,637,472	0	0	21,637,472
Other Comprehensive Income for the Period	17	0	0	(7,728,946)	(7,728,946)
<b>Total Comprehensive Income for the Period</b>		<b>21,637,472</b>	<b>0</b>	<b>(7,728,946)</b>	<b>13,908,526</b>
Realisation of Revaluation Reserve on Disposal of Assets		880,727	0	(880,727)	0
Transfer from Reserve Accounts	28	29,909,814	(29,909,814)	0	0
Transfer to Reserve Accounts	28	(52,404,911)	52,404,911	0	0
Balance as at 30 June 2022		703,716,215	128,997,384	428,635,256	1,261,348,855
Balance as at 1 July 2022		703,716,215	128,997,384	428,635,256	1,261,348,855
Comprehensive Income for the Period					
Net Result for the Period		23,388,585	0	0	23,388,585
Other Comprehensive Income for the Period	17	0	0	241,072,043	241,072,043
<b>Total Comprehensive Income for the Period</b>		<b>23,388,585</b>	<b>0</b>	<b>241,072,043</b>	<b>264,460,628</b>
Realisation of Revaluation Reserve on Disposal of Assets		(1,320,221)	0	1,320,221	0
Transfer from Reserve Accounts	28	26,027,361	(26,027,361)	0	0
Transfer to Reserve Accounts	28	(40,137,761)	40,137,761	0	0
Balance as at 30 June 2023		711,674,179	143,107,784	671,027,520	1,525,809,483

This statement is to be read in conjunction with the accompanying notes.



## Statement of Cash Flows

For the year ended 30 June 2023

Detail	Note	2023 Actual \$	2022 Actual \$
<b>Cash Flows from Operating Activities</b>			
<b>Receipts</b>			
Rates		100,843,338	97,532,015
Grants, Subsidies & Contributions		3,615,051	3,290,610
Fees & Charges		94,061,156	88,956,410
Interest Revenue		7,728,245	1,621,039
Goods & Services Tax Received		0	580,817
Other Revenue		2,765,794	2,496,374
<b>Sub Total</b>		<b>209,013,584</b>	<b>194,477,265</b>
<b>Payments</b>			
Employee Costs		(83,582,101)	(73,292,660)
Materials & Contracts		(43,358,523)	(51,090,100)
Utility Charges		(3,694,523)	(3,455,959)
Finance Costs		(123,129)	(244,839)
Insurance Paid		(1,443,873)	(1,293,000)
Goods & Services Tax Payable		(160,516)	0
Other Expenses		(24,263,277)	(23,514,842)
<b>Sub Total</b>		<b>(156,625,942)</b>	<b>(152,891,400)</b>
<b>Net Cash Provided by Operating Activities</b>	<b>18 (b)</b>	<b>52,387,642</b>	<b>41,585,865</b>
<b>Cash Flows from Investing Activities</b>			
<b>Inflows from Investing Activities</b>			
Proceeds from Financial Assets at Amortised Cost - Term Deposits		229,102,170	206,082,759
Payments for Investments in Associates		0	0
Tamala Park Regional Council Distribution		1,855,928	1,033,239
Capital Grants, Subsidies and Contributions		9,068,054	11,924,996
Sale Proceeds - Plant & Equipment		643,664	1,645,289
<b>Sub Total</b>		<b>240,669,816</b>	<b>220,686,283</b>

## Statement of Cash Flows

For the year ended 30 June 2023

Detail	Note	2023 Actual \$	2022 Actual \$
<b>Outflows from Investing Activities</b>			
Payments for Financial Assets at Amortised Cost		(269,500,000)	(225,000,000)
Purchase of Property, Plant & Equipment	8 (a)	(11,066,834)	(11,927,517)
Payments for Construction of Infrastructure		(30,439,491)	(24,619,323)
Payments for Investment Property	12	0	(102,473)
Contribution to Mindarie Regional Council		0	(7,083,333)
<b>Sub Total</b>		<b>(311,006,324)</b>	<b>(268,732,646)</b>
<b>Net Cash Provided (Used In) Investing Activities</b>		<b>(70,336,509)</b>	<b>(48,046,363)</b>
<b>Cash Flows from Financing Activities</b>			
<b>Outflows from Financing Activities</b>			
Repayment of Borrowings	27 (a)	(705,433)	(3,840,502)
Lease Principal Payments	27 (b)	(263,916)	(211,691)
<b>Net Cash Provided (Used In) in Financing Activities</b>		<b>(969,349)</b>	<b>(4,052,193)</b>
<b>Net Increase (Decrease) in Cash Held</b>		<b>(18,918,216)</b>	<b>(10,512,691)</b>
Cash at Beginning of Year		27,372,229	37,884,920
<b>Cash &amp; Cash Equivalents at the End of Year</b>	<b>18 (a)</b>	<b>8,454,013</b>	<b>27,372,229</b>

This statement is to be read in conjunction with the accompanying notes.

## Statement of Financial Activity

For the year ended 30 June 2023

Detail	Note	2023 Actual \$	2023 Budget \$	2022 Actual \$
<b>Operating Activities</b>				
<b>Revenue from Operating Activities</b>				
Rates	25	100,880,516	99,401,428	97,860,060
Grants, Subsidies & Contributions		4,839,344	2,794,870	5,846,254
Fees & Charges		93,970,526	90,285,826	88,956,410
Interest Revenue		7,728,245	3,153,172	1,621,039
Other Revenue		2,765,794	1,271,670	2,496,374
Profit on Asset Disposal		205,032	384,293	481,737
Fair Value Adjustments to Fair Value through Profit & Loss	4 (b)	489,836	0	86,551
Fair Value Adjustments to Investment Property	12	240,500	0	285,927
Share of Profit of Associates accounted for using the Equity Method	21 (d)	506,606	0	(1,111,708)
<b>Sub Total</b>		<b>211,626,399</b>	<b>197,291,259</b>	<b>196,522,644</b>
<b>Expenditure from Operating Activities</b>				
Employee Costs		(79,902,455)	(76,168,080)	(70,489,990)
Materials & Contracts		(47,133,359)	(50,199,305)	(47,071,573)
Utility Charges		(3,694,523)	(3,544,518)	(3,455,959)
Depreciation & Amortisation		(38,707,023)	(37,493,726)	(38,600,231)
Finance Costs		(123,129)	(112,302)	(244,839)
Insurance		(1,443,873)	(1,417,862)	(1,293,000)
Other Expenditure		(24,865,619)	(27,957,172)	(23,500,018)
Loss on Asset Disposal		(6,419,954)	(1,996,630)	(3,726,387)
Fair Value Adjustments to Investment Property		(677,264)	0	(431,800)
Fair Value Adjustments to Financial Assets at Fair Value through Profit and Loss		0	0	(1,022,744)
<b>Sub Total</b>		<b>(202,967,199)</b>	<b>(198,889,595)</b>	<b>(189,836,541)</b>
Non-Cash Amounts Excluded from Operating Activities	26 (a)	45,021,944	39,106,063	44,195,069
<b>Amount Attributable to Operating Activities</b>		<b>53,681,144</b>	<b>37,507,727</b>	<b>50,881,172</b>



## Statement of Financial Activity

For the year ended 30 June 2023

Detail	Note	2023 Actual \$	2023 Budget \$	2022 Actual \$
<b>Investing Activities</b>				
<b>Inflows from Investing Activities</b>				
Capital Grant, Subsidies and Contributions		9,146,113	14,188,903	13,420,147
Proceeds from Disposal of Assets		643,664	996,471	1,645,289
Distribution from Tamala Park Council	21 (c)	1,855,928	0	1,033,239
<b>Sub Total</b>		<b>11,645,705</b>	<b>15,185,374</b>	<b>16,098,675</b>
<b>Outflows from Investing Activities</b>				
Purchase of Property, Plant and Equipment	8 (a)	(11,066,834)	(13,984,703)	(11,927,517)
Construction of Infrastructure	9 (a)	(30,439,491)	(33,799,444)	(24,619,323)
Purchase of Investment Property	12	0	0	(102,473)
Contribution to Mindarie Regional Council		0	0	(7,083,333)
WACA Aquatic Facility Contribution		0	(17,500,000)	0
Perth Concert Hall Contribution		0	(4,000,000)	0
<b>Sub Total</b>		<b>(41,506,325)</b>	<b>(69,384,147)</b>	<b>(43,732,646)</b>
<b>Amount Attributable to Investing Activities</b>		<b>(29,860,620)</b>	<b>(54,098,773)</b>	<b>(27,633,971)</b>
<b>Financing Activities</b>				
<b>Inflows from Financing Activities</b>				
Transfer from Reserves	28	26,027,361	44,243,301	29,909,814
Redemption of Mortgage Backed Securities		102,167	0	82,759
Proceeds from New Borrowings		0	0	0
<b>Sub Total</b>		<b>26,129,528</b>	<b>44,243,301</b>	<b>29,992,573</b>
<b>Outflows from Financing Activities</b>				
Transfer to Reserves	28	(40,137,761)	(29,218,331)	(52,404,911)
Repayments of New Borrowings	27 (a)	(705,433)	(705,434)	(3,840,502)
Payments of Lease Principal	27 (b)	(263,916)	0	(211,691)
Reclassification of Financial Assets		0	0	(6,660,917)
<b>Sub Total</b>		<b>(41,107,110)</b>	<b>(29,923,765)</b>	<b>(63,118,021)</b>
<b>Amount Attributable to Financing Activities</b>		<b>(14,977,582)</b>	<b>14,319,536</b>	<b>(33,125,448)</b>

## Statement of Financial Activity

For the year ended 30 June 2023

Detail	Note	2023 Actual \$	2023 Budget \$	2022 Actual \$
<b>Movement in Surplus or (Deficit)</b>				
Surplus / (Deficit) at Start of Year	26 (b)	22,176,454	5,576,861	32,054,701
Amount attributable to Operating Activities		53,681,144	37,507,727	50,881,172
Amount attributable to Investing Activities		(29,860,620)	(54,098,773)	(27,633,971)
Amount attributable to Financing Activities		(14,977,582)	14,319,536	(33,125,448)
<b>Surplus / (Deficit) after Imposing General Rates</b>	<b>26 (b)</b>	<b>31,019,397</b>	<b>3,305,351</b>	<b>22,176,454</b>

This statement is to be read in conjunction with the accompanying notes.

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## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 1 - Basis of Preparation

The financial report of the City of Perth, which is a Class 1 local government, comprises general purpose financial statements which have been prepared in accordance with the Local Government Act 1995 and accompanying regulations.

#### Local Government Act 1995 requirements

Section 6.4(2) of the Local Government Act 1995 read with the Local Government (Financial Management) Regulations 1996 prescribe that the financial report be prepared in accordance with the Local Government Act 1995 and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities), and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The Local Government (Financial Management) Regulations 1996 specify that vested land is a right-of-use asset to be measured at cost and is considered a zero-cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the City to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets, and liabilities.

#### Local Government Reporting Entity

All funds through which the City controls resources to carry on its functions have been included in the financial statements forming part of this financial report. All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 28 of the financial report.

#### Critical Accounting Estimates

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income, and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources.

Actual results may differ from these estimates.

The balances, transactions and disclosures impacted by accounting estimates are as follows:

- estimated fair value of certain financial assets
- impairment of financial assets
- estimation of fair values of land and buildings, infrastructure, and investment property
- estimation uncertainties made in relation to lease accounting

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Initial Application of Accounting Standards

During the current year, the following new or revised Australian Accounting Standards and Interpretations were applied for the first time.

- AASB 2020-3 Amendments to Australian Accounting Standards - Annual Improvements 2018-2020 and Other Amendments
- AASB 2020-6 Amendments to Australian Accounting Standards - Classification of Liabilities as Current or Non-current - Deferral of Effective Date
- AASB 2021-7a Amendments to Australian Accounting Standards - Effective Date of Amendments to AASB 10 and AASB 128 and Editorial Corrections [general editorials]
- AASB 2022-3 Amendments to Australian Accounting Standards - Illustrative Examples for Not-for-Profit Entities accompanying AASB 15

These amendments have no material impact on the current annual financial report.

### New Accounting Standards for Application in Future Years

The following new accounting standards will have application to local government in future years:

- AASB 2014-10 Amendments to Australian Accounting Standards - Sale or Contribution of Assets between an Investor and its Associate or Joint Venture
- AASB 2020-1 Amendments to Australian Accounting Standards - Classification of Liabilities as Current or Non-current
- AASB 2021-2 Amendments to Australian Accounting Standards - Disclosure of Accounting Policies or Definition of Accounting Estimates. This standard will result in a terminology change for significant accounting policies
- AASB 2021-7c Amendments to Australian Accounting Standards - Effective Date of Amendments to AASB 10 and AASB 128 and Editorial Corrections [deferred AASB 10 and AASB 128 amendments in AASB 2014-10 apply]
- AASB 2022-5 Amendments to Australian Accounting Standards - Lease Liability in a Sale and Leaseback
- AASB 2022-6 Amendments to Australian Accounting Standards - Non-current Liabilities with Covenants
- AASB 2022-7 Editorial Corrections to Australian Accounting Standards and Repeal of Superseded and Redundant Standards
- AASB 2022-10 Amendments to Australian Accounting Standards - Fair Value Measurement of Non-Financial Assets of Not-for-Profit Public Sector Entities

The amendment may result in changes to the fair value of non-financial assets. The impact is yet to be quantified.

Except as described above these amendments are not expected to have any material impact on the financial report on initial application.

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 2 - Revenue & Expenses

#### a) Revenue

##### Contracts with Customers

Recognition of revenue is dependent on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

Revenue Category	Nature of Goods and Services	When Obligations are Typically Satisfied	Payment Terms	Returns / Refunds and Warranties	Timing of Revenue Recognition
Grants, Subsidies and Contributions	Community events, minor facilities, research, design, planning evaluation and services	Over time	Fixed terms transfer of funds based on agreed milestones and reporting	Contract obligation if project is not complete	Output method based on project milestones and/or completion date matched to performance obligations
Fees and Charges - licences, registration and approvals	Building, planning, development and animal management.	Single point in time	Full payment prior to issue	None	On payment of the licence, registration, or approval
Fees and waste management site entry fees	Waste treatment, recycling, and disposal service at disposal sites	Single point in time	Payment in advance at gate or on normal trading terms if credit provided	None	On entry to facility
Other private works	Contracted private works	Single point in time	Monthly in arrears	None	At point of service

Consideration from contracts with customers is included in the transaction price.



## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Revenue Recognition

Revenue recognised during the year under each basis of recognition by nature of goods or services is provided in the table below:

Nature	Contracts with Customers	Capital Grants / Contributions	Statutory Requirements	Other	Total
	\$	\$	\$	\$	\$
<b>For the year ended 30 June 2023</b>					
Rates	0	0	100,880,516	0	100,880,516
Grants, Subsidies, Contributions	4,839,344	0	0	0	4,839,344
Fees and Charges	83,742,504	0	10,210,116	17,906	93,970,526
Interest Revenue	0	0	635,141	7,093,104	7,728,245
Other Revenue	249,825	0	0	2,515,969	2,765,794
Capital Grants, Subsidies, Contributions	0	9,146,113	0	0	9,146,113
<b>Total</b>	<b>88,831,673</b>	<b>9,146,113</b>	<b>111,725,773</b>	<b>9,626,979</b>	<b>219,330,538</b>
<b>For the year ended 30 June 2022</b>					
Rates	0	0	97,860,060	0	97,860,060
Grants, Subsidies and Contributions	5,846,254	0	0	0	5,846,254
Fees and Charges	79,368,247	0	9,575,014	13,149	88,956,410
Interest Revenue	0	0	609,917	1,011,122	1,621,039
Other Revenue	250,141	0	0	2,246,233	2,496,374
Capital Grants, Subsidies, Contributions	0	13,420,147	0	0	13,420,147
<b>Total</b>	<b>85,464,642</b>	<b>13,420,147</b>	<b>108,044,991</b>	<b>3,270,504</b>	<b>210,200,284</b>

## Notes to and Forming Part of the Financial Report

for the year ended 30 June 2023

### Note 2 - Revenue & Expenses

Detail	Note	2023 Actual \$	2022 Actual \$
<b>(a) Revenue</b>			
<b>Assets &amp; Services acquired below Fair Value</b>			
Contributed Assets		236,980	85,433
<b>Total</b>		<b>236,980</b>	<b>85,433</b>
<b>Interest Revenue</b>			
Interest on Reserve Funds		4,257,691	617,639
Trade and Other Receivables Overdue Interest		635,142	609,917
Other Interest Revenue		2,835,413	393,483
<b>Total</b>		<b>7,728,246</b>	<b>1,621,039</b>
2023 original budget estimate for Trade and Other Receivables Overdue Interest was \$616,000			
<b>Fees &amp; Charges relating to Rates Receivable</b>			
Charges on Rates Instalment Plan		253,338	252,889
<b>Total</b>		<b>253,338</b>	<b>252,889</b>
2023 original budget estimate for Charges on Rates Instalment Plan was \$255,000			
<b>(b) Expenses</b>			
<b>Auditors Remuneration</b>			
Audit of Annual Financial Report		157,150	149,000
Other Services - Grant Acquittals		0	6,699
<b>Total</b>		<b>157,150</b>	<b>155,699</b>
<b>Employee Costs</b>			
Employee Benefit Costs		78,444,884	69,020,667
Other Employee Costs		1,457,571	1,469,323
<b>Total</b>		<b>79,902,455</b>	<b>70,489,990</b>
<b>Finance Costs</b>			
Interest and Financial Charges paid/payable for Lease Liabilities and Financial Liabilities not at Fair Value through Profit or Loss		3,589	132,662
Interest Expense on Late Payments		171	196
Lease Liabilities		119,369	111,981
<b>Total</b>		<b>123,129</b>	<b>244,839</b>

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 2 - Revenue & Expenses (continued)

Detail	Note	2023 Actual \$	2022 Actual \$
<b>(b) Expenses (continued)</b>			
<b>Other Expenditure</b>			
Parking Bay License Fees		16,069,146	17,020,571
Sundry Expenses		8,796,473	6,479,441
<b>Total</b>		<b>24,865,619</b>	<b>23,500,012</b>

### Note 3 - Cash and Cash Equivalents

Detail	Note	2023 Actual \$	2022 Actual \$
Cash at Bank and On Hand		8,171,548	21,102,632
Term Deposits		282,465	6,269,597
<b>Total Cash and Cash Equivalents</b>	<b>18 (a)</b>	<b>8,454,013</b>	<b>27,372,229</b>

Held as:

Unrestricted Cash and Cash Equivalents		47,359,288	39,804,845
Restricted Cash and Cash Equivalents	18 (a)	(38,905,275)	(12,432,616)
<b>Total Cash and Cash Equivalents</b>		<b>8,454,013</b>	<b>27,372,229</b>

### Significant Accounting Policies

#### Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

Bank overdrafts are reported as short-term borrowings in current liabilities in the statement of financial position.

Term deposits are presented as cash equivalents if they have a maturity of three months or less from the date of acquisition and are repayable with 24-hour notice with no loss of interest.

#### Restricted Financial Assets

Restricted financial asset balances are not available for general use by the local government due to externally imposed restrictions. Restrictions are specified in an agreement, contract, or legislation. This applies to reserve accounts, unspent grants, subsidies and contributions and unspent loans that have not been fully expended in the manner specified by the contributor, legislation, or loan agreement and for which no liability has been recognised.



## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 4 - Other Financial Assets

Detail	Note	2023 Actual \$	2022 Actual \$
<b>(a) Current Assets</b>			
Financial Assets at Amortised Cost - Term Deposits		183,500,000	143,000,000
<b>Sub total</b>		<b>183,500,000</b>	<b>143,000,000</b>
<b>Other Financial Assets at Amortised Cost</b>			
Term Deposits		183,500,000	143,000,000
<b>Sub Total</b>		<b>183,500,000</b>	<b>143,000,000</b>
Held as:			
Unrestricted Financial Assets at Amortised Cost		38,905,275	12,432,616)
Restricted Financial Assets at Amortised Cost	18 (a)	144,594,725	130,567,384
<b>Total</b>		<b>183,500,000</b>	<b>143,000,000</b>
<b>(b) Non-Current Assets</b>			
Financial Assets at Amortised Cost		2,245,454	2,310,226
Financial Assets at Fair Value through Profit or Loss		6,275,130	5,822,690
<b>Total</b>		<b>8,520,584</b>	<b>8,132,916</b>
<b>Financial Assets at Amortised Cost</b>			
<b>Mortgage Backed Securities (MBS)</b>			
Opening Balance		2,310,226	2,306,434
Less Securities Redeemed		(102,167)	(82,759)
Add Gain on Revaluation of Securities		37,396	86,551
<b>Closing Balance</b>		<b>2,245,454</b>	<b>2,310,226</b>
<b>Financial Assets at Fair Value through Profit or Loss</b>			
<b>Unlisted Equity Investments</b>			
Opening Balance		5,822,690	6,845,434
Movement attributable to Fair Value Increment			
Units in Local Government House Trust		9,215	9,992
Units held in Unlisted Aust Equity Portfolio		443,225	(1,032,736)
<b>Closing Balance</b>		<b>6,275,130</b>	<b>5,822,690</b>

The City of Perth holds 10 of the 620 units in the Local Government House Trust and recognises its share of the net assets reported in the latest audited Financial Statements.

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 4 - Other Financial Assets (continued)

#### Significant Accounting Policies

##### Other Financial Assets at Amortised Cost

The City classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Fair values of financial assets at amortised cost are not materially different to their carrying amounts since the interest receivable on those assets is either close to current market rates or the assets are of a short-term nature. Non-current financial assets at amortised cost fair values are based on discounted cash flows using a current market rates. They are classified as level 2 fair values in the fair value hierarchy (see Note 23 (i) due to the observable market rates).

Interest received is presented under cashflows from operating activities in the Statement of Cash Flows where it is earned from financial assets that are held for cash management purposes.

##### Financial Assets at Fair Value through Profit or Loss

The City has elected to classify the following financial assets at fair value through profit or loss:

- debt investments which do not qualify for measurement at either amortised cost or fair value through other comprehensive income.
- equity investments which the City has elected to recognise as fair value gains and losses through profit or loss.

#### Impairment and Risk

Information regarding impairment and exposure to risk can be found at Note 22.

### Note 5 - Trade and Other Receivables

Detail	Note	2023 Actual \$	2022 Actual \$
<b>Current</b>			
Rates and Statutory Receivables		1,999,770	1,833,858
Trade and Other Receivables		2,214,586	4,162,073
GST Receivable		733,858	573,342
Allowance for Credit Losses of Receivables		(5,713,771)	(5,623,141)
Accrued Interest and Investment Income	21 (b)	4,157,372	483,803
Accrued Income		2,336,360	2,535,187
Modified Penalties, Fines and Costs		6,774,573	7,082,535
<b>Total Current Trade and Other Receivables</b>		<b>12,502,748</b>	<b>11,047,657</b>
<b>Non-Current</b>			
Pensioner's Rates and ESL Deferred		69,862	51,842
<b>Total Non-Current Trade and Other Receivables</b>		<b>69,862</b>	<b>51,842</b>

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 5 - Trade and Other Receivables (continued)

#### Disclosure of Opening and Closing Balances related to Contracts with Customers

Receivables from contracts with customers along with financial assets and associated liabilities arising from transfers to enable the acquisition or construction of recognisable non-financial assets is:

Detail	Note	2023 Actual \$	2022 Actual \$
Trade and Other Receivables from Contracts with Customers		4,284,218	6,047,773
Allowance for Credit Losses of Trade Receivables	5	(952,047)	(958,295)
<b>Total Trade and Other Receivables from Contracts with Customers</b>		<b>3,332,171</b>	<b>5,089,478</b>

#### Significant Accounting Policies

##### Rates and Statutory Receivables

Rates and statutory receivables are non-contractual receivables arising from statutory requirements and include amounts due from ratepayers for unpaid rates, service charges and other statutory charges or fines.

##### Trade Receivables

Trade receivables are amounts receivable from contractual arrangements with customers for goods sold, services performed or grants or contributions with sufficiently specific performance obligations as part of the ordinary course of business.

##### Other Receivables

Other receivables are amounts receivable from contractual arrangements with third parties other than contracts with customers including grants for the construction of recognisable non-financial assets.

##### Measurement

Trade and other receivables are recognised initially at the amount of the transaction price, unless they contain a significant financing component, and are to be recognised at fair value.

##### Classification and Subsequent Measurement

Receivables which are generally due for settlement within 30 days except rates receivables which are expected to be collected within 12 months are classified as current assets. Other receivables such as deferred pensioner rates, receivable after the end of the reporting period, are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore the City measures them subsequently at amortised cost using the effective interest rate method.

Due to the short-term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

##### Impairment and Risk Exposure

Information about the impairment of trade receivables and their exposure to credit risk and interest rate risk can be found in Note 22.



## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 6 - Inventories

Detail	Note	2023 Actual \$	2022 Actual \$
<b>Current</b>			
Parking Equipment Spare Parts		333,543	331,770
Stores, Stock, Corporate and International Gifts		765,023	347,156
Land Held for Resale		1,143,517	965,788
<b>Total Current Inventories</b>		<b>2,242,083</b>	<b>1,644,714</b>
<b>Non-Current</b>			
Land Held for Resale		41,986	188,067
<b>Sub Total Non-Current Inventories</b>		<b>41,986</b>	<b>188,067</b>
<b>Movements in Inventories during the Year</b>			
<b>Balance at Beginning of the Year</b>		<b>1,832,781</b>	<b>781,131</b>
Inventories expensed during the Year		(3,047,400)	(2,141,132)
Write down Inventories to Net Realisable Value	2 (b)	(202)	(3,098)
Additions to Inventory		3,498,890	3,195,880
<b>Balance at End of the Year</b>		<b>2,284,069</b>	<b>1,832,781</b>

### Significant Accounting Policies

#### General

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

#### Land Held for Resale

Land held for development and resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development.

Borrowing costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed onto the buyer at this point.

Land held for resale is classified as current except where it is held as non-current based on Council's intentions to release for sale.

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 7 - Other Assets

<b>Detail</b>	<b>Note</b>	<b>2023 Actual \$</b>	<b>2022 Actual \$</b>
<b>Current</b>			
Prepayments		3,512,218	2,261,913
<b>Total Other Assets</b>		<b>3,512,218</b>	<b>2,261,913</b>

### Significant Accounting Policies

#### Other Current Assets

Other non-financial assets include prepayments which represent payments in advance of receipt of goods or services or that part of expenditure made in one accounting period covering a term extending beyond that period.

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 8 - Property, Plant & Equipment

#### (a) Movement in Balances

Movement in balances of each class of Property, Plant & Equipment between the beginning and the end of the financial year.

Detail	Freehold Land	Leasehold Land	Heritage Land	Land held in JV	Total Land	Buildings	Heritage Buildings	Leasehold Buildings	Total Buildings	Leasehold Improve	Total Land & Buildings
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Balance 1 July 21	301,203,533	43,364,435	2,860,000	11,387,723	358,815,691	164,757,779	60,892,136	47,018,513	272,668,428	1,655,514	632,139,632
Additions	0	0	0	0	0	709,580	233,593	6,689	949,862	274,314	1,224,176
Disposals	0	0	0	0	0	0	0	0	0	0	0
Revaluation	0	0	0	(9,407,302)	(9,407,302)	0	0	0	0	0	(9,407,302)
Reclassification	0	0	0	(340,300)	(340,300)	(221,465)	0	0	(221,465)	221,465	(340,300)
Initial Recognition	0	0	0	0	0	0	0	0	0	0	0
Depreciation	0	(517,086)	0	0	(517,086)	(7,350,320)	(3,729,364)	(845,345)	(11,925,029)	(99,606)	(12,541,721)
Transfers	0	0	0	0	0	1,165,760	323,425	18,645	1,507,830	1,147,532	2,655,362
Balance at 30 June 22	301,203,533	42,847,349	2,860,000	1,640,121	348,551,003	159,061,334	57,719,790	46,198,503	262,979,627	2,199,219	613,729,849
Comprises											
Gross Balance	301,203,533	51,204,479	2,860,000	1,640,121	356,908,133	309,661,831	128,205,734	61,361,170	499,228,735	2,891,441	859,028,309
Accumulated Depreciation	0	(8,357,130)	0	0	(8,357,130)	(150,600,497)	(70,485,944)	(15,162,667)	(236,249,108)	(692,222)	(245,298,460)
Balance at 30 June 22	301,203,533	42,847,349	2,860,000	1,640,121	348,551,003	159,061,334	57,719,790	46,198,503	262,979,627	2,199,219	613,729,849



## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 8 - Property, Plant & Equipment (continued)

#### (a) Movement in Balances (continued)

Movement in balances of each class of Property, Plant & Equipment between the beginning and the end of the financial year.

Detail	Freehold	Leasehold	Heritage	Land held	Total Land	Buildings	Heritage	Leasehold	Total	Leasehold	Total Land &
	Land	Land	Land	in JV		Buildings	Buildings	Buildings	Buildings	Improve	Buildings
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Balance 1 July 22	301,203,533	42,847,349	2,860,000	1,640,121	348,551,003	159,061,334	57,719,790	46,198,503	262,979,627	2,199,219	613,729,849
Additions	0	0	0	0	0	549,676	402,842	0	952,518	0	952,518
Disposals	0	0	0	0	0	0	0	0	0	0	0
Revaluation	0	0	0	0	0	0	0	0	0	0	0
Reclassification	0	0	0	0	0	(972,785)	0	0	(972,785)	0	(972,785)
Initial Recognition	0	0	0	0	0	0	0	0	0	0	0
Depreciation	0	(517,086)	0	0	(517,086)	(7,243,118)	(3,740,281)	(846,017)	(11,829,416)	(124,003)	(12,470,505)
Transfers	0	0	0	0	0	485,669	523,699	0	1,009,368	0	1,009,368
<b>Balance at 30 June 23</b>	<b>301,203,533</b>	<b>42,330,263</b>	<b>2,860,000</b>	<b>1,640,121</b>	<b>348,033,917</b>	<b>151,880,776</b>	<b>54,906,050</b>	<b>45,352,486</b>	<b>252,139,312</b>	<b>2,075,216</b>	<b>602,248,445</b>
Comprises											
Gross Balance	301,203,534	51,204,479	2,860,000	1,640,121	356,908,134	308,274,237	129,132,275	61,361,170	498,767,682	2,891,441	858,567,257
Accumulated Depreciation	0	(8,874,217)	0	0	(8,874,217)	(156,393,459)	(74,226,225)	(16,008,684)	(246,628,368)	(816,225)	(256,318,810)
<b>Balance at 30 June 23</b>	<b>301,203,534</b>	<b>42,330,262</b>	<b>2,860,000</b>	<b>1,640,121</b>	<b>348,033,917</b>	<b>151,880,778</b>	<b>54,906,050</b>	<b>45,352,486</b>	<b>252,139,314</b>	<b>2,075,216</b>	<b>602,248,447</b>

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 8 - Property, Plant & Equipment (continued)

#### (a) Movement in Balances (continued)

Movement in balances of each class of Property, Plant & Equipment between the beginning and the end of the financial year.

Detail	Total Land and Buildings	Furniture and Equipment	Plant and Equipment	Work in Progress	Total Property, Plant and Equipment
Balance at 1 July 21	\$ 632,139,634	\$ 34,068,008	\$ 11,991,547	\$ 6,283,867	\$ 684,483,054
Additions	1,224,176	2,846,743	2,841,956	5,027,485	11,940,360
Disposals	0	(67)	(1,182,523)	0	(1,182,590)
Revaluation	(9,407,302)	0	0	0	(9,407,302)
Reclassification	(340,300)	1,434	0	0	(338,866)
Initial Recognition of Assets	0	0	14,824	0	14,824
Depreciation	(12,541,721)	(4,057,949)	(2,413,624)	0	(19,013,294)
Transfers	2,655,362	2,340,377	646,708	(5,655,290)	(12,843)
Balance at 30 June 22	613,729,849	35,198,546	11,898,888	5,656,062	666,483,345
Comprises					
Gross Balance	859,028,309	64,143,617	42,064,506	5,656,062	970,892,494
Accumulated Depreciation at 30 June 22	(245,298,460)	(28,945,071)	(30,165,618)	0	(304,409,149)
Balance at 30 June 22	613,729,849	35,198,546	11,898,888	5,656,062	666,483,345

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 8 - Property, Plant & Equipment (continued)

#### (b) Movement in Balances (continued)

Movement in balances of each class of Property, Plant & Equipment between the beginning and the end of the financial year.

Detail	Total Land and Buildings	Furniture and Equipment	Plant and Equipment	Work in Progress	Total Property, Plant and Equipment
Balance at 1 July 22	\$ 613,729,849	\$ 35,198,546	\$ 11,898,888	\$ 5,656,062	\$ 666,483,345
Additions	952,518	265,812	2,007,623	7,840,879	11,066,832
Disposals	0	(168,141)	(456,540)	0	(624,681)
Revaluation	0	0	0	0	0
Reclassification	(972,785)	0	1,466,417	0	493,632
Initial Recognition of Assets	0	0	0	0	0
Depreciation	(12,470,505)	(4,135,020)	(2,399,102)	0	(19,004,627)
Transfers	1,009,368	155,098	91,200	(1,264,246)	(8,580)
<b>Balance at 30 June 23</b>	<b>602,248,445</b>	<b>31,316,295</b>	<b>12,608,486</b>	<b>12,232,695</b>	<b>658,405,921</b>
Comprises					
Gross Balance	858,567,257	64,114,017	45,530,852	12,232,693	980,444,819
Accumulated Depreciation at 30 June 23	(256,318,810)	(32,797,722)	(32,922,366)	0	(322,038,898)
<b>Balance at 30 June 23</b>	<b>602,248,447</b>	<b>31,316,295</b>	<b>12,608,486</b>	<b>12,232,693</b>	<b>658,405,921</b>



## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 8 - Property, Plant & Equipment (continued)

#### (a) Carrying Value Measurements

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
(i) Fair Value - Land & Buildings					
Land	2	Market approach taking into consideration public sector restrictions	Independent registered valuer	30/06/2020	Applied to land held in freehold title and assessed on the basis of the estimated amount which the interest in each property being valued might reasonably be expected to realise on the date of valuation in an exchange between market participants given highest and best use or highest and best alternative use. This was determined by comparison to recent sales of land with similar characteristics. This was then adjusted to reflect condition and comparability and based on observable evidence. The valuation of some restricted or otherwise non-saleable land has been valued using the cost approach. This approach was used where, assuming the City needed to purchase the land or acquire additional land from an adjoining neighbour, the value of that land could be determined based on known zoning and town planning restrictions. This was determined by comparison to recent sales of land with similar characteristics. This was then adjusted to reflect condition and comparability and based on observable evidence. As this was based on observable evidence they have been classified as Level 2.

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 8 - Property, Plant & Equipment (continued)

#### (i) Carrying Value Measurements

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
Buildings	3	Cost approach. The cost to replace the asset is calculated and then adjusted to take account of accumulated depreciation.	Independent registered valuer	30/06/2020	The valuation of building, structural improvements and site services includes those items that form part of the building services installation (e.g. heating, cooling and climate control equipment, lifts, escalators, fire alarms, sprinklers and fire-fighting equipment, and general lighting). Excluded from this report are all items of plant, machinery, equipment, cranes, tools, furniture, or chattels. The valuer determined a value based on inter-relationship between a range of factors. These include asset condition, legal and commercial obsolescence and the determination of key depreciation related assumptions such as residual value and the pattern of consumption of the future economic benefit.

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used by the local government to determine the fair value of property, plant and equipment using either level 2 or level 3 inputs.

#### (ii) Cost

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
Furniture & Equipment	NA	Not Applicable	Cost	NA	Purchase Cost
Plant & Mobile Equipment	NA	Not Applicable	Cost	NA	Purchase Cost
Work in Progress	NA	Not Applicable	Cost	NA	Purchase Cost





## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 9 - Infrastructure (continued)

#### (a) Movement in Balances

Movement in balances of each class of Infrastructure between the beginning and the end of the financial year.

Detail	Infrastructure -	Infrastructure -	Infrastructure -	Infrastructure -	Infrastructure -	Infrastructure -	Infrastructure -	Other	Work in	Total
	Roads	Paths & Kerbs	Drains	Landscape	Lighting	Infrastructure -	Infrastructure -	Infrastructure	Progress	Infrastructure
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Balance at 1 July 22	142,851,252	76,715,032	43,844,983	42,631,345	33,864,664	47,056,964	22,450,083	409,414,323		
Additions	1,157,129	1,279,410	499,638	279,520	2,269,155	1,548,502	23,406,140	30,439,491		
Disposals	(707,001)	(661,307)	(860,088)	(3,762,666)	(198,221)	(44,622)	0	(6,233,905)		
Revaluation - transferred to										
Revaluation Surplus	114,542,380	22,466,465	9,940,924	75,219,144	168,011	17,881,615	0	240,218,539		
Reclassification	46,855	0	0	(12,797)	(1,466,416)	(34,058)	0	(1,466,416)		
Contributed Assets - Out	0	0	0	0	0	0	0	0		
Contributed Assets - In	0	0	0	0	236,980	0	0	236,980		
Initial Recognition of Assets	402,049	289,839	551,878	6,962	27,408	2,903,210	0	4,181,348		
Depreciation	(6,471,317)	(5,325,575)	(1,187,828)	(1,045,940)	(2,781,838)	(2,583,875)	0	(19,396,373)		
Transfers	394,884	502,215	0	453,152	4,875,727	1,390,732	(8,218,850)	(602,140)		
Balance at 30 June 23	252,216,231	95,266,079	52,789,504	113,768,722	36,995,470	68,118,468	37,637,373	656,791,848		
Comprises										
Gross Balance at 30 June 23	354,614,899	167,902,663	116,014,976	127,420,457	50,761,402	98,497,690	37,637,373	952,849,460		
Accumulated Depreciation at 30 June 2023	(102,398,669)	(72,636,583)	(63,225,472)	(13,651,735)	(13,765,931)	(30,379,222)	0	(296,057,612)		
Balance at 30 June 23	252,216,230	95,266,080	52,789,504	113,768,722	36,995,471	68,118,468	37,637,373	656,791,848		

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 9 - Infrastructure (continued)

Detail	Infrastructure - Roads		Infrastructure - Paths & Kerbs		Infrastructure - Drains		Infrastructure - Landscape		Infrastructure - Lighting		Other Infrastructure		Work in Progress		Total Infrastructure	
Additions at Substantially less than Fair Value																
Year ended 30 June 2022	0	59,069	21,180	0	0	0	0	0	0	236,980	5,184	0	0	0	0	85,433
Year ended 30 June 2023	0	0	0	0	0	0	0	0	0	236,980	0	0	0	0	0	236,980

### (b) Carrying Value Measurements - Infrastructure

Asset Class	Fair Value Hierarchy	Valuation Technique	Basis of Valuation	Date of Last Valuation	Inputs Used
Roads, Paths, Kerbs, Drainage, Landscape, Lighting, River Wall, Other Infrastructure	3	Depreciated cost valuation technique. This method uses the asset current replacement cost less accumulated depreciation calculated on the basis of such cost to reflect potential of the asset as established then adjusted to take into account the expired service potential of the asset based on visual condition assessment where relevant. The current replacement cost was measured by referencing the lowest cost at which the asset could be obtained in the normal course of business. The total cost values have been calculated using unit cost rate based on current tender and general market rates. These unit cost rates were verified by an independent third-party company that specialises in benchmarking construction costs.	Bespoke and specialty assets were re-valued and useful lives re-assessed by independent registered valuers. Internal specialists developed unit rates which were reviewed by an independent cost consultant.	30/06/23	Level 3 valuation inputs have been applied to all infrastructure asset classes, being construction cost and current condition and remaining useful life assessments.

Level 3 inputs are based on assumptions with regards to future values and patterns of consumption utilising current information. If the basis of these assumptions were varied, they have the potential to result in a significantly higher or lower fair value measurement.

During the period there were no changes in the valuation techniques used to determine the fair value of infrastructure using level 3 inputs.

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 10 - Fixed Assets

#### (a) Depreciation

##### Depreciation Rates

Typical estimated useful lives for the different asset classes for the current and prior years are included in the table below:

<b>Asset Class</b>	<b>Useful Life</b>
Land - Leasehold	99 years
Buildings (including components and leasehold interest)	10 to 100 years
Leasehold Improvements	Lease Term
Right of Use Assets:	
Buildings	Remaining Lease Term
Plant and Equipment	Remaining Lease Term
Infrastructure:	
Roads - Pavement	80 years
Seal	20 years
Ancillary	20 to 50 years
Paths and Kerbs	
Paths	15 to 50 years
Kerbs	20 to 50 years
Street Lighting	10 to 40 years
Drainage	20 to 80 years
Reticulation	10 to 40 years
Overpasses and Underpasses	40 to 70 years
Street Furniture	5 to 50 years
River Wall	50 to 60 years
Other	5 to 10 years
Furniture & Equipment	
Office Furniture and Equipment	2 to 15 years
Computer Equipment and Software	3 to 5 years
Plant and Mobile Equipment	
Major Plant and Equipment	4 to 10 years
Sedans and Utilities	2 to 3 years
Pumps and Bores	7 to 15 years
Minor Plant and Equipment	2 to 7 years
Specialised Parking Equipment	7 to 15 years



## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 10 - Fixed Assets (continued)

#### (b) Fully Depreciated Assets in Use

The gross carrying value of assets held by the City which are currently in use yet fully depreciated are shown in the table below.

Detail	Note	2023 Actual \$	2022 Actual \$
Furniture and Equipment		5,415,543	5,245,988
Plant and Equipment		21,119,253	20,989,795
Investment Buildings		0	2,470,000
Computers and ICT Equipment		10,840,627	10,249,050
Infrastructure		196,805	15,044,540
<b>Total</b>		<b>37,572,228</b>	<b>53,999,373</b>

#### Significant Accounting Policies

##### Fixed Assets

Each class of fixed assets within either property, plant and equipment or infrastructure, is carried at cost or fair value (as indicated), less any accumulated depreciation and impairment losses.

##### Initial recognition and measurement for Assets Held at Cost

Plant and equipment including furniture and equipment is recognised at cost on acquisition in accordance with Financial Management Regulation 17A. Where acquired at no cost, the asset is initially recognised at fair value. Assets held at cost are depreciated and assessed for indicators of impairment annually.

##### Initial recognition and measurement between mandatory revaluation dates for Assets Held at Fair Value

Assets for which the fair value as at the date of acquisition is under \$5,000 are not recognised as an asset in accordance with Financial Management Regulation 17A (5). These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are capitalised as one asset.

Upon initial recognition, cost is determined as the amount paid (or other consideration given) to acquire the assets, plus costs incidental to the acquisition. For assets acquired at zero cost or otherwise significantly less than fair value, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the City includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets that are land, buildings, infrastructure, and investment properties acquired between scheduled revaluation dates of the asset class in accordance with the City's revaluation policy, are recognised at cost and disclosed as being at fair value as management believes cost approximates fair value. They are subject to subsequent revaluation at the next revaluation date consistent with Financial Management Regulation 17A(4).

##### Revaluation

The fair value of land, buildings, infrastructure, and investment properties is determined at least every five years in accordance with the regulatory framework. This includes buildings and infrastructure items which were pre-existing improvements (ie: vested improvements) on vested land acquired by the City.

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 10 - Fixed Assets (continued)

#### Significant Accounting Policies

##### Revaluation (continued)

At the end of each period, the carrying amount for each asset class is reviewed and, where appropriate, the fair value is updated to reflect current market conditions consistent with Financial Management Regulation 17A(2) which requires land, buildings infrastructure, investment properties and vested improvements to be shown at fair value.

For property, plant and equipment and infrastructure, increases in the carrying amount arising on revaluation of asset classes are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same class of asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss. Subsequent increases are then recognised in profit or loss to the extent they reverse a net revaluation decrease previously recognised in profit or loss for the same class of asset.

##### Depreciation

The depreciable amount of all property, plant and equipment and infrastructure, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

##### Depreciation on Revaluation

When an item of property, plant and equipment and infrastructure is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following ways:

- the gross carrying amount is adjusted in a manner that is consistent with the revaluation of the carrying amount of the asset.
- eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

##### Amortisation

All intangible assets with a finite useful life, are amortised on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use.

The residual value of intangible assets is considered to be zero and the useful life and amortisation method are reviewed at the end of each financial year.

Amortisation is included within depreciation in the Statement of Comprehensive Income and in Note 10(a).

##### Impairment

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

##### Gains or Losses on Disposal

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the Statement of Comprehensive Income in the period in which they arise.

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 11 - Leases

#### (a) Right of Use Assets

Movement in the balance of each class of right of use asset between the beginning and end of the current financial year:

Detail	Note	Right of Use Asset Buildings \$	Right of Use Asset Total \$
Balance at 1 July 2021		3,100,646	3,100,646
Additions		605,795	605,795
Depreciation		(252,076)	(252,076)
Balance at 30 June 2022		3,454,365	3,454,365
Gross Balance at 30 June 2022		3,908,733	3,908,733
Accumulated Depreciation at 30 June 2022		(454,368)	(454,368)
Balance at 30 June 2022		3,454,365	3,454,365
Additions		1,523,574	1,523,574
Depreciation		(306,023)	(306,023)
Balance at 30 June 2023		4,671,916	4,671,916
Gross Balance at 30 June 2023		5,432,307	5,432,307
Accumulated Depreciation at 30 June 2023		(760,391)	(760,391)
Balance at 30 June 2023		4,671,916	4,671,916

The following amounts were recognised in the Statement of Comprehensive Income during the period in respect of leases where the entity is the lessee:

Detail	Note	2023 Actual \$	2022 Actual \$
Depreciation on Right-of-Use Assets		(306,023)	(252,076)
Finance Charge on Lease Liabilities	27(b)	(119,369)	(111,981)
Total recognised in Statement of Comprehensive Income		(425,392)	(364,057)
Total Cash Outflow from Leases		(383,286)	(323,672)

#### (b) Lease Liabilities

Current		284,605	217,827
Non-Current		4,550,466	3,357,586
Total Lease Liabilities	27(b)	4,835,071	3,575,413



## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 11 - Leases (continued)

#### Secured Liabilities and assets pledged as security

Lease liabilities are effectively secured, as the rights to the leased assets recognised in the financial statements revert to the lessor in the event of default.

#### Significant Accounting Policies

##### Leases

At inception of a contract, the City assesses if the contract contains or is a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

At the commencement date, a right-of-use asset is recognised at cost and lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using the interest rate implicit in the lease if that rate can be readily determined. If that rate cannot be readily determined, the City uses its incremental borrowing rate.

All contracts that are classified as short-term leases (i.e. a lease with a term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

Details of individual lease liabilities required by regulations are provided at Note 27(b).

##### Right-of-Use Assets - Measurement

Right-of-use assets are measured at cost. All right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost (i.e. not recognised in the Statement of Financial Position). The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which are reported at fair value.

Refer to Note 10 under revaluation for details on the significant accounting policies applying to vested improvements.

##### Right-of-Use Assets - Depreciation

Right-of-use assets are depreciated over the lease term or useful life of the underlying asset, whichever is the shorter. Where a lease transfers ownership of the underlying asset, or the cost of the right-of-use asset reflects that the City anticipates exercising a purchase option, the specific asset is depreciated over the useful life of the underlying asset.

#### (c) Lease Liabilities

The table below represents a maturity analysis of the undiscounted lease payments to be received after the reporting date.

Detail	Note	2023 Actual \$	2022 Actual \$
Within one year		1,330,436	1,398,981
Later than one year but less than five years		2,862,897	2,362,058
Later than five years		8,822,202	8,874,909
<b>Total Leases</b>		<b>13,015,535</b>	<b>12,635,948</b>

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 11 - Leases (continued)

#### Significant Accounting Policies

##### The City as a Lessor

Upon entering into each contract as a lessor, the City assesses if the lease is a finance or operating lease.

The contract is classified as a finance lease when the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases not within this definition are classified as operating leases. Rental income received from operating leases is recognised on a straight-line basis over the term of the specific lease.

Initial direct costs incurred in entering into an operating lease (eg legal cost, cost to setup) are included in the carrying amount of the leased asset and recognised as an expense on a straight-line basis over the lease term.

When a contract is determined to include lease and non-lease components, the City applies AASB 15 to allocate the consideration under the contract to each component.

### Note 12 - Investment Property

Detail	Note	2023 Actual \$	2022 Actual \$
<b>Investment Land</b>			
Carrying Balance at 1 July		6,672,500	7,104,300
Net Gain/(Loss) from Fair Value Adjustment		240,500	(431,800)
<b>Closing Balance at 30 June</b>		<b>6,913,000</b>	<b>6,672,500</b>
<b>Investment Buildings</b>			
Carrying Balance at 1 July		7,545,900	7,157,5000
Additions - Building Reclassification		972,784	0
Capitalised Subsequent Expenditure		0	89,630
Transfers		8,580	12,843
Net Gain/(Loss) from Fair Value Adjustment		(677,264)	285,927
<b>Closing Balance at 30 June</b>		<b>7,850,000</b>	<b>7,545,900</b>
<b>Total Investment Property</b>		<b>14,763,000</b>	<b>14,218,400</b>
<b>Amounts recognised in Profit or Loss for Investment Properties</b>			
Rental Income		1,529,677	1,396,263
Direct Operating Expenses from Property that generated Rental Income		918,295	835,935
Direct Operating Expenses from Property that did not generate Rental Income		89,760	56,190

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 12 - Investment Property (continued)

#### Leasing Arrangements

Investment properties are leased to tenants under long-term operating leases with rentals payable monthly.

Minimum lease payments under non-cancellable operating leases of investment properties not recognised in the financial statements are receivable as follows:

Detail	Note	2023 Actual \$	2022 Actual \$
Within 1 year		1,366,636	2,279,755
Later than 1 year but less than 5 years		3,367,872	3,811,282
Later than 5 years		1,225,634	1,432,615
Closing Balance at 30 June		<u>5,960,142</u>	<u>7,523,652</u>

The investment properties are leased to tenants under operating leases with rentals payable monthly. Lease income from operating leases where the City is a lessor is recognised in income on a straight-line basis over the lease term.

Lease payments for some contracts include CPI increases, but there are no other variable lease payments that depend on an index or rate.

Although the City is exposed to changes in the residual value at the end of the current leases, the City typically enters into new operating leases and therefore will not immediately realise any reduction in residual value at the end of these leases.

Expectations about the future residual values are reflected in the fair value of the properties.

Refer to Note 11 for details of leased property, plant and equipment not classified as investment property.

#### Significant Accounting Policies

##### Investment Properties

Investment properties are principally freehold buildings, held for long-term rental yields and not occupied by the City. Investment properties are carried at fair value in accordance with the significant accounting policies disclosed at Note 10.

##### Fair Value of Investment Properties

Valuation of investment properties is performed annually by an independent valuer using level 2 inputs.

## Notes to and Forming Part of the Financial Report

### for the year ended 30 June 2023

#### Note 13 - Trade and Other Payables

Detail	Note	2023 Actual \$	2022 Actual \$
Sundry Creditors		11,962,313	9,538,672
Prepaid Rates		149,511	2,757
Accrued Expenses		3,219,818	6,080,605
Bonds and Deposits Held		1,903,916	1,901,822
Income in Advance		2,150,601	2,025,515
Accrued Interest		0	4,314
Other Payables		4,153,381	1,254,905
<b>Total</b>		<b>23,539,540</b>	<b>20,808,590</b>

#### Significant Accounting Policies

##### Financial Liabilities

Financial liabilities are initially recognised at fair value when the City becomes a party to the contractual provisions of the instrument. Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost.

Financial liabilities are derecognised where the related obligations are discharged, cancelled, or expired. The difference between the carrying amount of the financial liability extinguished or transferred to another party and any consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in the profit and loss.

##### Trade and Other Payables

Trade and other payables represent liabilities for goods and services provided to the City prior to the end of the financial year that are unpaid and arise payments in respect of the purchase of these goods and services.

The amounts are unsecured, are recognised as a current liability and are usually paid within 30 days of recognition. The carrying amounts of trade and other payables are occurred (start of the next financial year), refundable at the request of the ratepayer.

##### Prepaid Rates

Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished, and the City recognises income for the prepaid rates that have not been refunded.



## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 14 - Other Liabilities

Detail	Note	2023 Actual \$	2022 Actual \$
<b>Current</b>			
Contract Liabilities from Customer Contracts		0	5,000
Capital Grant and Contributions, Liabilities		61,941	60,000
<b>Total Current Other Liabilities</b>		<b>61,941</b>	<b>65,000</b>
<b>Non-Current</b>			
Capital Grant and Contributions Liabilities		1,425,000	1,505,000
		<b>1,425,000</b>	<b>1,505,000</b>
<b>Reconciliation of Changes in Contract Liabilities</b>			
Opening Balance		5,000	224,292
Additions		0	5,000
Contract Revenue from Customers included as a Contract Liability at the Start of the Period		(5,000)	(224,292)
<b>Total</b>		<b>0</b>	<b>5,000</b>

The aggregate amount of the performance obligations unsatisfied (or partially unsatisfied) in relation to these Contract Liabilities was \$ 1,486,941 (2022 = \$ 1,570,000).

The City expects to satisfy the performance obligations, from contracts with customers unsatisfied at the end of the reporting period, within the next 12 months.

### Reconciliation of Changes in Capital Grant and Contribution Liabilities

Detail	Note	2023 Actual \$	2022 Actual \$
Opening Balance		1,565,000	2,840,859
Additions		(78,059)	0
Revenue from Capital Grant/Contributions held as a Liability at the Start of the Period		0	(1,275,859)
<b>Total</b>		<b>1,486,941</b>	<b>1,565,000</b>

### Expected Satisfaction of Capital Grant and Contribution Liabilities

Less than 1 year		61,941	60,000
1 to 2 years		1,425,000	1,505,000
<b>Total</b>		<b>1,486,941</b>	<b>1,565,000</b>

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 14 - Other Liabilities (continued)

Performance obligations in relation to capital grant and contribution liabilities are satisfied as project milestones are met or completion of construction or acquisition of the asset.

#### Significant Accounting Policies

##### Contract Liabilities

Contract liabilities represent the City's obligation to transfer goods or services to a customer for which the City has received consideration from the customer.

Contract liabilities represent obligations which are not yet satisfied. Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

##### Capital Grant and Contribution Liabilities

Capital grant and contribution liabilities represent the City's obligations to construct recognisable non-financial assets to identified specifications to be controlled by the City which are yet to be satisfied. Capital grant and contribution liabilities are recognised as income when the obligations in the contract are satisfied.

Fair values for non-current capital grant/contribution liabilities, not expected to be extinguished within 12 months, are based on discounted cash flows of expected cashflows to satisfy the obligations using a current borrowing rate. They are classified as level 3 fair values in the fair value hierarchy (see Note 23(i)) due to the unobservable inputs, including own credit risk.

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 15 - Borrowings

Details	Note	2023		2022	
		Current	Non-Current	Current	Non-Current
Secured Borrowings		\$	\$	\$	\$
Long Term Borrowings		0	0	705,433	0
<b>Total Secured Borrowings</b>	<b>27 (a)</b>	<b>0</b>	<b>0</b>	<b>705,433</b>	<b>0</b>
					<b>705,433</b>

#### Secured Liabilities and Assets pledged as security

Debentures, bank overdrafts and bank loans are secured by a floating charge over the assets of the City of Perth. Other loans relate to transferred receivables. Refer to Note 5.

The City of Perth has complied with the financial covenants of its borrowing facilities during the 2023 and 2022 years.

#### Significant Accounting Policies

##### Borrowing Costs

The City has elected to recognise borrowing costs as an expense when incurred regardless of how the borrowings are applied.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short-term nature. Borrowings fair values are based on discounted cash flows using a current borrowing rate. They are classified as level 3 fair values in the fair value hierarchy (see Note 23(i)) due to the unobservable inputs, including own credit risk.

##### Risk

Information regarding exposure to risk can be found at Note 22.

Details of individual borrowings required by regulations are provided at Note 27(a).

## Notes to and Forming Part of the Financial Report

### for the year ended 30 June 2023

#### Note 16 - Employee Related Provisions

Detail	Note	2023 Actual \$	2022 Actual \$
<b>Current Employee Provisions</b>			
Annual Leave		4,955,950	5,471,087
Long Service Leave		6,237,232	6,685,964
Self-Funded Leave		63,325	52,131
Employee Recognition		82,374	104,115
<b>Total Current Employee Provisions</b>		<b>11,338,881</b>	<b>12,313,297</b>
<b>Non-Current Employee Provisions</b>			
Long Service Leave		1,424,732	1,269,175
<b>Total Non-Current Employee Provisions</b>		<b>1,424,732</b>	<b>1,269,175</b>
<b>Total Employee Related Provisions</b>		<b>12,763,613</b>	<b>13,582,472</b>

Provision is made for benefits accruing to employees in respect of wages and salaries, annual leave and long service leave and associated on costs for services rendered up to the reporting date and recorded as an expense during the period the services are delivered.

Annual leave liabilities are classified as current, as there is no unconditional right to defer settlement for at least 12 months after the end of the reporting period. Assessments indicate that actual settlement of the liabilities is expected to occur as follows:

Detail	Note	2023 Actual \$	2022 Actual \$
Less than 12 months after reporting date		4,955,950	5,471,087
More than 12 months after reporting date		8,354,598	8,556,619
Expected Reimbursement from other Local Govts		(546,935)	(445,234)
<b>Total</b>		<b>12,763,613</b>	<b>13,582,472</b>

#### Significant Accounting Policies

##### Employee Benefits

The City's obligations for employees' annual leave, long service leave and other employee leave entitlements are recognised as employee related provisions in the Statement of Financial Position.

##### Short-term Employee Benefits

Provision is made for the City's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries, and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled. The City's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position.



## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 16 - Employee Related Provisions (continued)

#### Significant Accounting Policies

##### Other Long-term Employee Benefits

Long-term employee benefits provisions are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations.

Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The City's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the City does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 17 - Revaluation Surplus

Details	2023 Opening Balance	2023 Asset Reclassification	Total Revaluation Movement	2023 Closing Balance	2022 Opening Balance	2022 Asset Reclassification	Total Revaluation Movement	2022 Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$
Revaluation Surplus - Land	263,813,947	0	0	263,813,947	273,221,249	0	(9,407,302)	263,813,947
Revaluation Surplus - Buildings	106,498,557	0	0	106,498,557	106,580,834	(82,277)	0	106,498,557
Revaluation Surplus - Buildings - Leasehold	930,188	0	0	930,188	847,911	82,277	0	930,188
Revaluation Surplus - Furniture and Equipment	868,951	0	0	868,951	921,951	0	(53,000)	868,951
Revaluation Surplus - Artworks	7,124,996	0	0	7,124,996	7,124,996	0	0	7,124,996
Revaluation Surplus - Infrastructure	45,751,461	0	241,538,761	287,290,222	46,579,188	0	(827,727)	45,751,461
Revaluation Surplus - Mindarie Regional Council	3,647,156	0	853,503	4,500,659	1,968,800	0	1,678,356	3,647,156
<b>Total</b>	<b>428,635,256</b>	<b>0</b>	<b>242,392,264</b>	<b>671,027,520</b>	<b>437,244,929</b>	<b>0</b>	<b>(8,609,673)</b>	<b>428,635,256</b>
Balance Transfer on Assets Disposed			(1,320,221)				880,727	
<b>Net Movement to/ (from) Revaluation Surplus</b>			<b>241,072,043</b>				<b>(7,728,946)</b>	

## Notes to and Forming Part of the Financial Report

### for the year ended 30 June 2023

#### Note 18 - Notes to the Statement of Cash Flows

##### (a) Reconciliation of Cash

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Cash at the end of the reporting period is reconciled to the related items in the Statement of Financial Position as follows:

Detail	Note	2023 Actual \$	2022 Actual \$
Cash and Cash Equivalents		8,454,013	27,372,229

##### Restrictions

The following classes of financial assets have restrictions imposed by regulations or other externally imposed requirements which limit or direct the purpose for which the resources may be used:

Detail	Note	2023 Actual \$	2022 Actual \$
Financial Assets at Amortised Cost - Unrestricted		(38,905,275)	(12,432,616)
Financial Assets at Amortised Cost - Restricted		183,500,000	143,000,000
<b>Total</b>		<b>144,594,725</b>	<b>130,567,384</b>

The restricted financial assets are a result of the following specific purposes to which the assets may be used:

Detail	Note	2023 Actual \$	2022 Actual \$
Restricted Reserve Accounts		143,107,784	128,997,384
Contract Liabilities		0	5,000
Capital Grant Liabilities		1,486,941	1,565,000
<b>Total Restricted Financial Assets</b>		<b>144,594,725</b>	<b>130,567,384</b>

##### (b) Reconciliation of Net Result to Net Cash Provided by Operating Activities

Detail	Note	2023 Actual \$	2022 Actual \$
Net Result		23,388,585	21,637,472

##### Non-cash Items:

Adjustments to Fair Value of Financial Assets at Fair Value through Profit or Loss		(489,836)	936,193
Adjustments to Fair Value of Investment Property		436,674	145,873
Depreciation / Amortisation		38,707,023	38,600,231
(Profit) / Loss on Sale of Asset		6,214,922	3,244,650
Share of Profits of Associates		(506,606)	1,111,708
Assets Contributed by the City		0	670,472
Assets Received for less than Fair Value		(4,418,328)	(335,270)
Disposal of Development Land at Tamala Park		(1,164,943)	(1,866,417)
Non-Capitalised WIP Expensed		602,140	896,657

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 18 - Notes to the Statement of Cash Flows (continued)

#### (b) Reconciliation of Cash (continued)

Detail	Note	2023 Actual \$	2022 Actual \$
<b>Changes to Assets and Liabilities</b>			
(Increase) / Decrease in Trade and Other Receivables		(1,473,112)	(2,031,017)
(Increase) / Decrease in Other Assets		(1,250,305)	(954,476)
(Increase) / Decrease in Inventories		(419,640)	102,205
Increase / (Decrease) in Trade Payables		2,730,950	(7,718,549)
Increase / (Decrease) in Employee Related Provisions		(818,859)	566,280
Increase / (Decrease) in Other Liabilities		(83,059)	0
Capital Grants, Subsidies and Contributions		(9,068,054)	(13,420,147)
<b>Net Cash Provided by / (Used in) Operating Activities</b>		<b>52,387,642</b>	<b>41,585,865</b>

#### (c) Undrawn Borrowing Facilities

Detail	Note	2023 Actual \$	2022 Actual \$
<b>Credit Standby Arrangements</b>			
Credit Card Limit		80,000	80,000
Credit Card Balance at Balance Date		5,870	2,034
<b>Total Amount of Credit Unused</b>		<b>85,870</b>	<b>82,034</b>
<b>Loan Facilities</b>			
Loan Facilities - Current		0	705,433
Loan Facilities - Non-Current		0	0
<b>Total Loan Facilities in use at Balance Date</b>		<b>0</b>	<b>705,433</b>

### Note 19 - Capital Commitments

Detail	Note	2023 Actual \$	2022 Actual \$
<b>Contracted for</b>			
Capital Expenditure Projects		6,248,784	12,551,449
Plant and Equipment		4,221,599	2,341,152
<b>Total</b>		<b>10,470,383</b>	<b>14,892,601</b>
Payable not later than 1 year		9,686,114	13,408,093



## Notes to and Forming Part of the Financial Report

for the year ended 30 June 2023

### Note 20 - Related Party Transactions

#### (a) Elected Member Remuneration

Fees, expenses and allowances to be paid or reimbursed to Elected Council Members.

Detail	Note	2023 Actual \$	2023 Budget \$	2022 Actual \$
<b>Lord Mayor</b>				
Annual Allowance		137,268	137,268	137,268
Meeting Attendance Fees		48,704	48,704	47,516
Technology Allowance		3,500	3,500	3,500
<b>Sub Total</b>		<b>189,472</b>	<b>189,472</b>	<b>188,284</b>
<b>Deputy Mayor</b>				
Annual Allowance		34,317	34,317	34,317
Meeting Attendance Fees		32,470	32,470	31,678
Technology Allowance		3,500	3,500	3,500
<b>Sub Total</b>		<b>70,287</b>	<b>70,287</b>	<b>69,495</b>
<b>All Other Elected Members</b>				
Meeting Attendance Fees		227,290	227,290	221,746
Members Technology Allowance		24,500	24,500	24,500
<b>Sub Total</b>		<b>251,790</b>	<b>251,790</b>	<b>246,246</b>
<b>Total Elected Member Remuneration</b>		<b>511,549</b>	<b>511,549</b>	<b>504,025</b>

#### (b) Key Management Personnel (KMP) Compensation

The total of compensation paid to KMP of the City during the year are as follows:

Detail	Note	2023 Actual \$	2022 Actual \$
Short-term Employee Benefits		2,531,390	2,280,484
Post-employment Benefits		250,958	208,475
Employee - Other Long-term Benefits		37,415	30,522
Employee - Termination Benefits		16,272	2,328
Elected Member Costs	20 (a)	511,549	504,025
<b>Total KMP Compensation</b>		<b>3,347,584</b>	<b>3,025,834</b>

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 20 - Related Party Transactions (continued)

#### (b) Key Management Personnel (KMP) Compensation

##### Short-term Employee Benefits

These amounts include all salary and fringe benefits awarded to KMP except for details in respect to fees and benefits paid to council members which may be separately found in the table above.

##### Post-employment Benefits

These amounts are the current year's cost of the City's superannuation contributions made during the year.

##### Other Long-term Benefits

These amounts represent annual leave and long service leave entitlements accruing during the year.

##### Termination Benefits

These amounts represent termination benefits paid to KMP (may or may not be applicable in any given year).

##### Elected Member Costs

These represent payments of member fees, expenses, allowances, and reimbursements during the year.

##### Transactions with Related Parties

Transactions between related parties and the City are on normal commercial terms and conditions, no more favourable than those available to other parties, unless otherwise stated.

No outstanding balances or provisions for doubtful debts or guarantees exist in relation to related parties at year end, other than as noted below.

In addition to KMP compensation detailed above, the following transactions occurred with related parties:

Detail	Note	2023 Actual \$	2022 Actual \$
<b>Tamala Park Regional Council</b>			
Sale of Goods and Services		84,087	35,398
Purchase of Goods and Services		188,751	147,464
Distributions received from Joint Venture		1,666,668	833,334
Reimbursements paid to Joint Venture		189,260	199,905
		<b>1,855,928</b>	<b>1,033,239</b>
Trade and Other Payables		13,643	23,687
<b>Mindarie Regional Council</b>			
Sale of Goods and Services		85,626	79,064
Purchase of Goods and Services		2,454,069	2,986,246
Trade and Other Receivables		7,135	6,265
Trade and Other Payables		126,400	196,018

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 20 - Related Party Transactions

#### (b) Transactions with Related Parties

##### Related Parties

The City's main related parties are as follows:

##### Key Management Personnel

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any council member, are considered key management personnel and are detailed in Notes 20(a) and 20(b).

Outside of normal citizen type transactions with the City, there were no other related party transactions involving key management personnel and/or their close family members and/or their controlled (or jointly controlled) entities.

##### Entities subject to significant influence by the City

The City of Perth is a member of the Mindarie Regional Council and Tamala Park Regional Council as described in Note 21 (b) and 21 (c).

### Note 21 - Investment in Associates

#### (a) Investment in Associates

Set out in the table below are the associates of the City. All associates are measured using the equity method. Western Australia is the principal place of business for all associates.

Name of Entity	Ownership %		2023	2022
	2023	2022	Actual \$	Actual \$
Mindarie Regional Council	8.33%	8.33%	11,055,143	9,778,235
Tamala Park Regional Council	8.33%	8.33%	3,903,326	4,542,758
<b>Total Equity Accounted Investments</b>			<b>14,958,469</b>	<b>14,320,993</b>

#### (b) Share of Investment in Mindarie Regional Council

The City of Perth, along with the City of Wanneroo, City of Joondalup, City of Stirling, City of Vincent, Town of Cambridge and Town of Victoria Park is a member of the Mindarie Regional Council. The Mindarie Regional Council's objective is to establish and operate a long-term refuse disposal site on Mindarie Super Lot 118.

The City of Perth has contributed one twelfth of the land and establishment costs of the refuse disposal facility.

The City uses the refuse disposal facility at Mindarie to deposit all non-recyclable waste collected by the City's domestic and commercial waste services. Capital contributions paid during establishment are represented in the accounts of the City of Perth as a Non-Current Asset.

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 21 - Investment in Associates (continued)

#### (b) Share of Investment in Mindarie Regional Council

<b>Summarised Statement of Comprehensive Income</b>	<b>Note</b>	<b>2023 Actual \$</b>	<b>2022 Actual \$</b>
Revenue		39,111,122	43,272,034
Interest Revenue		1,512,800	154,778
Finance Charge		(1,074,941)	(1,275,947)
Depreciation / Amortisation		(7,606,255)	(11,525,324)
Profit / (Loss) from Continuing Operations		6,430,026	(12,651,628)
Profit / (Loss) from Discontinued Operations		0	0
Profit / (Loss) for the Period		6,430,026	(12,651,628)
Other Comprehensive Income		10,263,054	20,140,272
<b>Total Comprehensive Income for the Period</b>		<b>16,693,680</b>	<b>7,488,644</b>

<b>Summarised Statement of Financial Position</b>	<b>Note</b>	<b>2023 Actual \$</b>	<b>2022 Actual \$</b>
Cash and Cash Equivalents		20,262,141	7,145,355
Other Current Assets		44,011,271	43,136,137
<b>Total Current Assets</b>		<b>64,273,412</b>	<b>50,281,492</b>
Non-Current Assets		100,324,693	95,598,663
<b>Total Assets</b>		<b>164,598,105</b>	<b>145,880,155</b>
Current Financial Liabilities		0	0
Other Current Liabilities		5,528,381	5,605,777
<b>Total Current Liabilities</b>		<b>5,528,381</b>	<b>5,605,777</b>
Non-Current Financial Liabilities		0	0
Other Non-Current Liabilities		26,354,914	24,253,248
<b>Total Non-Current Liabilities</b>		<b>26,354,914</b>	<b>24,253,248</b>
<b>Total Liabilities</b>		<b>31,883,295</b>	<b>29,859,025</b>
<b>Net Assets</b>		<b>132,714,810</b>	<b>116,021,130</b>



## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 21 - Investment in Associates (continued)

#### (b) Share of Investment in Mindarie Regional Council

##### Investment in Associates - Reconciliation to Carrying Amounts

Detail	Note	2023 Actual \$	2022 Actual \$
Opening Net Assets at 1 July		116,021,130	23,532,486
Changes in in Member Contributions		0	85,000,000
Profit / (Loss) for the Period		6,430,026	(12,651,628)
Other Comprehensive Income		10,263,054	20,140,272
Closing Net Assets at 30 June		<u>132,714,810</u>	<u>116,021,130</u>
Carrying Amount at 1 July		9,778,235	2,070,848
Share of Associates Net Profit / (Loss) for the Period		423,405	(1,054,302)
Contribution towards Guarantee Exit Fee		0	7,083,333
Share of Associates Other Comprehensive Income arising during the Period		853,503	1,678,356
Carrying Amount at 30 June - refer to Note 21(a)		<u>11,055,143</u>	<u>9,778,235</u>

#### (c) Tamala Park Regional Council

The City of Perth, along with the City of Wanneroo, City of Joondalup, City of Stirling, City of Vincent, Town of Cambridge, and Town of Victoria Park is a member of the Tamala Park Regional Council. On the 21 February 2006 the City received a report advising of the formal establishment of the Tamala Park Regional Council under Section 3.61 of the Local Government Act 1995.

The Tamala Park Regional Council formally came into existence on the 3 February 2006. The Tamala Park Regional Councils activities centre around the development of part Lot 118 Mindarie. Lot 118 was initially purchased in 1981 to provide a refuse landfill site for member councils of the Mindarie Regional Council.

This lot is now being developed with the stated purpose of creating a new urban land development and a new urban community. The investment in the Tamala Park Regional Council has been recognised at the value of its equity contributions. The City has undertaken a revaluation of its investments to fair value according to Local Government (Financial Management) Regulations.

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 21 - Investment in Associates (continued)

#### (c) Tamala Park Regional Council

<b>Summarised Statement of Comprehensive Income</b>	<b>Note</b>	<b>2023 Actual \$</b>	<b>2022 Actual \$</b>
Revenue		27,818	18,088
Interest Revenue		1,249,328	305,540
Finance Charge		(3,614)	(1,757)
Depreciation		(45,082)	(44,821)
Profit / (Loss) from Continuing Operations		1,001,970	(688,875)
Profit / (Loss) from Discontinued Operations		0	0
Profit / (Loss) for the Period		1,001,970	(688,875)
Other Comprehensive Income		(6,353)	0
<b>Total Comprehensive Income for the Period</b>		<b>995,617</b>	<b>(688,875)</b>

<b>Summarised Statement of Financial Position</b>	<b>Note</b>	<b>2023 Actual \$</b>	<b>2022 Actual \$</b>
Cash and Cash Equivalents		12,294,817	16,310,346
Other Current Assets		32,578,497	36,768,689
<b>Total Current Assets</b>		<b>44,873,314</b>	<b>53,079,035</b>
Non-Current Assets		2,640,157	1,786,027
<b>Total Assets</b>		<b>47,513,471</b>	<b>54,865,062</b>
Current Financial Liabilities		0	0
Other Current Liabilities		559,922	216,486
<b>Total Current Liabilities</b>		<b>559,922</b>	<b>216,486</b>
Non-Current Financial Liabilities		0	0
Other Non-Current Liabilities		113,627	132,683
<b>Total Non-Current Liabilities</b>		<b>113,627</b>	<b>132,683</b>
<b>Total Liabilities</b>		<b>673,549</b>	<b>349,169</b>
<b>Net Assets</b>		<b>46,839,922</b>	<b>54,515,893</b>

#### Reconciliation to Carrying Amounts

<b>Detail</b>	<b>Note</b>	<b>2023 Actual \$</b>	<b>2022 Actual \$</b>
Opening Net Assets at 1 July		54,515,893	54,969,292
Changes in in Member Contributions		(8,671,588)	235,476
Profit / (Loss for the Period)		1,001,970	(688,875)
Other Comprehensive Income		(6,353)	0
<b>Closing Net Assets at 30 June</b>		<b>46,839,922</b>	<b>54,515,893</b>

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 21 - Investment in Associates (continued)

#### (c) Tamala Park Regional Council

Detail	Note	2023 Actual \$	2022 Actual \$
Carrying Amount at 1 July		4,542,758	4,580,541
Share of Associates Net Profit / (Loss) for the Period		0	0
Share of Other Comprehensive Income arising during the Period		83,201	(57,406)
Distribution of Equity by Associate		(1,855,928)	(833,334)
Contribution to Equity in Associate		1,133,295	852,957
Carrying Amount at 30 June - refer to Note 21(a)		<u>3,903,326</u>	<u>4,542,758</u>

#### Significant Accounting Policies

##### Investments in Associates

An associate is an entity over which the City has significant influence. That is, it has the power to participate in financial and operating policy decisions of the investee – but not control or joint control of those policies.

Investments in associates are accounted for using the equity method. The equity method of accounting is whereby the investment is initially recognised at cost and adjusted thereafter for the post acquisition change in the share of the net assets of the associate.

In addition, the City's share of the profit or loss of the associate is included in the City's profit or loss.

#### (d) Share of Associate's Net Profit / (Loss) for the Period

Detail	Note	2023 Actual \$	2022 Actual \$
Share of Investment in Mindarie Regional Council (refer to Note 21 (b))		423,405	(1,054,302)
Tamala Park Regional Council (refer to Note 21 (c))		83,201	(57,406)
Total		<u>506,606</u>	<u>(1,111,708)</u>

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 22 - Financial Risk Management

This note explains the City's exposure to financial risks and how these risks could affect the City's future financial performance.

Detail	Exposure Arising from Risk	Measurement	Management Approach Used
Market Risk - Interest Rates	Long term borrowings at variable rates	Sensitivity analysis	Use fixed interest rate borrowings
Credit Risk	Cash and cash equivalents, trade receivables, financial assets, and debt investments	Aging analysis Credit analysis	Diversification of bank deposits, credit limits. Investment policy
Liquidity Risk	Borrowings and other liabilities	Rolling cash flow forecasts	Availability of committed credit lines and borrowing facilities

The City does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by the finance department under policies approved by the council. The finance department identifies, evaluates, and manages financial risks in close co-operation with the operating divisions. Council have approved the overall risk management policy and provide policies on specific areas such as investment policy.

#### (a) Interest Rate Risk

##### Cash and Cash Equivalents

The City's main interest rate risk arises from cash and cash equivalents with variable interest rates, which exposes the City to cash flow interest rate risk. Short term overdraft facilities also have variable interest rates however these are repaid within 12 months, reducing the risk level to minimal.

Excess cash and cash equivalents are invested in fixed interest rate term deposits which do not expose the City to cash flow interest rate risk. Cash and cash equivalents required for working capital are held in variable interest rate accounts and non-interest bearing accounts. Carrying amounts of cash and cash equivalents at the 30 June and the weighted average interest rate across all cash and cash equivalents, term deposits, and Treasury bonds held disclosed as financial assets at amortised cost are reflected in the table below.



## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 22 - Financial Risk Management (continued)

Details	Weighted Average Interest Rate %	Carrying Amount \$	Fixed Interest Rate \$	Variable Interest Rate \$	Non-Interest Bearing \$
<b>30 June 2023</b>					
Cash and Cash Equivalents	2.90%	8,454,013	282,465	8,034,889	136,659
Financial Assets at Amortised Cost- Term Deposits	4.17%	183,500,000	183,500,000	0	0
<b>30 June 2022</b>					
Cash and Cash Equivalents	0.42%	27,372,229	5,000,000	22,249,000	123,229
Financial Assets at Amortised Cost - Term Deposits	0.57%	143,000,000	143,000,000	0	0

### Sensitivity

Profit or loss is sensitive to higher/lower interest income from cash and cash equivalents as a result of changes in interest rates

### Details

	Note	2023 \$	2022 \$
Impact of a 1% Movement in Interest (Holding all other variables constant)		80,349	222,490

### Borrowings

Borrowings are subject to interest rate risk - the risk that movements in interest rates could adversely affect funding costs. The City manages this risk by borrowing long term and fixing the interest rate to the situation considered the most advantageous at the time of negotiation. The City does not consider there to be any interest rate risk in relation to borrowings. Details of interest rates applicable to each borrowing may be found at Note 27(a).

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 22 - Financial Risk Management (continued)

#### (b) Credit Risk

##### Trade and Other Receivables

The City's major trade and other receivables comprise contractual non-statutory user fees and charges, grants, contributions, and reimbursements. The major risk associated with these receivables is credit risk – the risk that the debts may not be repaid. The City manages this risk by monitoring outstanding debt and employing debt recovery policies.

The level of outstanding receivables is reported to council monthly, and benchmarks are set and monitored for acceptable collection performance.

The City applies the AASB 9 simplified approach to measuring expected credit losses using a lifetime expected loss allowance for all trade and other receivables. To measure the expected credit losses, receivables from grants, contributions and reimbursements are separated from other trade receivables due to the difference in payment terms and security.

The expected loss rates are based on the payment profiles of trade and other receivables over a period of 36 months before 1 July 2022 or 1 July 2023 respectively and the corresponding historical losses experienced within this period. Historical credit loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors such as the ability of users to settle the receivables.

The loss allowance as at 30 June 2023 and 30 June 2022 was determined as follows for Trade and Other Receivables.

Details	Current Balance \$	More than 30 days overdue \$	More than 60 days overdue \$	More than 90 days overdue \$	Total Balance \$
<b>30 June 2023</b>					
Trade Receivables					
Expected Credit Loss	0.00%	0.00%	0.00%	74.42%	
Gross Carrying Amount	659,425	209,870	65,953	1,279,338	2,214,586
Loss Allowance	0	0	0	952,047	952,047

**Notes to and Forming Part of the Financial Report**  
for the year ended 30 June 2023

Note 22 - Financial Risk Management (continued)

(b) Credit Risk (continued)

Details	Current Balance \$	More than 30 days overdue \$	More than 60 days overdue \$	More than 90 days overdue \$	Total Balance \$
Other Receivables					
Expected Credit Loss	0.00%	0.00%	0.00%	79.45%	
Gross Carrying Amount	397,200	228,841	155,415	5,993,118	6,774,574
Loss Allowance	0	0	0	4,761,724	4,761,724
<b>30 June 2022</b>					
Trade Receivables					
Expected Credit Loss	0.00%	0.00%	0.00%	88.52%	
Gross Carrying Amount	2,707,853	337,751	33,853	1,082,615	4,162,072
Loss Allowance	0	0	0	958,295	958,295
Other Receivables					
Expected Credit Loss	0.00%	0.00%	0.00%	73.74%	
Gross Carrying Amount	406,520	224,222	125,488	6,326,305	7,082,535
Loss Allowance	0	0	0	4,664,846	4,664,846

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 22 - Financial Risk Management (continued)

#### (b) Credit Risk (continued)

The loss allowances for Trade, Other Receivables and Contract Assets as at 30 June reconciles to the Opening Loss Allowances as follows:

Details	Trade Receivables		Other Receivables		Contract Liabilities	
	2023 Actual \$	2022 Actual \$	2023 Actual \$	2022 Actual \$	2023 Actual \$	2022 Actual \$
Opening Loss Allowance 1 July	958,295	875,710	4,664,846	4,338,395	0	0
Increase in Loss Allowance recognised in Profit or Loss	0	108,202	865,788	1,152,873	0	0
Receivables written off during the year as uncollectible	(6,248)	(25,617)	(772,146)	(848,700)	0	0
Unused Amount Reversed	0	0	3,236	22,278	0	0
<b>Closing Loss Allowance at 30 June</b>	<b>952,047</b>	<b>958,295</b>	<b>4,761,724</b>	<b>4,664,846</b>	<b>0</b>	<b>0</b>

Trade, other receivables, and contract assets are written off where there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with the City, and a failure to make contractual payments for a period of greater than 120 days past due.

Impairment losses on rates and statutory receivables, trade, other receivables, and contract assets are presented as net impairment losses within other expenditure. Subsequent recoveries of amounts previously written off are credited against the same line item.

#### Contract Assets

The City's contract assets represent work completed, which have not been invoiced at year end. This is due to the City not having met all the performance obligations in the contract which give an unconditional right to receive consideration. The City applies the simplified approach to measure expected credit losses which uses a lifetime expected loss allowance for all contract assets. To measure the expected credit losses, contract assets have been grouped based on shared credit risk characteristics and the days past due. Contract assets have substantially the same risk characteristics as the trade receivables for the same types of contracts. The City has therefore concluded that the expected loss rates for trade receivables are a reasonable approximation of the loss rates for the contract assets.



## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 22 - Financial Risk Management (continued)

#### (c) Liquidity Risk

##### Payables and Borrowings

Payables and borrowings are both subject to liquidity risk - that is the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due. The City manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer. Payment terms can be extended, and overdraft facilities drawn upon if required and disclosed in Note 18(c).

The contractual undiscounted cash flows of the City's payables and borrowings are set out in the liquidity table below. Balances due within 12 months equal their carrying balances, as the impact of discounting is not significant.

Details	Due within 1 year \$	Due between 1 & 5 years \$	Due after 5 years \$	Total Contractual Cash Flows \$	Carrying Values \$
<b>2023</b>					
Trade and Other Payables	23,539,540	0	0	23,539,540	23,539,540
Borrowings	0	0	0	0	0
Contract Liabilities	61,941	1,425,000	0	1,486,941	1,486,941
Lease Liabilities	399,748	1,634,044	4,586,020	6,619,812	4,835,071
<b>Total</b>	<b>24,001,229</b>	<b>3,059,044</b>	<b>4,586,020</b>	<b>31,646,293</b>	<b>29,861,552</b>
<b>2022</b>					
Trade and Other Payables	20,808,590	0	0	20,808,590	20,808,590
Borrowings	705,433	0	0	705,433	705,433
Contract Liabilities	65,000	1,505,000	0	1,570,000	1,570,000
Lease Liabilities	326,704	997,601	4,095,664	5,419,969	3,575,413
<b>Total</b>	<b>21,905,727</b>	<b>2,502,601</b>	<b>4,095,664</b>	<b>28,503,992</b>	<b>26,659,436</b>

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 23 - Other Significant Accounting Policies

#### Goods & Services Tax

Revenues, expenses, and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows

#### Current and Non-Current Classification

The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the City's operational cycle. In the case of liabilities where the City does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the City's intentions to release for sale.

#### Rounding of Figures

All figures shown in this annual financial report, other than a rate in the dollar, are rounded to the nearest dollar. Amounts are presented in Australian Dollars.

#### Comparative Figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

When the City applies an accounting policy retrospectively, makes a retrospective restatement or reclassifies items in its financial statements that has a material effect on the statement of financial position, an additional (third) Statement of Financial Position as at the beginning of the preceding period in addition to the minimum comparative financial report is presented.

#### Budget Comparative Figures

Unless otherwise stated, the budget comparative figures shown in this annual financial report relate to the original budget estimate for the relevant item of disclosure.

#### Superannuation

The City contributes to a number of Superannuation Funds on behalf of employees. All funds to which the City currently contributes are defined contribution plans.

#### Fair Value of Assets and Liabilities

Fair value is the price that the City would receive to sell the asset or would have to pay to transfer a liability, in an orderly (unforced) transaction between independent, knowledgeable, and willing market participants at the measurement date.

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 23 - Other Significant Accounting Policies (continued)

#### Fair Value of Assets and Liabilities (continued)

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset or liability (i.e. the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

#### Interest Revenue

Interest revenue is calculated by applying the effective interest rate to the gross carrying amount of a financial asset measured at amortised cost except for financial assets that subsequently become credit impaired. For credit-impaired financial assets the effective interest rate is applied to the net carrying amount of the financial asset (after deduction of the loss allowance).

#### Fair Value Hierarchy

AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

##### **Level 1**

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

##### **Level 2**

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

##### **Level 3**

Measurements based on unobservable inputs for the asset or liability.

The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 23 - Other Significant Accounting Policies (continued)

#### Valuation Techniques

The City selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the City are consistent with one or more of the following valuation approaches:

#### **Market Approach**

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

**Income Approach** Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

#### **Cost Approach**

Valuation techniques that reflect the current replacement cost of the service capacity of an asset.

Each valuation technique requires inputs that reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks.

When selecting a valuation technique, the City gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs.

Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

#### Impairment of Assets

In accordance with Australian Accounting Standards the City's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. AASB 116) whereby any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.



## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 24 - Function and Activity (continued)

#### (a) Service Objectives and Descriptions

City operations as disclosed in this financial report encompass the following service orientated functions and activities.

#### Governance

Objective - To provide a decision-making process for the efficient allocation of limited resources.

Activities include managing the council meeting process, supporting Elected Members, civic receptions and functions, public relations, electoral and other issues relating to the task of assisting Elected Members.

#### General Purpose Funding

Objective - To collect revenues to allow for the provision of services.

Managing general rate revenue, penalties for late payment, ex gratia rates, rate administration fee, rate instalment fee, back rates, general purpose grants, untied road grants, interest on deferred rates, investment returns, discounts received, interest on long term borrowings.

#### Law, Order & Public Safety

Objective - To provide services to help ensure a safer and environmentally conscious community.

Activities include public security and surveillance, animal control, by-law control, civil emergency services, City rangers and neighbourhood watch.

#### Health

Objective - To provide an operational framework for environmental and community health.

Activities include preventive services including food control, health inspections, pest control, other health.

#### Education & Welfare

Objective - To provide services to disadvantaged persons, the elderly, children, and youth.

Activities may include community centre, aged and disabled, senior citizens' centres, other welfare, and education services.

#### Housing

Objective - To provide and maintain elderly or affordable housing to residents.

Activities may include maintaining, facilitating or administering affordable housing.

#### Community Amenities

Objective - To provide the services required by the community.

Activities may include rubbish collections, recycling, refuse site operations, litter control, public litter bins, abandoned vehicles, pollution control, town planning control, pedestrian malls and public realm areas, street seats, memorials, bus shelters, rest centres and public conveniences.

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 24 - Function and Activity (continued)

#### (a) Service Objectives and Descriptions

##### Recreation & Culture

Objective - To establish and efficiently manage infrastructure and resources to help the social wellbeing of the community.

Activities may include operating public halls, parks, sports grounds, community recreation programs, cycle ways, library, arts program, the Perth Town Hall, donations to cultural institutions, parades and festivals, Christmas decorations, event and corporate sponsorship, neighbourhood, state and precinct events.

##### Transport

Objective - To provide safe, effective and efficient transport services to the community.

Activities include maintaining roads, footpaths, rights of way, drainage, road verges, median strips, overpasses, underpasses, street lighting, street cleaning, street trees, as well as activities associated with traffic surveys, traffic management, depot operations plus the operation of the on-street and off-street commercial parking facilities.

##### Economic Services

Objective - To help promote the Perth as the capital city and to work with its business community to improve its economic wellbeing.

##### Other Property & Services

Objective - To monitor and control the City's overheads operating accounts.

Public works overheads, plant and vehicle operations, sundry property and other outlays that have not been assigned to one of the preceding programs.

#### (b) Income and Expenses

Detail	Note	2023 Actual \$	2022 Actual \$
<b>Income - excluding operating and capital grants, subsidies and contributions</b>			
Governance		1,077,283	542,558
General Purpose Funding		111,026,362	100,602,176
Law, Order & Public Safety		403,636	340,798
Health		677,258	707,883
Education & Welfare		794,716	1,768,107
Housing		0	0
Community Amenities		11,046,347	10,724,545
Recreation & Culture		1,185,027	577,817
Transport		76,014,910	72,054,522
Economic Services		5,314,787	4,215,453
Other Property & Services		411,672	2,452,171
<b>Total</b>		<b>207,951,998</b>	<b>193,986,030</b>

## Notes to and Forming Part of the Financial Report

for the year ended 30 June 2023

### Note 24 - Function and Activity (continued)

#### (b) Income and Expenses (continued)

Detail	Note	2023 Actual \$	2022 Actual \$
<b>Grants, subsidies and contributions</b>			
Governance		1,790,054	1,477,437
General Purpose Funding		0	0
Law, Order & Public Safety		0	41,705
Health		0	0
Education & Welfare		0	0
Housing		0	0
Community Amenities		52,095	16,585
Recreation & Culture		1,750,815	1,996,238
Transport		13,543,894	14,550,062
Economic Services		1,173,029	973,506
Other Property & Services		93,899	210,872
<b>Total</b>		<b>18,403,786</b>	<b>19,266,405</b>
<b>Total Income</b>		<b>226,355,784</b>	<b>213,252,435</b>
<b>Expenses</b>			
Governance		(14,082,979)	(14,518,415)
General Purpose Funding		(2,057,373)	(2,831,080)
Law, Order & Public Safety		(9,940,889)	(8,683,794)
Health		(2,728,376)	(2,527,083)
Education & Welfare		(2,779,951)	(3,659,247)
Housing		0	0
Community Amenities		(25,515,113)	(25,023,249)
Recreation & Culture		(32,693,841)	(26,172,345)
Transport		(81,496,709)	(81,036,020)
Economic Services		(27,196,957)	(22,892,144)
Other Property & Services		(4,475,011)	(4,271,586)
<b>Total Expenses</b>		<b>(202,967,199)</b>	<b>(191,614,963)</b>
<b>Net Result for the Period</b>		<b>23,388,585</b>	<b>21,637,472</b>

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 24 - Function and Activity (continued)

#### (c) Total Assets

<b>Detail</b>	<b>Note</b>	<b>2023 Actual \$</b>	<b>2022 Actual \$</b>
Governance		204,778,908	197,413,016
General Purpose Funding		7,051,822	3,382,012
Law, Order & Public Safety		8,433,088	6,783,805
Health		129,519	148,904
Education & Welfare		4,772,356	5,335,805
Housing		0	0
Community Amenities		37,535,022	40,251,315
Recreation & Culture		280,857,961	201,443,434
Transport		943,366,260	779,381,364
Economic Services		5,188,541	5,656,071
Other Property & Services		76,321,171	61,795,037
<b>Total Assets</b>		<b>1,568,434,648</b>	<b>1,301,590,763</b>



## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 25 - Rating Information

#### (a) General Rates

Rate Type	Rate in \$	Number of Properties	2022/23		2022/23 Actual Rate Revenue	2022/23 Actual Re-assessed Rates	2022/23 Actual Total Rate Revenue	2022/23 Budget Rate Revenue	2022/23 Budget Interim Revenue	2022/23 Budget Total Rate Revenue	2021/22 Actual Total Rate Revenue
			Actual Rateable Value	Actual Rate Revenue							
Commercial	0.0651092	687	108,108,949	7,038,773	(19,638)	7,019,135	6,988,998	0	6,988,998	6,942,886	
Hotel	0.0644420	732	113,226,580	7,296,550	15,819	7,312,369	7,296,321	0	7,296,321	7,264,315	
Retail	0.0651165	505	128,239,518	8,350,509	114,699	8,465,208	8,340,893	0	8,340,893	8,310,516	
Office	0.0550450	2,159	978,073,596	53,838,059	1,554,712	55,392,771	53,864,796	0	53,864,796	53,287,847	
Residential	0.1000000	14,565	309,064,725	20,134,022	9,792	20,143,814	20,133,682	122,760	20,256,442	19,955,596	
Vacant		64	14,213,600	1,421,360	(98,330)	1,323,030	1,417,360	0	1,417,360	976,654	
<b>Total - General Rates</b>		<b>18,712</b>	<b>1,650,926,968</b>	<b>98,079,273</b>	<b>1,577,054</b>	<b>99,656,327</b>	<b>98,042,050</b>	<b>122,760</b>	<b>98,164,810</b>	<b>96,737,814</b>	
<b>Minimum Payment</b>	<b>\$</b>										
Commercial	800	37	193,156	29,600	0	29,600	29,600	0	29,600	31,200	
Hotel	765	615	4,852,754	470,475	0	470,475	470,475	0	470,475	461,250	
Retail	750	19	156,909	14,250	0	14,250	14,250	0	14,250	14,250	
Office	800	214	2,444,195	171,200	0	171,200	171,200	0	171,200	172,800	
Residential	765	1,165	11,623,744	891,230	0	891,230	891,225	0	891,225	842,250	
Vacant	1,000	12	10,805	12,000	0	12,000	12,000	0	12,000	8,800	
<b>Total - Minimum Payment</b>		<b>2,062</b>	<b>19,281,563</b>	<b>1,588,755</b>	<b>0</b>	<b>1,588,755</b>	<b>1,588,750</b>	<b>0</b>	<b>1,588,750</b>	<b>1,530,550</b>	
<b>Total General and Minimum Rates</b>		<b>20,774</b>	<b>1,670,208,531</b>	<b>99,668,027</b>	<b>1,577,054</b>	<b>101,245,081</b>	<b>99,630,800</b>	<b>122,760</b>	<b>99,753,560</b>	<b>98,268,364</b>	

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 25 - Rating Information

#### (a) General Rates (continued)

Rate Type	Number of Properties	2022/23		2022/23		2022/23		2022/23		2022/23		2021/22	
		Actual Rateable Value	Actual Rate Revenue	Actual Reassessed Rates	Actual Total Rate Revenue	Budget Rate Revenue	Budget Interim Revenue	Budget Total Rate Revenue	Actual Total Rate Revenue				
Total General and Minimum Rates (Carried Down)	20,774	1,670,208,531	99,668,027	1,577,054	101,245,081	99,630,800	122,760	99,753,560	98,268,364				
Ex Gratia Rates	0	0	0	0	0	0	0	0	11,854				
Total Amount Raised from Rates	20,774	1,670,208,531	99,668,027	1,577,054	101,245,081	99,630,800	122,760	99,753,560	98,268,364				
Less Concessions					(364,566)			(352,293)	(420,158)				
Total Rates					100,880,516			99,401,267	97,860,060				
Rates Instalment Interest					415,244			396,000	381,581				
Rates Overdue Interest					219,897			200,000	228,336				

Gross Rental Value (GRV) is used as the basis of valuation for all properties.

The rate revenue was recognised from the rate record as soon as practicable after the City resolved to impose rates in the financial year as well as when the rate record was amended to ensure the information in the record was current and correct.

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 26 - Determination of Surplus or Deficit

#### (a) Non-Cash Amounts excluded from Operating Activities

The following non-cash revenue or expenditure has been excluded from amounts attributable to operating activities within the Statement of Financial Activity in accordance with Financial Management Regulation 32.

<b>Adjustments to Operating Activities</b>	<b>Note</b>	<b>30 June 23 Actual Carried Forward</b>	<b>30 June 23 Budget Carried Forward</b>	<b>1 July 22 Actual Brought Forward</b>
Less Profit on Asset Disposals		\$ (205,032)	\$ (384,293)	\$ (481,737)
Less Fair Value Adjustments to Financial Assets at Fair Value through Profit and Loss	4 (b)	(452,440)	0	1,022,744
Less Share of Net Profit of Associates accounted for using Equity Method		(506,606)	0	1,111,708
Add Loss on Disposal of Assets		6,419,954	1,996,630	3,726,387
Add Depreciation	10 (a)	38,707,023	37,493,726	38,600,231
Add Non-Capitalised WIP Expensed		602,140	0	896,657
<b>Non-Cash Movement in Non-Current Assets and Liabilities:</b>				
Financial Assets at Amortised Cost	4 (b)	(37,396)	0	(86,551)
Investment Property	12	436,764	0	145,873
Non-Current Assets Non-Cash Adjustment		0	0	(14,824)
Movement in Pensioner Deferred Rates		(18,020)	0	(6,077)
Assets Held for Sale	7	0	0	0
Movement in Employee Benefit Provisions		155,557	0	(191,099)
Contract Liabilities		(80,000)	0	(528,243)
<b>Non-Cash Amounts excluded from Operating Activities</b>		<b>45,021,944</b>	<b>39,106,063</b>	<b>44,195,069</b>

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 26 - Determination of Surplus or Deficit

#### (b) Surplus or Deficit after imposition of General Rates

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with Financial Management Regulation 32 to agree to the surplus / (deficit) after imposition of general rates.

<b>Adjustments to Net Current Assets</b>	<b>Note</b>	<b>30 June 23 Actual Carried Forward</b>	<b>30 June 23 Budget Carried Forward</b>	<b>1 July 22 Actual Brought Forward</b>
Less Reserve Accounts	28	(143,107,785)	(113,972,415)	(128,997,384)
<b>Less Current Assets not expected to be received at the end of the year:</b>				
Land Held for Sale	6	(1,143,517)	0	(965,788)
<b>Add Current Liabilities not expected to be cleared by the end of the year:</b>				
Current Portion of Borrowings	15	0	0	705,433
Current Portion of Lease Liabilities	11(b)	284,605	140,223	217,827
<b>Total Adjustments to Net Current Assets</b>		<b>(143,966,698)</b>	<b>(113,832,192)</b>	<b>(129,039,912)</b>
<b>Net Current Assets used in the Statement of Financial Activity</b>				
Total Current Assets		210,211,062	153,527,403	185,356,513
Less Total Current Liabilities		(35,224,967)	(36,389,860)	(34,110,147)
Less Total adjustments to Net Current Assets		(143,966,698)	(113,832,192)	(129,039,912)
<b>Surplus / (Deficit) after imposition of General Rates</b>		<b>31,019,397</b>	<b>3,305,351</b>	<b>22,176,454</b>



## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 27 - Borrowings and Lease Liabilities

#### (a) Borrowings

Purposes	Note	Principal at 1 July 21	New Loans 2021/22	Principal Repayments	Principal at 30 June 22	New Loans 2022/23	Principal Repayments	Principal at 30 June 23
Civic Library		\$ 953,774	\$ 0	(953,774)	0	\$ 0	0	\$ 0
Civic Library		3,464,290	0	(2,758,857)	705,433	0	(705,433)	0
Goderich St Car Park		127,871	0	(127,871)	0	0	0	0
<b>Total Borrowing Finance Cost</b>		<b>4,545,935</b>	<b>0</b>	<b>(3,840,502)</b>	<b>705,433</b>	<b>0</b>	<b>(705,433)</b>	<b>0</b>

Purpose	Note	Loan Number	Institution	Interest Rate	Date of Final Payment	Actual for 2023	Budget for 2023
Civic Library		165	WATC *	4.02%		\$ 0	\$ 0
Civic Library		167	WATC *	3.63%	25/07/2022	(3,589)	(3,482)
Goderich St Car Park		166	WATC *	4.02%		0	0
<b>Total Finance Cost</b>						<b>(3,589)</b>	<b>(3,482)</b>

\*WATC - WA Treasury Corporation

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 27 - Borrowings and Lease Liabilities (continued)

#### (b) Lease Liabilities

Purposes	Note	Principal at 1 July 21	New Leases 2021/22	Principal Repayments	Principal at 30 June 22	New Loans 2022/23	Principal Repayments	Principal at 30 June 23
AMP Access Ramp		\$ 120,256	\$ 0	(911)	119,344	0	(942)	118,402
Allendale - Trinity Underpass		507,748	0	(10,454)	497,294	0	(10,809)	486,485
City Arcade - Trinity Underpass		2,553,306	0	(52,568)	2,500,738	0	(54,355)	2,446,383
Osborne Park Warehouse		0	605,795	(147,758)	458,037	932,704	(145,845)	1,244,896
25 Riverside Drive - Cafe		0	0	(0)	0	590,870	(51,966)	538,904
<b>Total Lease Liabilities</b>	<b>11 (b)</b>	<b>3,181,310</b>	<b>605,795</b>	<b>(211,691)</b>	<b>3,575,413</b>	<b>1,523,574</b>	<b>(263,917)</b>	<b>4,835,070</b>
<b>Lease Finance Costs</b>								
Purpose	Note	Lease Term	Institution	Interest Rate	Date of Final Payment	Actual for 2022/23	Budget for 2022/23	Actual for 2022/23
AMP Access Ramp		52 years	Crown	3.40%	23/05/2072	\$ (4,058)	\$ (4,089)	(4,089)
Allendale – Trinity Underpass		31 years	Crown	3.40%	2/09/2050	(16,908)	(17,263)	(17,263)
City Arcade – Trinity Underpass		31 years	Crown	3.40%	2/09/2050	(85,025)	(84,639)	(86,812)
Osborne Park Warehouse		9 years	FESSB	0.63%	14/06/2030	(9,478)	(2,829)	(3,817)
25 Riverside Drive - Cafe		11 years	Crown	0.66%	30/06/2033	(3,900)	0	0
<b>Total Lease Finance Costs</b>						<b>(119,369)</b>	<b>(108,820)</b>	<b>(111,981)</b>

## Notes to and Forming Part of the Financial Report

### for the year ended 30 June 2023

#### Note 28 - Reserve Funds

##### (a) Reserve Fund Movements

Detail	Note	2023 Actual \$	2023 Budget \$	2022 Actual \$
<b>Enterprise &amp; Initiative Reserve</b>				
Balance at 1 July		13,955,678	13,955,678	8,887,121
Transfer to Reserve		443,096	167,799	5,068,557
Transfer from Reserve		(500,000)	(500,000)	0
<b>Balance at 30 June</b>		<b>13,898,774</b>	<b>13,623,477</b>	<b>13,955,678</b>
<b>Technology Upgrade Reserve</b>				
Balance at 1 July		3,795,267	3,795,267	2,778,282
Transfer to Reserve		4,245,518	4,060,037	1,016,985
Transfer from Reserve		0	0	0
<b>Balance at 30 June</b>		<b>8,040,785</b>	<b>7,855,304</b>	<b>3,795,267</b>
<b>Strategic Property Reserve</b>				
Balance at 1 July		7,031,698	7,031,698	3,002,266
Transfer to Reserve		223,122	81,278	4,029,432
Transfer from Reserve		(500,000)	(500,000)	0
<b>Balance at 30 June</b>		<b>6,754,820</b>	<b>6,612,976</b>	<b>7,031,698</b>
<b>Sustainable and Resilient City Reserve</b>				
Balance at 1 July		0	0	0
Transfer to Reserve		2,028,985	0	0
Transfer from Reserve		0	0	0
<b>Balance at 30 June</b>		<b>2,028,985</b>	<b>0</b>	<b>0</b>
<b>Community Infrastructure Reserve</b>				
Balance at 1 July		0	0	0
Transfer to Reserve		3,043,478	0	0
Transfer from Reserve		0	0	0
<b>Balance at 30 June</b>		<b>3,043,478</b>	<b>0</b>	<b>0</b>

## Notes to and Forming Part of the Financial Report

for the year ended 30 June 2023

### Note 28 - Reserve Funds (continued)

#### (a) Reserve Fund Movements

Detail	Note	2023 Actual \$	2023 Budget \$	2022 Actual \$
<b>Asset Enhancement Reserve</b>				
Balance at 1 July		27,831,218	27,831,218	22,696,791
Transfer to Reserve		4,713,576	129,057	5,134,427
Transfer from Reserve		0	(12,500,000)	0
<b>Balance at 30 June</b>		<b>32,544,794</b>	<b>15,460,275</b>	<b>27,831,218</b>
<b>Major Infrastructure Reserve</b>				
Balance at 1 July		25,390,549	25,390,549	16,471,746
Transfer to Reserve		1,833,571	1,329,302	21,118,803
Transfer from Reserve		(530,000)	0	(12,200,000)
<b>Balance at 30 June</b>		<b>26,694,120</b>	<b>26,719,851</b>	<b>25,390,549</b>
<b>Provisional Capital Program Reserve</b>				
Balance at 1 July		1,213,901	1,213,901	1,207,113
Transfer to Reserve		2,085,493	2,040,089	6,788
Transfer from Reserve		0	0	0
<b>Balance at 30 June</b>		<b>3,299,394</b>	<b>3,253,990</b>	<b>1,213,901</b>
<b>Council House Refurbishment Reserve</b>				
Balance at 1 July		2,757,636	2,757,636	1,246,269
Transfer to Reserve		1,615,239	1,553,078	1,511,367
Transfer from Reserve		0	0	0
<b>Balance at 30 June</b>		<b>4,372,875</b>	<b>4,310,714</b>	<b>2,757,636</b>
<b>Parking Levy Reserve</b>				
Balance at 1 July		12,556,888	12,556,888	22,474,006
Transfer to Reserve		9,670,122	9,557,923	82,882
Transfer from Reserve		(16,594,425)	(17,467,898)	(10,000,000)
<b>Balance at 30 June</b>		<b>5,632,585</b>	<b>4,646,913</b>	<b>12,556,888</b>



## Notes to and Forming Part of the Financial Report

### for the year ended 30 June 2023

#### Note 28 - Reserve Funds (continued)

##### (a) Reserve Fund Movements

Detail	Note	2023 Actual \$	2023 Budget \$	2022 Actual \$
<b>Parking Facilities Development Reserve</b>				
Balance at 1 July		9,870,188	9,870,188	8,819,243
Transfer to Reserve		318,434	135,858	1,050,945
Transfer from Reserve		0	0	0
<b>Balance at 30 June</b>		<b>10,188,622</b>	<b>10,006,046</b>	<b>9,870,188</b>
<b>Refuse Disposal and Treatment Reserve</b>				
Balance at 1 July		3,644,909	3,644,909	7,226,839
Transfer to Reserve		626,350	45,740	3,894,770
Transfer from Reserve		0	0	(7,476,700)
<b>Balance at 30 June</b>		<b>4,271,259</b>	<b>3,690,649</b>	<b>3,644,909</b>
<b>Heritage Incentive Reserve</b>				
Balance at 1 July		582,652	582,652	712,096
Transfer to Reserve		2,060,314	2,032,288	3,670
Transfer from Reserve		0	0	(133,114)
<b>Balance at 30 June</b>		<b>2,642,966</b>	<b>2,614,940</b>	<b>582,652</b>
<b>Employee Entitlements Reserve</b>				
Balance at 1 July		4,551,467	4,551,467	2,031,845
Transfer to Reserve		400,464	336,164	2,519,622
Transfer from Reserve		0	0	0
<b>Balance at 30 June</b>		<b>4,951,931</b>	<b>4,887,631</b>	<b>4,551,467</b>
<b>Neighbourhood Initiatives Reserve</b>				
Balance at 1 July		2,908,353	2,908,353	0
Transfer to Reserve		93,830	36,250	3,008,353
Transfer from Reserve		0	0	(100,000)
<b>Balance at 30 June</b>		<b>3,002,183</b>	<b>2,944,603</b>	<b>2,908,353</b>

## Notes to and Forming Part of the Financial Report

### for the year ended 30 June 2023

#### Note 28 - Reserve Funds (continued)

##### (a) Reserve Fund Movements

Detail	Note	2023 Actual \$	2023 Budget \$	2022 Actual \$
<b>Sponsorship Reserve</b>				
Balance at 1 July		2,907,275	2,907,275	0
Transfer to Reserve		5,097,247	6,433,740	2,907,275
Transfer from Reserve		(4,933,033)	(6,400,000)	0
<b>Balance at 30 June</b>		<b>3,071,489</b>	<b>2,941,015</b>	<b>2,907,275</b>
<b>Major Events Activation Reserve</b>				
Balance at 1 July		1,000,734	1,000,734	0
Transfer to Reserve		1,190,457	1,000,000	1,000,734
Transfer from Reserve		(94,500)	0	0
<b>Balance at 30 June</b>		<b>2,096,691</b>	<b>2,000,734</b>	<b>1,000,734</b>
<b>Concert Hall Reserve</b>				
Balance at 1 July		6,875,403	6,875,403	6,836,970
Transfer to Reserve		123,923	0	38,433
Transfer from Reserve		(2,875,403)	(6,875,403)	0
<b>Balance at 30 June</b>		<b>4,123,923</b>	<b>0</b>	<b>6,875,403</b>
<b>David Jones Bridge Reserve</b>				
Balance at 1 July		402,604	402,604	400,355
Transfer to Reserve		12,989	5,033	2,249
Transfer from Reserve		0	0	0
<b>Balance at 30 June</b>		<b>415,593</b>	<b>407,637</b>	<b>402,604</b>
<b>Art Acquisition Reserve</b>				
Balance at 1 July		354,365	354,365	352,384
Transfer to Reserve		11,433	4,430	1,981
Transfer from Reserve		0	0	0
<b>Balance at 30 June</b>		<b>365,798</b>	<b>358,795</b>	<b>354,365</b>

## Notes to and Forming Part of the Financial Report

for the year ended 30 June 2023

### Note 28 - Reserve Funds (continued)

#### (a) Reserve Fund Movements

Detail	Note	2023 Actual \$	2023 Budget \$	2022 Actual \$
<b>Organisational Reform Reserve</b>				
Balance at 1 July		664,889	664,889	661,172
Transfer to Reserve		21,451	8,361	3,717
Transfer from Reserve		0	0	0
<b>Balance at 30 June</b>		<b>686,340</b>	<b>673,250</b>	<b>664,889</b>
<b>Public Art Reserve</b>				
Balance at 1 July		8,148	8,148	8,102
Transfer to Reserve		256,293	253,234	46
Transfer from Reserve		0	0	0
<b>Balance at 30 June</b>		<b>264,441</b>	<b>261,382</b>	<b>8,148</b>
<b>Bonus Plot Ratio Reserve</b>				
Balance at 1 July		693,562	693,562	689,687
Transfer to Reserve		22,376	8,670	3,875
Transfer from Reserve		0	0	0
<b>Balance at 30 June</b>		<b>715,938</b>	<b>702,232</b>	<b>693,562</b>
<b>Covid 19 Economic Rebound Reserve</b>				
Balance at 1 July		0	0	0
Transfer to Reserve		0	0	0
Transfer from Reserve		0	0	0
<b>Balance at 30 June</b>		<b>0</b>	<b>0</b>	<b>0</b>
<b>Summary - All Reserves</b>				
Balance at 1 July		128,997,384	128,997,384	106,502,287
Transfer to Reserve		40,137,761	29,218,331	52,404,911
Transfer from Reserve		(26,027,361)	(44,243,301)	(29,909,814)
<b>Balance at 30 June</b>		<b>143,107,784</b>	<b>113,972,414</b>	<b>128,997,384</b>

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 28 - Reserve Funds (continued)

#### (b) Purpose of Reserve Fund

Cash -backed reserves have been created in accordance with Section 6.11 of the Local Government Act (1995) and previous Council resolutions establishing reserves. The purposes for which cash backed reserves are set aside are described below.

#### Enterprise & Initiative Reserve

This reserve was established to fund future strategic projects or initiatives that introduce or improve efficiencies and effectiveness in the City's operations.

#### Technology Upgrade Reserve

This reserve was established to provide funding to enhance the City's core technology systems to facilitate service-based resource allocation models and more transparent reporting of financial performance. The reserve may also be used to fund strategic acquisitions of non-financial technology systems.

#### Strategic Property Reserve

The purpose of this reserve is to support the funding of strategic land or commercial building acquisitions that may be used to generate future lease rental income streams to subsidise the City's rates and parking revenue streams, or to meet the City's operational storage needs.

#### Sustainable & Resilient City Reserve

This reserve was established to support initiatives that enhance the City's energy resilience, drive residential population growth, or build the night-time economy with the intention of strengthening and diversifying ongoing revenue streams.

#### Community Infrastructure Reserve

This reserve was established to provide funding to support community infrastructure capital initiatives arising from the Social Needs Analysis 2022.

#### Asset Enhancement Reserve

The purpose of this reserve is to provide funds for the enhancement, replacement, refurbishment of the City's assets and the acquisition new assets or capital works. This reserve may also be applied to fund projects that may not necessarily be controlled by the City, but which may be carried out for the ultimate benefit of the City.

#### Major Infrastructure Reserve

This reserve is established to provide funding flexibility to allow the accelerated delivery of large multi-year infrastructure projects where delivery synergies and cost savings can be gained through aggregation of project stages.



## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 28 - Reserve Funds (continued)

#### (b) Purpose of Reserve Fund

##### Provisional Capital Program Reserve

This reserve is used to match delivery capacity with the proposed Capital Program.

##### Council House Refurbishment Reserve

This reserve was established to fund future refurbishment of Council House to optimise the use of the available floor space and encourage more effective and efficient working arrangements.

##### Parking Levy Reserve

This reserve was established to set aside funds to meet payment of the State Government's Parking Levy which is paid in advance each year.

##### Parking Facilities Development Reserve

This reserve was established to enable parking facilities within the City to be developed and to fund the acquisition of parking management equipment.

##### Refuse Disposal & Treatment Reserve

The purpose of this reserve is to allow for the development, construction and purchase of facilities and plant for the treatment, transportation, and disposal of non-industrial refuse.

##### Heritage Incentive Reserve

This reserve was established to fund heritage incentives to support the enhancement of properties on the City of Perth's heritage register.

##### Employee Entitlements Reserve

This reserve was established to partially fund anticipated statutory liabilities for employee entitlements.

##### Neighbourhood Initiatives Reserve

This reserve was established to support Neighbourhood Place Plans through providing funding to support minor discretionary projects initiated by the six city neighbourhoods.

##### Sponsorship Reserve

This reserve is used to manage the cashflow implications of sponsorships spanning multiple financial years.

##### Major Events Activations Reserve

This reserve was established to allow the City to leverage activations associated with third party run major national or international sporting events. The reserve may also be used to allow the City to partner with state government agencies delivering events with significant state funding support.

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 28 - Reserve Funds (continued)

#### (b) Purpose of Reserve Fund

The City actively curates its cash-backed reserves and has identified the six reserves detailed below as being inactive and no longer required by the City. Accordingly, the minimal residual balances in those reserves will be returned to the municipal fund through the budget process and the reserves formally closed. A seventh cash backed reserve, (Perth Concert Hall Reserve) will also be closed as soon as the City's \$4.0M contribution towards the redevelopment of the concert hall is called upon.

The affected cash-backed reserves are as follows:

#### Concert Hall Reserve

This reserve holds the City's \$4M capital contribution towards the redevelopment of the Perth Concert Hall. The reserve is to be closed as soon as the contribution is paid to the state government.

#### David Jones Bridge Reserve

This reserve was established to fund major repairs, renovations, or replacement of the pedestrian bridge over Murray Street Mall between David Jones and Forrest Chase. This reserve has been inactive for more than 5 years and will be closed in the 2023/24 Annual Budget process.

#### Art Acquisition Reserve

This reserve was established to fund future additions to the art collection of the City. This reserve has been inactive for more than 5 years and will be closed in the 2023/24 Annual Budget process.

#### Organisational Reform Reserve

This reserve was established to fund the anticipated costs of the City of Perth Inquiry and to provide funding towards corporate recovery, organisational development, and capacity building. The purpose for which this reserve was created is no longer relevant and the reserve will be closed in the 2023/24 Annual Budget process.

#### Public Art Reserve

This reserve was established to provide financial capacity to support the commission of new and enduring public art identified in the City's Public Art Strategy and to fund associated renewal costs. The reserve was not actively used as public art commissions are now funded as a component of major capital project budgets. It will be closed in the 2023/24 Annual Budget process.

#### Bonus Plot Ratio Reserve

This reserve was established to hold contributions in respect of bonus plot ratio entitlements, pending expenditure on streetscape enhancements or public art. The balance of the reserve will be consolidated into the Community Infrastructure Reserve (which has a similar purpose) during the 2023/24 annual budget process.

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 28 - Reserve Funds (continued)

#### (b) Purpose of Reserve Fund

##### Covid 19 Economic Rebound Reserve

This reserve was established to quarantine funding for the initiatives associated with the City's Covid 19 Economic Rebound Strategy. Its purpose has been concluded and the reserve is inactive and will be closed through the 2023/24 budget process.

#### (c) Funding & Use of Reserve Funds

All reserves are supported by cash and cash equivalents and financial assets at amortised cost and are restricted within equity as Reserve Funds.

The requirement for each Reserve Fund and associated target values are reviewed and recommended to Council to be adjusted as appropriate each year during the Long-Term Financial Plan and Annual Budget cycle by the Chief Financial Officer. The required transfers to / from Reserves are managed in line with the objective of attaining the target values set within the Long-Term Financial Plan (LTFP). Consideration of the potential transfers will be undertaken in the context of current economic conditions, Council's strategic priorities and projected budget position at year end.

### Note 29 - Trust Funds

Funds held at balance date which are required to be held in trust and which are not included in the financial statements are as follows:

Detail	1 July 2022	Amounts Received	Amounts Paid	30 June 2023
		\$	\$	\$
Trust Funds	276,147	8,119	0	284,266
<b>Total</b>	<b>276,147</b>	<b>8,119</b>	<b>0</b>	<b>284,266</b>

### Note 30 - Contingent Liabilities

#### (a) City of Perth Superannuation Plan (CPSP) Defined Benefit Members

The plan has a number of different participating employers contributing to the defined benefit of the plan. There is no segregation of the assets applicable to each employer on a day to day basis and the individual employer may not be able to accurately identify its share of the underlying financial position of the multi-employer plan with sufficient reliability for accounting purposes. The plan is therefore accounted for as a defined contribution plan.

In the event that the plan has a deficiency of assets to meet all benefits due, all participating employers are liable to contribute to the plan to fund any shortfall.

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 30 - Contingent Liabilities (continued)

#### (b) Mindarie Regional Council Contaminated Sites

The most recent 2021 Mandatory Auditor's Report (MAR) report recommended that further works were required to close out the following:

- The adequacy of the landfill gas monitoring network including confirmation of screening intervals.
- Assessment of the potential for off-site migration of landfill gas particularly with relation to preferential pathways.
- Ongoing assessment of landfill gas and groundwater as part of an ongoing site management plan to inform long term trends and to inform the need or otherwise for mitigation measures.
- The MAR noted further long-term assessment of Perfluoroalkyl and Polyfluoroalkyl Substances (PFAS) (in addition to other Contaminant of Potential Concern (COPCs) in groundwater including arsenic, nickel, ammonia, benzene, and pathogens) would be appropriate.

The October 2023 MAR reports on those further investigations completed and provides an update on the conditions of the source site and affected site. The MRC MAR report is required by the Department of Water and Environmental Regulation (DWER) in respect of the Tamala Park Waste Management Facility site.

The purpose of the 2023 MAR audit was to:

- Confirm that investigations undertaken adequately characterized the contamination status of the site.
- Confirm whether potentially significant risks to human health, the environment or environmental values exist on-site or off-site.
- Confirm the suitability of the site for the current and proposed land uses.
- Recommend a site classification under the Contaminated Sites Act 2003 .

The MAR auditor has determined, based on the analysis contained in the assessed reports, that:

- The Source Site remains suitable for ongoing use as a Class II landfill, subject to implementation of a site management plan to prevent exposure to landfill gas, soil, and groundwater contamination.
- The Affected Site remains suitable for current use as a development "buffer zone". The site is situated to the north of the MRC landfill.

The MAR report summary of findings for the Source and Affected sites are listed below:

#### Source Site:

- Soil - No soil investigations were completed in 2021 and 2023
- Groundwater - Groundwater results indicate impact to aquifer immediately below the landfill. Elevated levels of contaminants were above the relevant drinking water guidelines, some also exceeded the criteria for non-potable water use. No contaminants of potential concern (COPCs) were detected in samples collected from the onsite abstraction bore above the non-potable criteria.
- Landfill Gas - The site is considered capable of generating a significant quantity of landfill gases and vapours. Methane was detected at elevated levels in boreholes outside the waste mass and along the northern wall of the landfill. The extraction system appears to be effectively mitigating methane with negligible detections outside of the extraction well network. There are indications of fugitive emissions through damages areas of the cap which would require repair and maintenance.

## Notes to and Forming Part of the Financial Report for the year ended 30 June 2023

### Note 30 - Contingent Liabilities (continued)

#### (b) Mindarie Regional Council Contaminated Sites

##### Affected Site:

- Groundwater results indicate some contaminants above the relevant drinking water guidelines but were below criteria for non-potable water uses. Certain COPCs detected above drinking water criteria were considered to be a reflection of natural site conditions.
- No methane has been recorded in recent events at monitoring wells outside the site boundary.

##### Site Management Plan (SMP)

A SMP was developed and received by the MRC in May 2020 and updated in May 2022. The SMP was required to provide a management plan for the site to ensure that potential hazards associated with soil, landfill gas, and groundwater contaminants are appropriately managed for the site's continued use as a landfill facility and leachate management. There are no results associated with this SMP, it is an ongoing document that continues to evolve to address the comprehensive management of landfill gas and groundwater in light of the most recent information obtained from periodic tests results.

The October 2023 MAR report concludes that:

- The auditor is satisfied that the information contained in the reviewed reports, considered as a whole, is sufficient to inform the current site and surrounding site condition and restrictions that may be applicable.
- Expectations of concerted effort to improve future reporting and reports to comply with relevant standards and guidelines.
- The assessments were sufficient to define the potential extents and types of contaminated media with an appropriate level of confidence.
- Investigation methodologies were sufficient to assess and manage risk.
- Ongoing assessment of landfill gas and groundwater as part of an ongoing Site Management Plan should be undertaken to inform long term trends and to inform the need or otherwise for mitigation measures.

Based on the above, MRC has no new information indicating that an additional landfill rehabilitation provision is required to address any specific remediation requirements, nor does the October 2023 MAR report recommend such action.



# Independent Auditor's Report

for the year ended 30 June 2023



## Auditor General

### INDEPENDENT AUDITOR'S REPORT 2023 City of Perth

To the Council of the City of Perth

#### Opinion

I have audited the financial report of the City of Perth (City) which comprises:

- the Statement of Financial Position as at 30 June 2023, and the Statement of Comprehensive Income, Statement of Changes in Equity, Statement of Cash Flows and Statement of Financial Activity for the year then ended
- Notes comprising a summary of significant accounting policies and other explanatory information.

In my opinion, the financial report is:

- based on proper accounts and records
- presents fairly, in all material respects, the results of the operations of the City for the year ended 30 June 2023 and its financial position at the end of that period
- in accordance with the *Local Government Act 1995* (the Act) and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards.

#### Basis for opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial report section below.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

#### Other information

The Chief Executive Officer (CEO) is responsible for the preparation and the Council for overseeing the other information. The other information is the information in the entity's annual report for the year ended 30 June 2023, but not the financial report and my auditor's report.

My opinion on the financial report does not cover the other information and accordingly, I do not express any form of assurance conclusion thereon.

In connection with my audit of the financial report, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report, or my knowledge obtained in the audit or otherwise appears to be materially misstated.

## Independent Auditor's Report for the year ended 30 June 2023

If, based on the work I have performed, I conclude that there is a material misstatement of this other information, I am required to report that fact I did not receive the other information prior to the date of this auditor's report. When I do receive it, I will read it and if I conclude that there is a material misstatement in this information, I am required to communicate the matter to the CEO and Council and request them to correct the misstated information. If the misstated information is not corrected, I may need to retract this auditor's report and re-issue an amended report.

### Responsibilities of the Chief Executive Officer and Council for the financial report

The Chief Executive Officer (CEO) of the City is responsible for:

- keeping proper accounts and records
- preparation and fair presentation of the financial report in accordance with the requirements of the Act and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards
- managing internal control as required by the CEO to ensure the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the CEO is responsible for:

- assessing the City's ability to continue as a going concern
- disclosing, as applicable, matters related to going concern
- using the going concern basis of accounting unless the State Government has made decisions affecting the continued existence of the City.

The Council is responsible for overseeing the City's financial reporting process.

### Auditor's responsibilities for the audit of the financial report

As required by the *Auditor General Act 2006*, my responsibility is to express an opinion on the financial report. The objectives of my audit are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control.

A further description of my responsibilities for the audit of the financial report is located on the Auditing and Assurance Standards Board website. This description forms part of my auditor's report and can be found at [https://www.auasb.gov.au/auditors\\_responsibilities/ar4.pdf](https://www.auasb.gov.au/auditors_responsibilities/ar4.pdf).

### My independence and quality management relating to the report on the financial report

I have complied with the independence requirements of the *Auditor General Act 2006* and the relevant ethical requirements relating to assurance engagements. In accordance with ASQM 1 *Quality Management for Firms that Perform Audits or Reviews of Financial Reports and Other Financial Information, or Other Assurance or Related Services Engagements*, the Office of the Auditor General maintains a comprehensive system of quality management including documented policies and procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

## Independent Auditor's Report

for the year ended 30 June 2023

### **Matters relating to the electronic publication of the audited financial report**

This auditor's report relates to the financial report of the City of Perth for the year ended 30 June 2023 included in the annual report on the City's website. The City's management is responsible for the integrity of the City's website. This audit does not provide assurance on the integrity of the City's website. The auditor's report refers only to the financial report. It does not provide an opinion on any other information which may have been hyperlinked to/from the annual report. If users of the financial report are concerned with the inherent risks arising from publication on a website, they are advised to contact the City to confirm the information contained in the website version.



Sandra Labuschagne  
Deputy Auditor General  
Delegate of the Auditor General for Western Australia  
Perth, Western Australia  
29 November 2023

# APPENDIX A

## Partnership, Grant, Sponsorship and Donation Funding Arrangements

To support Perth's broad community and business needs, the City offers a wide range of grants and sponsorship programs. Grants and sponsorships support recipients to deliver programs, events and services that bring social, cultural and economic return to Perth.

*All amounts specified are excluding GST.*

### Venue Support Grants 2022/23 (Funding Approved by CEO)

Organisation	Event/Project	Cash Funds	In-Kind Funds	Amount Acquired
Adrenaline Theatre Association Incorporated	High School Musical Junior 1 and 2	-	\$2,500	N/A
Gilbti Rights in Ageing Incorporated (GRAI)	Tender: a documentary film on a community led response to death and dying	-	\$218.18	N/A
Para and Ability Dance WA Inc	World Para Dance Coaching Course	-	\$2,500	N/A
Cicada Australia Incorporated	Hire of small conference room one morning each month for meeting & social support	-	\$363.64	N/A
The Shakespeare Club of Western Australia Incorporated	Monthly meetings of The Shakespeare Club of WA INC	-	\$654.55	N/A
Michael John Hayter	Annual West Australian Kizomba Experience (AWAKE) Festival	-	\$2,500	N/A
Propel Youth Arts WA Incorporated	PIVOT: where creativity meets business	-	\$636.64	N/A
Aa Service Council for Western Australia	AA support meetings at CitiPlace; Saturday am	-	\$2,462.40	N/A
The Royal Commonwealth Society WA Branch Inc	CBD Bridge Club	-	\$1,188	N/A
Womens Auxiliary – Royal WA Historical Society Inc	History in the City	-	\$261.82	N/A
Tilahun Mulu Hailu	Best of Africa – Live Stand up Comedy 2023	-	\$1,818.55	N/A
The yLead Association Incorporated	Altitude Day, Perth – Year 9 Positive Education and Leadership Event	-	\$976.14	N/A

## Event Sponsorship 2022-23 (Funding approved by Council)

Organisation	Event/Project	Cash Funds	In-Kind Funds	Amount Acquitted
<b>Event Sponsorship Round 1</b>				
The Trustee for R & S Campbell Family Trust	City Wine Perth	\$20,000	0	\$20,000
Joan Anne Forno	23rd Golden Oldies World Rugby Festival	\$40,000	0	\$40,000
The Trustee for Nalomian Trust	Perth Leisure Lifestyle Show	\$135,000	0	\$135,000
Perth International Jazz Festival Inc	2022 Perth International Jazz Festival	\$50,000	0	\$50,000
Pride Western Australia Incorporated	PrideFEST 2022 (incorporating Perth Pride Parade)	\$210,000	0	\$210,000
Channel Seven Perth Pty. Limited	Alinta Energy Christmas Pageant	\$120,000	0	\$120,000
Chung Wah Association	Perth Chinese New Year Fair 2023	\$80,000	0	\$80,000
Whitford Church of Christ Inc	Carols in the City	\$20,500	0	\$20,500
UniSport Australia Limited	2022 UniSport Nationals-Perth	\$30,000	0	\$30,000
<b>Event Sponsorship Round 2</b>				
The Trustee for Alice Street Trust	Strange Festival	\$60,000	\$0	
The Trustee for Ross & Jan Trust & The Trustee For Tapper Family Trust No 2	Make Smoking History Targa West	\$80,000	\$0	
Nursery & Garden Industry WA (Inc)	2023 Perth Garden and Outdoor Living Festival	\$77,500	\$0	
Activ Foundation Incorporated	City to Surf	\$10,000	\$0	
Buddhas Light International Assocon Western Australia Incorporated	Buddha's Birthday and Multicultural Festival	\$22,000	\$0	\$22,000
The Trustee for Kinn & Co Trust	Schools Out Winter Fest	\$45,000	\$0	



## Major Events and Festivals Sponsorship 2022/23 (Funding Approved by Council)

Organisation	Event/Project	Cash Funds	In-Kind Funds	Amount Acquired	
ARTRAGE Inc.	FRINGE WORLD	\$1,200,000	0	\$400,000	●
Perth International Arts Festival Ltd	Perth Festival 2023	\$400,000	0	\$400,000	
Pride Western Australia Inc	PrideFEST 2023 (incorporating Perth Pride Parade)	\$210,000	0		
Space Collective Pty Ltd	International Motorsport Event	\$250,000	\$250,000		

## Arts Sponsorship 2022/23 (Funding Approved by Council)

Organisation	Event/Project	Cash Funds	In-Kind Funds	Amount Acquired	
Awesome Arts Australia Ltd	2023 AWESOME International Arts Festival for Bright Young Things	\$360,000	0		●
Barking Gecko Theatre Company Ltd.	The Snow – theatre production	\$30,000	0		
Perth Institute of Contemporary Arts Ltd	Pica Connect	\$180,000	0		●
A.L Duplex & S Shepherd	Christmas on the Terrace	\$15,000	0	\$15,000	
St Jerome's Laneway Pty Ltd	St Jerome's Laneway Festival	\$35,000	0	\$35,000	
Strut Dance Incorporated	10 Duets on a Theme of Rescue	\$30,000	0	\$30,000	
Performing Arts Centre Society Inc	The Blue Room Theatre Annual Artistic Program 2023	\$60,000	0		
The Contemporary Dance Company of WA Limited – Co3	Sector Pathways Program 2023	\$25,000	0		
The Lester Prize	The Lester Prize 2022 Exhibition Season	\$60,000	0	\$60,000	
West Australian Ballet Company	Join us in the spotlight: welcoming diverse audiences to ballet in the city	\$60,000	0		
The West Australian Music Industry Association Incorporated	WA Music Month	\$60,000	0		
The Western Australian Opera Co Inc	Carmen At The WACA	\$60,000	0	\$60,000	
West Australian Symphony Orchestra Pty Ltd	WASO's Family Christmas Spectacular	\$120,000	0		

● 3-year Sponsorship

## Business Improvement Grants 2022/23 (Funding Approved by Council)

Organisation	Event/Project	Cash Funds	In-Kind Funds	Amount Acquired
Bindaring Pty. Limited	Front Facade Improvement	\$6,572.50	0	\$6,572.50
We Move Forward Pty. Ltd.	Grab N Go 171 Facade and Awning Enhancement	\$20,000	0	
The Trustee for Corporate Equity Trust	New Lighting and CCTV Cameras	\$7,800	0	\$7,483
The Trustee for Patel Trading Trust	Interactive Projection	\$8,200	0	\$8,200
Irwin St Lower Pty Ltd	Goody Two's Business Improvement	\$17,000	0	\$17,000
The Trustee for Brushwood Trust	Base Build Works Required to Activate the Conditionally Granted Unrestricted Tavern License at Gangemi's Fine Wines.	\$20,000	0	\$20,000
The Trustee for Volkow Trust	Heritage Wine Bar Alfresco	\$20,000	0	-
Toni&Guy Perth Central Pty Ltd	Update Shopfront and Install a TV/Sign on the Inside of the Window Facing Out to Make an Impact. Remove and Replace Vandalised Graffiti Screen.	\$8,000	0	\$8,000
O'Hanlons (WA) Pty Ltd	Courtyard Revitalisation – The Bird	\$20,000	0	
Happy Heart Pty Ltd	New Facade and Lighting Works and Alfresco Street Interface – The Rechabite	\$20,000	0	
Pentanet Limited	Pentalounge Internet Retail and Experience Centre	\$20,000	0	\$20,000
Australian City Properties Pty Ltd C/O Hawaiian	Vibrant Urban Parklet	\$20,000	0	\$20,000
Portacom Pty Ltd	Portacom Building Retail Refurbishment	\$19,862.07	0	\$17,652.89
Escape This Pty Ltd	Escape This Lake Street Venue Security and Underutilised Space Improvements	\$18,855.45	0	
PI Perth Pty Ltd	Pirate Life Murray Street Parklet / Alfresco	\$20,000	0	\$20,000
The Trustee for The Pearce Family Trust	Signage, Awnings, Banners and Window Display	\$20,000	0	
Comedy Lounge PTY LTD	Lighting and Laneway Upgrade	\$20,000	0	\$20,000
Camera Electronic Service Co. Pty Ltd	Shop Improvements for Client Experience Shop 2 & 3, 324 Murray St Perth	\$20,000	0	
Tan & Chong Management Pty Ltd	Freshen up building exterior of Criterion Hotel Perth	\$9,250	0	\$8,970.18
HR Operations Pty Ltd	Plain Street Bar	\$20,000	0	-
The Trustee for Amberjacks Trust	Raised Alfresco Decking Area, with 7 Commercial Umbrellas and Added Weather Cover	\$16,421.55	0	\$16,421.55

## Economic Development Sponsorship 2022/23

Organisation	Event/Project	Cash Funds	In-Kind Funds	Amount Acquired
<b>Funding Approved by Council</b>				
32 Degrees South Group Pty Ltd	West Tech Fest 2022	\$50,000	0	\$50,000
Diversified Communications Australia Pty Ltd	AOG Energy 2023	\$50,000	0	\$50,000
West Australian Newspapers Limited	Resources Technology Showcase 2023	\$60,000	0	\$60,000
Remix Summits Pty Ltd	REMIX Summit Perth	\$50,000	0	\$50,000
<b>Funding Approved by CEO</b>				
The Australian Institute Of Energy	2022 WA Energy Awards Dinner	\$5,000	0	\$5,000
Ausbiotech Ltd	AusBioInvest 2022	\$15,000	0	\$15,000
Young IC Pty Ltd	Global Young Investors Summit 2022	\$3,689	0	\$3,689
Tourism Council Western Australia Ltd	2022 Perth Airport WA Tourism Awards	\$10,000	0	\$10,000
Startup News Australia Pty Ltd	Startup News	\$5,000	0	\$5,000
Business News Pty Ltd	40under40 Awards	\$10,000	0	\$10,000
Australia-China Youth Dialogue Limited	The 12th Australia-China Youth Dialogue [ACYD]	\$8,500	\$1,000	\$9,500
The Trustee for Chetty Family Trust	Young Entrepreneurs Showcase	\$6,500	0	\$6,500
WAITOC Association Incorporated	Welcome Ceremony for the World Indigenous Tourism Summit [WITS]	\$15,000	0	\$15,000
WA Hotels & Hospitality Assn Inc Union of Employers	2023 AHA Accommodation Awards For Excellence	\$5,000	0	\$5,000
Gloss Digital Pty Ltd T A Emersyn	Female Founder Showcase with EMERSYN + VentureX HQ	\$5,000	0	\$5,000
Forum Advocating Cultural and Ecotourism Inc	Forum Advocating Cultural and Eco-Tourism [FACET] Calendar Program 2023	\$7,000	0	\$7,000
Neolixir Pty Ltd	AMR Awareness Roadshow	\$6,000	0	\$6,000

## Local Activation Grants 2022/23 (Funding Approved by CEO)

Organisation	Event/Project	Cash Funds	In-Kind Funds	Amount Acquired
	Perth Makers Market – Twilight Market Series (Halloween themed market)	\$10,000	0	\$10,000
Perth Comic Arts Festival Organising Committee	Perth Comic Arts Festival 2022	\$15,000	0	\$15,000
Pigeonhole Retail Pty Ltd	Pigeonhole Presents the NEST	\$15,000	0	\$15,000
Laura Jennah Park	Pre-Loved Clothing Market	\$15,000	0	\$15,000
WAPoets Inc.	Perth Poetry Festival 2022	\$5,000	0	\$5,000
Weber Bros Entertainment Pty Ltd	THE CIRCUS	\$10,000	0	\$10,000
Western Australian Charity Orchestra Inc.	WACO 2022 Concert Series	\$15,000	0	\$15,000
Marketlife Pty Ltd	Twilight Christmas Market	\$5,000	0	\$5,000
Perth Indonesian Community Incorporated	LiveLighter Vibrant Multicultural Festival and Food Bazaar	\$10,000	0	\$10,000
Creative Nation Australia Pty Ltd	Positively Perth Vacant Shopfront Activation	\$15,000	0	\$15,000
Jasmine Rose Sidhu	WA Made Film Festival	\$6,500	0	\$6,500
RTRfm 92.1 Ltd	RTRFM In The Pines 2023: 30 Years of In The Pines	\$5,000	0	\$5,000
The Trustee for The Springform Investments Trust	The Court Street Party	\$13,500	0	\$13,500
Embraced Incorporated	The Centenarian Portrait Project by Teenagers (WA)	\$5,000	0	-
Let's Make Games Inc.	Perth Games Festival 2022	\$5,000	0	\$5,000
Ronan Joseph Freeburn	WA Comedy Week	\$15,000	0	\$15,000
Brainless Pty Ltd	Never Say Neverland – Kids Charitable Music Festival	\$10,000	0	\$10,000
Aline Jeanne Helvise Chapet-Battle	Perth Circus Festival 2023	\$5,000	0	-
Alzheimer's Australia WA Ltd	Walk to Remember 2022	\$7,500	0	\$7,500
Westcycle Incorporated	Welcome Home Jai	\$15,000	0	\$15,000
Starick Services Inc	Side by Side	\$4,000	0	\$4,000
Fox and Rabbit Premium Flowers Pty Ltd	A Festive Masquerade (Introducing The Blue Kangaroo Paw)	\$7,500	0	\$7,500
Perth City Farm Inc.	'Learn Connect Grow' event series	\$2,580	0	\$2,580
WA Contemporary Youth Orchestra Incorporated	WACYO Spring Music Festival 2022 – Brilliant Movie Night	\$3,500	0	\$3,500

Local Activation Grants continued

The Perth Centre for Photography Inc	Collective 2022	\$10,000	0	\$10,000
A1 Strong Pty Ltd	WA's Strongest Man and Woman State Championships 2022	\$5,000	0	\$5,000
The Consular Corps of WA	Consular Corps of WA Inc – World of Food Festival 2022	\$7,500	0	\$7,500
The Non-Resident Nepali Association Australia Limited	Nepal Festival Perth 2022	\$10,000	0	\$10,000
East Perth Community Safety Group	Brass on the Grass presents Christmas on the Derbal Yerrigan	\$15,000	0	\$15,000
G.A King & M Storen	Bystander – Northbridge	\$5,000	0	-
Rebound WA Inc	Rebound WA City Showcase 2022	\$5,000	0	\$5,000
Mark Neal	Underground Sounds Music Competition	\$7,500	0	-
Music Book Stories Inc.	Wilfrid Gordon McDonald Partridge	\$5,000	0	\$5,000
West Australian Marathon Club (Incorporated)	2023 City of Perth ASICS Bridges Fun Run	\$6,000	0	\$6,000
Spare Parts Puppet Theatre Inc	Puppets in the City	\$10,000	0	\$10,000
Propel Youth Arts WA Incorporated	Youth Week WA Kickstart Festival 2023	\$15,000	0	\$15,000
The Trustee for Lisfish Family Trust	Supersonic Cup	\$5,000	0	\$5,000
The Trustee for Mother's Day Classic Foundation	Mother's Day Classic 2023	\$12,000	0	\$12,000
West Perth Local Incorporated	West Perth Local Christmas Carols	\$3,500	0	\$3,500
Organisation of African Community of WA Incorporated	Jambo Africa Festival 2023	\$5,000	0	\$5,000
Design Insitute of Australia	Iconic Australian Design & Perth Design Week	\$15,000	0	\$15,000
Caroline James Events Pty Ltd	Kids Super Sports Fest 2023	\$7,500	0	
Haka for Life Inc	Ngala Maumahara – ANZAC Day Indigenous Service	\$15,000	0	\$15,000
Listen Up Music Ltd	Torch Fest Perth – Mental Health Music Festival	\$5,000	0	-
CircusWA Inc.	Uglieland 1923 & The Chase	\$10,000	0	\$10,000
Pubmate Australia Pty Ltd	Oodles of Noodles – Perth Noodle Markets & Family Fun Day	\$15,000	0	-
Westcycle Incorporated	Perth City Criterium Championship	\$15,000	0	\$15,000
Liberation Cooperative WA Ltd	Perth Vegan Expo	\$8,000	0	\$8,000
Tedxperth Inc.	TEDxPerth Flagship Event – Celebrating 10 Years of TEDxPerth	\$7,500.00	0	\$7,500.00
Perth International Cabaret Festival Limited	Perth International Cabaret Festival 2023 – Free Community Involvement Program	\$15,000.00	0	\$15,000.00
Reconciliation Western Australia Inc	Uluru Youth Yarns	\$5,000.00	0	\$5,000.00
Glbti Rights in Ageing Incorporated (Grai)	Barn Dance Perth	\$5,000.00	0	\$5,000.00



## Sustainability Grants 2022/23 (Funding Approved by CEO)

Organisation	Event/Project	Cash Funds	In-Kind Funds	Amount Acquired
Strata Plan 39303	Sustainable Building Grant 2022/23	\$9,369	0	
Owners of Strathearn SP 1082	Strathearn Apartments NABER Assessment	\$6,228.90	0	
Owners of 16 Kings Park Road SP 37604	Solar & Electric Vehicle Charging Feasibility	\$7,860	0	
Owners of St James SP 3204	St James Sustainability Feasibility Study	\$7,990	0	
Owners of Regency Strata Plan 42040	Indoor environment assessment and solar installation	\$9,580	0	
The Owners of 28 Wittenoom Street East Perth – Strata Plan 40396	Solar PV installation	\$10,000	0	
Shenton Gardens Strata Plan 36139	Thermal Management & EV Charging	\$6,200	0	
The Owners of Palladio 2 Henry Lawson Walk East Perth Strata Plan 35658	Solar, Electric Vehicle Charging Feasibility SP 35658	\$9,839.50	0	
Owners of 22 Brown Street – Strata Plan 56447	Sustainable Building Grant 2022/23	\$10,000	0	
The Owners of Urbano Due SP 60373	Energy Load Study – Urbano Due	\$2,993.87	0	
East Bank By Psaro's SP 73681	Sustainable Building Grant 2022/23	\$4,250	0	
Owners of Upper Eastside Apartments SP 41133	EVC Feasibility and Capacity Review	\$6,525	0	
Owners of Equus SP 62962	Sustainable Building Grant 2022/23	\$10,000	0	

## Community Insurance Grants 2022/23 (Funding Approved by CEO)

Organisation	Event/Project	Cash Funds	In-Kind Funds	Amount Acquired
East Perth Community Safety Group	Insurance 22/23	\$2,776.82	0	
West Perth Local Incorporated	Insurance 22/23	\$3,110.16	0	







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